

مكاتب المحاسبة
INDEPENDENT
PENSION
SCHEME
ADVISERS & PLANNERS
LIONEL SAGE
(Life & Pension Consultants) Ltd.
St. Clare House, Minorca, London,
EC3. Tel. (01) 481-8221.

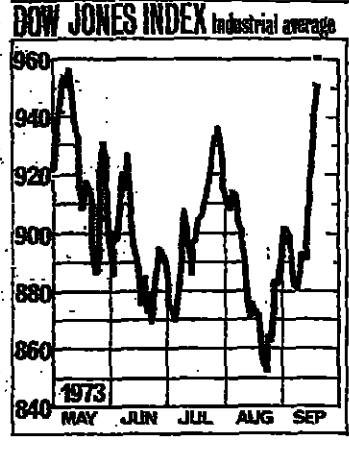
FINANCIAL TIMES

No. 26,173 Friday September 28 1973 ** 6p

150phone
WERS AND RECORDS
FOR ONLY £1.60 P.W.K.
PPER BROOK STREET, LONDON
W1Y 2HS
ANYTIME 01-629 9232

NEWS SUMMARY

Land Wall St. hands passes the 950 move mark
● EQUITIES steadied as investors awaited the outcome of the TUC-Government talks on Phase Three. Official markings, at 10.30, showed the FT 30-Share Index moved within a narrow range to close at 428.4, up 0.1.



our bid ave split
● GILTS were subdued with most shorts easing 1/16 while the market awaited to-day's entry of the new short tap Stock, Treasury 10½ per cent., 1976.

lec for ow
● WALL STREET closed 3.77 up at 953.27.

brings her London
● PLANS to put on a secure footing Northern Victoria's economic cycle operations were announced yesterday against the background of a £500,000 loss since mid-July when the new company took over. Back Page.

fire bombs
● AN INSTITUTE of Fiscal Studies publication recommends abandoning estate duty in favour of a new tax, levied at rates determined by the size of a legacy and not the size of the estate. Back Page.

idow shock
● NEWSPAPER proprietors and four printing unions reached agreement on the threshold pay problem. Page 25.

talks hope
● THE INDUSTRIAL dispute which has halted film processing at Kodak's Hemel Hempstead plant remained deadlocked yesterday. Page 25 and feature Page 13.

the move
● PRICE COMMISSION announced that a subsidiary of Lamson Industries exceeded its Phase Two profit levels and has agreed to cut some prices by 5 per cent. Back Page.

stops golf
● EXXON Corporation of the U.S. threatens to sue unauthorized buyers of oil from its nationalised Libyan concessions. Page 8.

Y... 1964
● BRITAIN is to lend Mauritius \$2m. interest-free over 25 years for irrigation and public works. Page 5.

PRICE CHANGES
● BARCLAYS BANK International has negotiated a \$4m. line of credit for Poland to buy British capital goods. Page 25.

ST. Martin's Prop. 187 + 8
Tate and Lyle 176 + 4
Tern Consolidate 59 + 5
Wigfall (H.) 300 + 20
Wimpey (G.) 118 + 6
Empire Mines 193 + 10
Selection Trust 385 + 23
Tungnyika Con. 227 + 5
Western Hidge 119 + 4

Heath-TUC talks end on hopeful note

BY JOHN ELLIOTT, LABOUR EDITOR

THE FINAL meeting between the Prime Minister and the TUC in advance of publication of the Phase Three counter-inflation proposals ended last night with surprising good humour and a good chance that the dialogue will be resumed next month. Although there is still no prospect of an agreement between the Government and the unions on wage and price controls, the two sides yesterday appeared to have amicably recognised each other's standpoints.

The Government will now meet the CBI next Monday and will then finalise its Green Paper for publication—expected in about a week's time.

As reported in the Financial Times yesterday, the prospects are expected to include a total wage package costing approaching 10 per cent.—made up of 8 per cent. basic rises together with extras such as allowances for flexibility, low pay, thresholds, cost of living increases, and correction of pay freeze anomalies.

The low paid might be helped with guaranteed £2 a week pay rises costing within the 8 per cent.

The Government has also proposed the creation of a new Low Pay Commission, or some other similar body, charged with recommending how productivity, and therefore wages, could be boosted in low paid industries.

The Prime Minister seemed to accept last night that Government money might need to be injected into some such industries to boost productivity. This would depend, however, on recommendations of the Commission which could be headed by a tripartite body of employers, trade unionists and independents.

Mr. Heath refused last night to be drawn on the details of the Government proposals, describing the 10 per cent. forecasts smilingly as "pure speculation."

Both he and Mr. Len Murray, TUC general secretary, appeared satisfied with progress when they issued televised statements after the talks which lasted for some four hours.

The Prime Minister thought the talks "very useful" and a "very good humoured discussion" while Mr. Murray regarded them as "frank."

He acknowledged that "the Government appears to have been listening" to the TUC representations in recent months although it was not yet known how far the Government would go down the TUC road.

"Now that it has become clear that the Government recognises there is a need for far greater flexibility in its approach to pay, it follows logically that it is in principle recognising the strength of the

TUC case for voluntary collective bargaining." As union leaders prepare to gather in Blackpool for the annual Labour Party conference, this was a significant statement of confidence in the talks from the new TUC general secretary.

Mr. Murray, the TUC would return for more talks after the Green Paper was published when he said that it would take an extreme and bald statement of statutory collective bargaining alone to make them think returning worthless.

The Green Paper is likely to emphasise the increased flexibility of Phase Three compared with Phase Two, along with other measures on items such as pensions and low pay.

It then remains to be seen first, how successful the TUC left-wing is in organising a special recalled Trades Union Congress to muster opposition to Phase Three, secondly how the new pay criteria stand up to the strains of this winter's wage bargaining.

The only point on which the Government and TUC yesterday desired disagreement was over the Housing Finance Act rent increases due next month.

The TUC wants them stopped, while the Prime Minister made it clear the Government felt it had taken adequate action to offset hardship and would go no further.

On food subsidies, the Prime Minister seemed careful after the talks to stress there was no Government opposition in principle. He pointed out that £500m. a year was already being spent on subsidising butter and milk and on nationalised industry prices.

Union leaders also left feeling sure that old-age pensioners would benefit from Phase Three. The main concentration last night, however, apart from the fact that the Government and TUC were agreed on their common objective of economic growth with curbed inflation, was that Phase Three would be flexible.

Mr. Heath emphasised that "we must have more flexibility in negotiations." This has been urged by both the CBI and TUC and Mr. Heath acknowledged it was necessary to cure both pay anomalies and rigidities in the industrial system.

Ministers have been considering, and it is thought may come down in favour of, allowing some part of their total wage package for clearing industrial bottlenecks in addition to proposing tightly-drawn rules for improved production.

It was made clear that there was no question of meeting the TUC "free collective bargaining" call. The Prime Minister spelt out the reasons for this when he said "if there is to be an entirely voluntary agreement, there must be a firm assurance that inflation must be contained."

How inflation made an ass of Phase Two Page 24

Oil companies have already been reducing rebates through out the market over the past few months, in some cases by as much as 3p per gallon.

Companies have also been restricting sales in the light of the uncertainties of supply and the high cost of buying marginal quantities on the European market.

Under these conditions the market for oil is likely to be slightly over 1p per gallon, against a scheduled price of diesel oil throughout the country of 32.64p to 33.47p per gallon, a wholesale price of standard burning, or heating oil, of about 12p per gallon and an average scheduled price of gas oil (used largely in industry) of about 11p per gallon.

As oil companies seek to obtain the full recovery of cost increases allowed with different price changes, it will be interesting to see whether competitive forces keep the distillate rises to the lowest level introduced or whether, more probably, the constraints on seeking new business (now the policy in most companies) will allow differences in prices without encouraging any substantial movement to lowest-price brands.

Barber's prediction Sterling: No re-peg likely before July

BY PAUL LEWIS

NAIROBI, Sept. 27. MR. ANTHONY BARBER, Chancellor of the Exchequer, is understood to have told Common Market Ministers here this week that Britain's balance of payments difficulties are unlikely to permit the Government to repeg sterling "snake" before July of next year.

This prediction does not appear to have alarmed or surprised his Common Market colleagues, however, who are increasingly aware of the depth of Britain's economic difficulties and increasingly sceptical about the real prospects for any substantial progress on monetary union in Europe.

This afternoon, Herr Helmut Schmidt, West German Finance Minister, said bluntly that it was "mere shadow boxing" to talk of moving to the second stage of the Community's monetary union scheme next January as planned.

While steps might be taken to maintain an illusion of progress, the Community could no longer disguise its failure to make the progress hoped for during the first stage of the exercise and the most to be expected next year was "a sort of Stage One A."

Gold deals While pessimistic about the prospects for Common Market union, Herr Schmidt remained convinced that it would be possible to reach full agreement on reforming the international monetary system by the July deadline the Ministers have set themselves for next year.

He went on, however, to underscore his differences with the U.S. over the details of the reform by saying that he favoured very tight convertibility rules and the resumption of central bank gold transactions at market-related prices.

Although the Italian Central Bank Governor said yesterday that gold must be unfrozen as a reserve asset by allowing central banks to settle in it at a price nearer the free market level, this is the first time any Common Market Minister has formally endorsed the idea in public.

Herr Schmidt suggested abolishing the official price of gold altogether and leaving central banks free to determine their own value for monetary transactions, as well as to buy and sell gold in the free market.

Meanwhile, the deputies of the Committee of Twenty agreed this afternoon to create four new working groups to study particular aspects of the reform over the coming weeks in preparation of the next committee meeting in January.

They will deal with the adjustment process, convertibility and

multicurrency intervention techniques, consolidation and aid to the developing world.

The IMF Executive Board is to study other elements including the valuation and role of Special Drawing Rights as the pivot of the system.

It seems likely, however, that the Common Market countries will take action themselves on the valuation of gold and other primary assets, like SDRs, before the Committee of Twenty plenary session in January, but to-day Dr. Emminger of the German Bundesbank predicted that by November the Common Market countries would have devised a scheme of their own that would enable them to deal with the present anomalies in the valuation of SDRs and gold.

Although the members of the Community "snake" are supposed to settle intervention debts in proportion to the composition of their reserves, the high free market price of gold and the dollar's most recent slide have made them unwilling to sell primary assets at their currency valuation.

This afternoon, Herr Schmidt said the least difficult part of the problem was to find a way of using gold again. It is likely the Community countries will make transactions at the official price only on the understanding that an adjustment will be made when this is raised closer to the market level.

Petrol increase of 1p likely in general oil price rises

BY ADRIAN HAMILTON

A GENERAL oil price rise, a substantial proportion of the increase, although in view of the political sensitivities aroused by the subject, it is unlikely to be more than 1p per gallon.

This would put up the average cost of three-star petrol, at present standing at about 35p per gallon, by less than 3 per cent. Fuel oil, the largest single oil product in the market, is in surplus on the European markets, and has now accepted their case.

A highly promising new oil discovery has been made east of the Shetlands by the Conoco/NCB/Gulf group in the North Sea. The find, which has still to be fully evaluated, could prove a significant commercial discovery, industry sources suggest. Back Page.

On past experience, the most likely timing for any announcement would be next Monday.

Just how the increases will be spread across the range of products remains uncertain, and the situation is likely to be further confused by the different level of price advances allowed between companies, depending on their particular cost circumstances.

Petrol, the easiest product on which companies can introduce a rise, will almost certainly bear

and may be asked to bear no more than another 0.1p per gallon, against the scheduled price of heavy fuel oil of 8.49p and 9.22p, including tax.

Against this the most active part of the market remains that of "middle distillates"—diesel oil, gas oil, and heating oils—where supplies are now tight,

and may be asked to bear no more than another 0.1p per gallon, against the scheduled price of heavy fuel oil of 8.49p and 9.22p, including tax.

Against this the most active part of the market remains that of "middle distillates"—diesel oil, gas oil, and heating oils—where supplies are now tight,

and may be asked to bear no more than another 0.1p per gallon, against the scheduled price of heavy fuel oil of 8.49p and 9.22p, including tax.

Against this the most active part of the market remains that of "middle distillates"—diesel oil, gas oil, and heating oils—where supplies are now tight,

and may be asked to bear no more than another 0.1p per gallon, against the scheduled price of heavy fuel oil of 8.49p and 9.22p, including tax.

Against this the most active part of the market remains that of "middle distillates"—diesel oil, gas oil, and heating oils—where supplies are now tight,

and may be asked to bear no more than another 0.1p per gallon, against the scheduled price of heavy fuel oil of 8.49p and 9.22p, including tax.

Against this the most active part of the market remains that of "middle distillates"—diesel oil, gas oil, and heating oils—where supplies are now tight,

Loophole

The SDR, however, has no market value and its official value has not kept pace with this year's changes in currency rates.

It appears there is a legal loophole in the Fund's rules which would enable Common Market countries to transfer assets at a rate different from the official parity.

The French and the Germans, however, would prefer to cut the official link between the Special Drawing Right and the U.S. dollar, a move which would require the approval of the executive board of the Fund.

However, the U.S. is afraid that such a decision might undermine confidence in the dollar.

The Peking Government has applied for membership of the International Monetary Fund and the World Bank, it was learned here to-day.

2 in New York

	September 27	Previous
Spot	\$2.187-1/8	\$2.425-4/10
1 month	0.25-0.26	1.04-0.26
3 months	0.71-0.72	1.04-0.26
12 months	0.15-0.05	0.26-0.25

Jones Lang Wootton the investors adviser.

Jones, Lang, Wootton act as professional advisers to a range of insurance companies, pension funds, property unit trusts and private investors.

The firm has an organisation for negotiating and securing investments and advising as to the final suitability of real estate for investment purposes.

Talk to J.L.W. for investment advice.

JONES LANG WOOTTON
Chartered Surveyors

Everything you need to know about real estate.

Europe
London City & West End, Croydon, Glasgow, Edinburgh, Jersey, Dublin, Brussels, Paris, Frankfurt, Rotterdam, Amsterdam.

Australia
Sydney, Canberra, Melbourne, Brisbane, Adelaide, Perth, Auckland, Hong Kong.

ON OTHER PAGES

Appointments	35	Overseas News	24	Car Industries	10
Advertisements	14 & 22	Property	35-41	Goldfields of S. Africa	12
Art and Entertainment	3	Racing	2	Inst. of Purchasing & Supply	28
Bank Rates	3	Satellite	2	Kash and Co.	28
Company News	24-29	Star Daily and Sunday	24 & 25	Leobach Ltd.	28
Construction	2	Stock Exchange Report	2	Reid Ltd.	10
Disasters	2	Thornley and Co.	2	Robinsons Ltd.	28
Food and Drink	2	The Technical Page	10	Sage's Revue	28
Food Price Movement	44	Today's Events	10	Widnes and Mitchell	14
Foreign Exchange	2	TV and Radio	2		
FT-Acting Share Indices	4	Wall Street & Overseas Markets	2		
FT Share Information	4 & 47	Weather	2		
General News	2	World Trade News	2		
Labour News	2, 32, 33	For Index Share Indices	2-24		
Local News	2				
Letters	2				
Loss and Found	2				
Notes and Minutes	2				
Missing News	2				
Missing Market	2				

Advertisements	14 & 22	Overseas News	24	Car Industries	10
Art and Entertainment	3	Property	35-41	Goldfields of S. Africa	12
Bank Rates	3	Racing	2	Inst. of Purchasing & Supply	28
Company News	24-29	Satellite	2	Kash and Co.	28
Construction	2	Star Daily and Sunday	24 & 25	Leobach Ltd.	28
Disasters	2	Stock Exchange Report	2	Reid Ltd.	10
Food and Drink	2	Thornley and Co.	2	Robinsons Ltd.	28
Food Price Movement	44	The Technical Page	10	Sage's Revue	28
Foreign Exchange	2	Today's Events	10	Widnes and Mitchell	14
FT-Acting Share Indices	4	TV and Radio	2		
FT Share Information	4 & 47	Wall Street & Overseas Markets	2		
General News	2	Weather	2		
Labour News	2, 32, 33	World Trade News	2		
Local News	2	For Index Share Indices	2-24		
Letters	2				
Loss and Found	2				
Notes and Minutes	2				
Missing News	2				
Missing Market	2				

Letters to the Editor

BRACKEN HOUSE, CANNON STREET, LONDON, EC4P 4BY

Supply of entrepreneurs

Sir—Like Mr. E. G. Wood (September 20), I extend my congratulations to your correspondent Michael Dixon (September 15) for airing the issue of factors governing the supply of entrepreneurs in our society. I know that Mr. Wood has himself devoted a lot of his energies to assisting small firms with their problems and this too is very commendable.

In his letter, Mr. Wood referred to the Bolton Committee research report, "Attitude and Motivation," by C. W. Golby and G. Johns. This was indeed a useful and interesting publication and is examined in my own book, "Management Motivation in the Smaller Business" (co-authored with James Curran). However, of necessity, the Bolton Committee gathered their data largely from survey questionnaires (with low response rates) supplemented by limited interviews with small businessmen.

The work which I carried out on entrepreneurial motivation for a Doctoral Thesis (and which subsequently acted as the basis for the book) was based on a three-year intensive programme of study in a sample of small firms. It began before the Bolton Committee was formed and was completed before their final report was published. However, "Management Motivation in the Smaller Business" (which I hope Mr. Wood will read) was only published very recently. This being the case, there was time to further develop the material and ideas which my own research threw up and also to integrate an examination of the findings of Bolton and others.

The Bolton report, in fact, says little on the attitudes and motivation of small businessmen that had not already been put to writing in more detail though the latter had American origins and still required to be tested over here.

The published work of James Curran and myself is based not only on interviews with entrepreneurs but also a detailed study of their behaviour and their firms in general over an extended period of time. It is only on the basis of work such as this that material on entrepreneurial motivation, leadership styles, business ideologies, problems of growth and unionisation, etc., can be fitted into an overall model of motivation. For let's not forget, entry into business alone isn't the end of the motivation question. The patterns of attitudes and behaviour which go to make up the smaller business are not only intricate in themselves but are likely to change over time.

Mr. Wood, like myself, has a history of management consultancy experience in small firms. While, on this basis, he

might like to think we know all about small firms, our knowledge can be made use of by others only if it is published or conveyed in some other suitable fashion.

Published material on small firms is still very sparse and much of it rather superficial. One particular area in which our knowledge is most lacking is that of the small-firm worker. It is with this in mind that James Curran is currently conducting a three-year investigation into the attitudes and motivation of workers in small firms.

J. Stanworth,
Polytechnic of Central London,
35, Marylebone Road,
London, N.W.1.

Development aid

Sir—It may interest Lord Grantham (September 19) and others of his pro-development aid school of thought to reflect that, if the world's existing stocks of monetary gold had been liquidated at the official price of assistance to the proceeds invested at "only" 8 per cent, the interest would have comfortably financed the World Bank group's record in the smaller business (which I hope Mr. Wood will read) was only published very recently. This being the case, there was time to further develop the material and ideas which my own research threw up and also to integrate an examination of the findings of Bolton and others.

Conversely, those who disagree with him may like to add the "disturbing evidence" of a misallocation of resources on a global scale!

W. Grey,
12, Arden Road,
Pinchley, London, N.3.

The transfer of land

Sir—Following the publication of my letter (September 18) concerning Transfers of Land, I had to withstand a brutal verbal bombardment from an eminent City solicitor. The poor chap did not, apparently, realise that my daily business concerns buying, selling, and otherwise disposing of interests in land, and more to the point, having to inform anguished vendors that purchaser X has withdrawn his offer.

It appears from the letter submitted by David Green (September 24) that he also

missed the point I was making. I was simply trying to clarify the anomalous position whereby vendors mistakenly believe that they have sold their property because they have them "under offer" or sold "subject to contract".

Time and time again, these vendors are disappointed when a problem, or even three months, later the purchaser for one reason or another has to withdraw his offer.

Now, I contend that if it is made absolutely clear in the early stages that the purchaser is interested, but is only able to register a non-binding "interest" at this stage, the few pieces of slip in relation to one vendor will not get unduly excited but will realise that the purchaser can only advance the matter to the best of his ability and also at the speed and efficiency offered by his professional advisers.

If there is more than one, non-binding but genuine, interest registered in the property, the whole system can only become more efficient, that is "Where there's a will, there's a way" and where two or more parties are "after the same property, the most efficiently organised purchaser will secure it."

Peter J. Gerdes,
Vale Road,
Tunbridge Wells, Kent.

EEC monetary policy

Sir—While it is not unusual for G. Gordon Tether and I to differ on fundamentals, I feel that I cannot let to-day's article (September 21) slating of that popular whipping-boy, European Monetary Union, pass without redressing the balance a little.

The object of the EEC monetary policy is indeed to create an economic region so closely integrated that it will be able to operate on the basis of a single monetary unit. It was not intended that, with blaring fanfare on January 1, we should all instantaneously convert to a tight currency unit, so that in ten years' time nine signatures on a paper would bring about the single currency. Thankfully the modern politician is more sceptical of the economist than latterly, and economic theory has been used sparingly to defend the "economic" approach to a modern problem which emphatically needs solving.

To this end the "snake" is offered as a guideline, and EEC countries now have the first-ever practical exercise in managing their economies to fit in with an exacting aim in mind: that of stabilising similarly monetarily around a strong trade base. It follows that first attempts at directional economic management are of necessity "hit-and-

miss" affairs, for there is no caution waiting to be discovered, and it devolves upon H. Woolf, *The White House, Oakhill Avenue, London, N.W.3.*

With progress towards the establishment of the trade base, a very much more tangible problem and therefore more easily argued out to agreement, the influences of national policy decisions will be seen to affect the members of the Community, thus highlighting the rebalancing efforts of each country. This is inevitably a snowball effect, and if the first few pieces slip in relation to one member, then a mutually-acquired binding will help hold them in place as they gather momentum.

John Golden,
32, Hillcrest Gardens,
Hatchley Wood,
Esher, Surrey.

Speed limit and accidents

Sir—In his letter on speed limits (September 24) Mr. A. F. Lilley blames the Minister of Transport for the deaths of hundreds of motorists because the motorist is restricted to "the lower speed bands within which 90 per cent of fatal casualties on our roads occur." Since over 90 per cent of all road accidents also involve drivers who are not drinkable, should he not also be blamed the Minister for allowing so many sober drivers on the road. The statistical case is clear. We should encourage all drivers to be as drunk as possible and to avoid "the lower speed bands."

T. G. R. Lawrence,
Whitthorn Road,
Collinswood Road,
Farnham Common, Bucks.

"You cannot stop here"

Sir—Last week at London Airport Terminal 1 and three other passengers drew up in a chauffeured car. We alighted immediately to be faced by a large lady traffic warden with a flashing arm and a stern expression. Within a foot of my face she said, "Come on, come on, you cannot stop here."

The chauffeur, poor man, was delayed only by his shared astonishment with ourselves and still but for five or six seconds from stop to start before he drove off.

May I ask who is responsible for the training and subsequent instructions to these very rude, almost violent, certainly power drunk individuals. Can anyone suggest what should be done in

circumstances such as this described? *The White House, Oakhill Avenue, London, N.W.3.*

The private landlord

Sir—The letter of Mr. J. M. Atkins in your edition of September 17 concerning the private landlord prompts me to write about a somewhat related situation illustrating the inequities of the present Fair (?) Rent laws in the United Kingdom.

A friend of mine recently inherited a cottage in south-west England. The cottage was leased to a tenant at £200 per year for a term of years, which term ended shortly after her inheritance. The cottage was appraised at £11,000 in the probate proceedings.

In the last six months, my friend has had to spend nearly £3,000 (plus VAT) for thatching the roof of the cottage, putting a new roof on the barn, repairing the electrical installations, etc.

Many other expenditures will be required. Naturally, the tenant is holding over pursuant to law at £200 per year and the estate agents managing the property are hopeful of obtaining an increase in the rent to £500 per year from the local Rent Board.

The increase of the rent to £500 per year, if obtained, would represent a return of less than 4 per cent per year on the value of the property and the expenditure incurred to date. The maintenance of the cottage in a fair state of repair (outside painting, etc.) will require an estimated £150 per year—further reducing the return on my friend's capital investment.

I agree with Mr. Atkins that the situation is nothing less than robbery. "Fair Rent" for the property should be its capital cost (not depreciated value) could bring from an investment in a building and loan society.

David E. Pitcher, Jr.
One Chase Manhattan Plaza,
New York, N.Y. 10005.

A multi-racial society

Sir—Mr. Marlow, who writes approvingly on behalf of the British (September 24), rejecting a multi-racial Britain, will have to accept that one fellow citizen democratically dissenting. Having passed "O" Level History some 20 years ago, I am aware that I am liable to have at least one of the following non-

indigenous bloods in my veins: reports (September 25) the failure of its Committee of 20, formally to agree upon a monetary system. But surely it is time to expose that sham. It is time to expose the financial community by arousing impossible expectations among the general public.

Officials and experts of the Committee of 20 have been designing a "symmetrical" monetary system for a more ideal, peaceful planet than this Earth where you and I must live. The primary effect of such a system would be to restrain the United States (and all other member nations) from excessive spending abroad not only for aid and investment, but also for wars. Peacekeepers everywhere will rejoice. They have always been prone to wishful thinking.

For more than a quarter-century, Europe and Japan have assumed a "Gogiven right" that the United States would ever provide for their defence. Europeans and Japanese alike suffer acute withdrawal symptoms whenever Senator Mansfield recommends cutting their defence budgets. The only alternative is a dollar so undervalued (and consequent American trade surpluses so huge and consistent) that European exporters and American consumers would consider the situation intolerable.

You cannot both have your cake and eat it. That was the American message delivered at Nairobi.

William Wisely,
"Lyntonfields," Oxford Road,
Woodstock, Oxfordshire.

World energy supplies

Sir—In your issue of September 20 you report the remarks of Mr. Peter Walker to your conference on world energy supplies. One gathers that he was optimistic and that he felt the only certain thing about future estimates was that they would be wrong. The implication is presumably that one should do whatever one wishes without care to the future, since if one does try to take such care one is sure to get it wrong. (I appreciate that, not having been at the conference, I may well have read more than Mr. Walker intended into your report of his remarks.) This policy is of course as old as history but it is particularly associated with the late Mr. Macawher, who experienced some of its disadvantages.

Before Mr. Walker bases policy decisions on the view that Mr. Warman, and those who think like him, are mistaken, he should look carefully at their forecasts and at their record of success to date: he may find the result of this examination rather uncomfortable. If the Warman forecasts are right and the Government persists in treating them as absurdly pessimistic, a difficult challenge will be turned into a national disaster.

D. C. Leslie,
Queen Mary College,
University of London,
Mile End Road, London, E.1.

World monetary system

Sir—From the Nairobi meeting of the International Monetary Fund, Ian Davidson

highly folded web, with its associated loss of strength and cover, which results from the wound package on the shut looms hitherto employed. The merits of our shuttleless continuous web loom woven in fabric versus the continuous web circular woven fabric as currently being decided in the market place.

C. S. Futerman,
Propyrex Limited,
Hartlepool.

High mortgage rates

Sir—With reference to 1 Scott's interesting letter about mortgage rates, I wonder there is evidence that administrative overheads of small building societies are higher than those of larger ones? he says, virtually every branch office of all the big societies. The smaller societies were probably first, has advantage of local knowledge and the ability to give decisions without reference. I would expect its administrative overheads to be lower proportionately than those of a centralised institution.

Betty Buckland,
2, Hillfield Close,
Redhill, Surrey.

A very small class

Sir—Far from being prepped for the Common Market, British business seems to be turning back on the opportunities it is getting ready. As a piece of evidence for this, consider the experience of colleagues and myself who turned up for the first lesson a course in commercial Gens at the Polytechnic of Central London.

On the face of it, this should be crowded out with eager entrepreneurs, aiming to sharpen their attack on the biggest market in Europe. At £2 for a one-year four-hour-per-week course, especially since the Polytechnic costs average out at over £11 per student.

But as it turned out, the of us were the only students registered. Unless more students can be found within a week, two the course will be cancelled. So one small effort towards proving links with the Common Market will fall through gentle lack of support.

Timothy Johnson,
14, Penn Road, London, N.7.

Bags from plastic tape

Sir—The necessarily brief item "Bags from Plastic Tape" on the Propyrex-Tegard process which appeared in your August 24 issue appears to have misled Mr. Pye (September 18).

With the Propyrex-Tegard process—an entirely new manufacturing technique in this field—fabric is woven direct from the extrusion of a molten plastic, not newly developed compact flat loom, minimising web folding and incorporating a continuous reinforced selvage as an integral part of the body fabric. The process also eliminates the

improvement may be expected, but she will have to work hard in order to get the better of Giddy, an American bred filly by Sir Gaylord, who cost £150,000 by a yearling and who shaped with promise when runner-up in the Prix de l'Arc de Triomphe at Longchamp on Sunday week in which he finished ninth last year.

Judged on his victory over the Gold Cup winner, Lassalle, in

the Prix Jean Prat early in the season and a sterling, but unlucky run behind Dahlia in the King George VI, the Queen Elizabeth Stakes at the end of July, he ought to experience little difficulty in conceding filly to Habboda. The rain that fell here yesterday will be in his favour.

Of the three handicaps on the programme, the most difficult to weigh up is the Green Shield Cup (3.30) for three-year-old fillies run over seven furlongs; and since I have been entrusted to place a £25 bet in aid of the relevant charity, I am particularly anxious to find the winner. It seems to me that Miss Tweedie has plenty to do with 9 lb. 7, and I prefer Via Tribs, who, following an easy victory at Lingfield last month, ran well when third to Bright Silver and Tudor Rhythm at Kempton on September 1.

There is nothing between Bambari and Guest Night judged on their running over the Old Mile on July 27 when they finished first and second ahead of Tuesday Lingfield winner, Alumina, but I am hoping that Bambari will confirm the placings and win.

Trilham retains his form at the age of seven, and he will have the ground to his liking in the Dry Fly Sherry Handicap (3.00), but whatever beats him, if anything does, will probably win. Old Lucky, who was collared in the closing stages of the William Hill Trophy at Sandown on Saturday, can make amends in the Coltex Handicap (4.35).

It was apparent at the last Newbury meeting that The Queen has a promising filly in the aptly-named Escorial, a daughter of Royal Palace and Astoria, who stayed on well over seven furlongs to get the better of Pirouette and Cholla. Seeing that it was her first race

TV Radio

† Indicates programme in black and white.

BBC 1

10.00 a.m. For Schools, Colleges. 11.47 International Golf: John Player Classic. 12.15 a.m. Ar. 1.30 Phen El Hun. 1.35 News. 1.40 Mary, Mungo and Midge. 1.45 The Fanatics. 2.02 For Schools, Colleges. 2.45 Racing and Golf: Racing from Ascot, and John Player Classic. 4.10 Play School. 4.35 Jackanory. 4.50 The New Adventures of Scooby-Doo. 5.10 The Record Breakers. 5.40 Adventure of Parsley. 5.45 News. 7.00 Nationwide with Sport on Friday.

F.T. CROSSWORD PUZZLE No. 2,286

1 Refute underground traveller's return? (5)
2 Beginning endorse an important letter (7)
3 Part of the yield or a donation in a place of wealth (8)
4 Reserves dance where there are volumes to choose from (8)
5 Made possible and skilful in the end (7)
6 Pull broken leg and soil (7)
7 He's to follow wargod in swamps (7)
8 Eastern member has one way to make a poet (7)
9 Better than even chance for strange child (4+2)
10 A uniform colour (5)
11 Missile or warhead designed long ago (9)
12 In the driver's seat controlling the horsepower (7, 3, 5)
13 Trees showing signs of strain (8)
14 Flead using South African whip (5)

DOWN

1 Give an account of the explosion (6)
2 Whisper to inspire (7)
3 What must be laid out before driving? (3, 4, 2, 6)
4 Declined to give rubbish to dustman initially (7)
5 Business anxiety (7)

SOLUTION TO PUZZLE No. 2,285

ACROSS
1 Refute underground traveller's return? (5)
2 Beginning endorse an important letter (7)
3 Part of the yield or a donation in a place of wealth (8)
4 Reserves dance where there are volumes to choose from (8)
5 Made possible and skilful in the end (7)
6 Pull broken leg and soil (7)
7 He's to follow wargod in swamps (7)
8 Eastern member has one way to make a poet (7)
9 Better than even chance for strange child (4+2)
10 A uniform colour (5)
11 Missile or warhead designed long ago (9)
12 In the driver's seat controlling the horsepower (7, 3, 5)
13 Trees showing signs of strain (8)
14 Flead using South African whip (5)

DOWN

1 Give an account of the explosion (6)
2 Whisper to inspire (7)
3 What must be laid out before driving? (3, 4, 2, 6)
4 Declined to give rubbish to dustman initially (7)
5 Business anxiety (7)

BBC 2

11.00 a.m. Play School. 11.40 a.m. International Golf: John Player Classic. 12.15 a.m. Ar. 1.30 Phen El Hun. 1.35 News. 1.40 Mary, Mungo and Midge. 1.45 The Fanatics. 2.02 For Schools, Colleges. 2.45 Racing and Golf: Racing from Ascot, and John Player Classic. 4.10 Play School. 4.35 Jackanory. 4.50 The New Adventures of Scooby-Doo. 5.10 The Record Breakers. 5.40 Adventure of Parsley. 5.45 News. 7.00 Nationwide with Sport on Friday.

F.T. CROSSWORD PUZZLE No. 2,286

1 Refute underground traveller's return? (5)
2 Beginning endorse an important letter (7)
3 Part of the yield or a donation in a place of wealth (8)
4 Reserves dance where there are volumes to choose from (8)
5 Made possible and skilful in the end (7)
6 Pull broken leg and soil (7)
7 He's to follow wargod in swamps (7)
8 Eastern member has one way to make a poet (7)
9 Better than even chance for strange child (4+2)
10 A uniform colour (5)
11 Missile or warhead designed long ago (9)
12 In the driver's seat controlling the horsepower (7, 3, 5)
13 Trees showing signs of strain (8)
14 Flead using South African whip (5)

DOWN

1 Give an account of the explosion (6)
2 Whisper to inspire (7)
3 What must be laid out before driving? (3, 4, 2, 6)
4 Declined to give rubbish to dustman initially (7)
5 Business anxiety (7)

SOLUTION TO PUZZLE No. 2,285

ACROSS
1 Refute underground traveller's return? (5)
2 Beginning endorse an important letter (7)
3 Part of the yield or a donation in a place of wealth (8)
4 Reserves dance where there are volumes to choose from (8)
5 Made possible and skilful in the end (7)
6 Pull broken leg and soil (7)
7 He's to follow wargod in swamps (7)
8 Eastern member has one way to make a poet (7)
9 Better than even chance for strange child (4+2)
10 A uniform colour (5)
11 Missile or warhead designed long ago (9)
12 In the driver's seat controlling the horsepower (7, 3, 5)
13 Trees showing signs of strain (8)
14 Flead using South African whip (5)

DOWN

1 Give an account of the explosion (6)
2 Whisper to inspire (7)
3 What must be laid out before driving? (3, 4, 2, 6)
4 Declined to give rubbish to dustman initially (7)
5 Business anxiety (7)

Northern Ireland—6.00-6.45 p.m.

Scene Around Six. 6.45-7.00 Arena. 7.12-7.30 a.m. Northern Ireland News Headlines. 7.30-7.45 a.m. News. 7.45-8.00 a.m. News. 8.00-8.15 a.m. News. 8.15-8.30 a.m. News. 8.30-8.45 a.m. News. 8.45-9.00 a.m. News. 9.00-9.15 a.m. News. 9.15-9.30 a.m. News. 9.30-9.45 a.m. News. 9.45-10.00 a.m. News. 10.00-10.15 a.m. News. 10.15-10.30 a.m. News. 10.30-10.45 a.m. News. 10.45-11.00 a.m. News. 11.00-11.15 a.m. News. 11.15-11.30 a.m. News. 11.30-11.45 a.m. News. 11.45-12.00 a.m. News. 12.00-12.15 a.m. News. 12.15-12.30 a.m. News. 12.30-12.45 a.m. News. 12.45-1.00 a.m. News. 1.00-1.15 a.m. News. 1.15-1.30 a.m. News. 1.30-1.45 a.m. News. 1.45-2.00 a.m. News. 2.00-2.15 a.m. News. 2.15-2.30 a.m. News. 2.30-2.45 a.m. News. 2.45-3.00 a.m. News. 3.00-3.15 a.m. News. 3.15-3.30 a.m. News. 3.30-3.45 a.m. News. 3.45-4.00 a.m. News. 4.00-4.15 a.m. News. 4.15-4.30 a.m. News. 4.30-4.45 a.m. News. 4.45-5.00 a.m. News. 5.00-5.15 a.m. News. 5.15-5.30 a.m. News. 5.30-5.45 a.m. News. 5.45-6.00 a.m. News. 6.00-6.15 a.m. News. 6.15-6.30 a.m. News. 6.30-6.45 a.m. News. 6.45-7.00 a.m. News. 7.00-7.15 a.m. News. 7.15-7.30 a.m. News. 7.30-7.45 a.m. News. 7.45-8.00 a.m. News. 8.00-8.15 a.m. News. 8.15-8.30 a.m. News. 8.30-8.45 a.m. News. 8.45-9.00 a.m. News. 9.00-9.15 a.m. News. 9.15-9.30 a.m. News. 9.30-9.45 a.m. News. 9.45-10.00 a.m. News. 10.00-10.15 a.m. News. 10.15-10.30 a.m. News. 10.30-10.45 a.m. News. 10.45-11.00 a.m. News. 11.00-11.15 a.m. News. 11.15-11.30 a.m. News. 11.30-11.45 a.m. News. 11.45-12.00 a.m. News. 12.00-12.15 a.m. News. 12.15-12.30 a.m. News. 12.30-12.45 a.m. News. 12.45-1.00 a.m. News. 1.00-1.15 a.m. News. 1.15-1.30 a.m. News. 1.30-1.45 a.m. News. 1.45-2.00 a.m. News. 2.00-2.15 a.m. News. 2.15-2.30 a.m. News. 2.30-2.45 a.m. News. 2.45-3.00 a.m. News. 3.00-3.15 a.m. News. 3.15-3.30 a.m. News. 3.30-3.45 a.m. News. 3.45-4.00 a.m. News. 4.00-4.15 a.m. News. 4.15-4.30 a.m. News. 4.30-4.45 a.m. News. 4.45-5.00 a.m. News. 5.00-5.15 a.m. News. 5.15-5.30 a.m. News. 5.30-5.45 a.m. News. 5.45-6.00 a.m. News. 6.00-6.15 a.m. News. 6.15-6.30 a.m. News. 6.30-6.45 a.m. News. 6.45-7.00 a.m. News. 7.00-7.15 a.m. News. 7.15-7.30 a.m. News. 7.30-7.45 a.m. News. 7.45-8.00 a.m. News. 8.00-8.15 a.m. News. 8.15-8.30 a.m. News. 8.30-8.45 a.m. News. 8.45-9.00 a.m. News. 9.00-9.15 a.m. News. 9.15-9.30 a.m. News. 9.30-9.45 a.m. News. 9.45-10.00 a.m. News. 10.00-10.15 a.m. News. 10.15-10.30 a.m. News. 10.30-10.45 a.m. News. 10.45-11.00 a.m. News. 11.00-11.15 a.m. News. 11.15-11.30 a.m. News. 11.30-11.45 a.m. News. 11.45-12.00 a.m. News. 12.00-12.15 a.m. News. 12.15-12.30 a.m. News. 12.30-12.45 a.m. News. 12.45-1.00 a.m. News. 1.00-1.15 a.m. News. 1.15-1.30 a.m. News. 1.30-1.45 a.m. News. 1.45-2.00 a.m. News. 2.00-2.15 a.m. News. 2.15-2.30 a.m. News. 2.30-2.45 a.m. News. 2.45-3.00 a.m. News. 3.00-3.15 a.m. News. 3.15-3.30 a.m. News. 3.30-3.45 a.m. News. 3.45-4.00 a.m. News. 4.00-4.15 a.m. News. 4.15-4.30 a.m. News. 4.30-4.45 a.m. News. 4.45-5.00 a.m. News. 5.00-5.15 a.m. News. 5.15-5.30 a.m. News. 5.30-5.45 a.m. News. 5.45-6.00 a.m. News. 6.00-6.15 a.m. News. 6.15-6.30 a.m. News. 6.30-6.45 a.m. News. 6.45-7.00 a.m. News. 7.00-7.15 a.m. News. 7.15-7.30 a.m. News. 7.30-7.45 a.m. News. 7.45-8.00 a.m. News. 8.00-8.15 a.m. News. 8.15-8.30 a.m. News. 8.30-8.45 a.m. News. 8.45-9.00 a.m. News. 9.00-9.15 a.m. News. 9.15-9.30 a.m. News. 9.30-9.45 a.m. News. 9.45-10.00 a.m. News. 10.00-10.15 a.m. News. 10.15-10.30 a.m. News. 10.30-10.45 a.m. News. 10.45-11.00 a.m. News. 11.00-11.15 a.m. News. 11.15-11.30 a.m. News. 11.30-11.45 a.m. News. 11.45-12.00 a.m. News. 12.00-12.15 a.m. News. 12.15-12.30 a.m. News. 12.30-12.45 a.m. News. 12.45-1.00 a.m. News. 1.00-1.15 a.m. News. 1.15-1.30 a.m. News. 1.30-1.45 a.m. News. 1.45-2.00 a.m. News. 2.00-2.15 a.m. News. 2.15-2.30 a.m. News. 2.30-2.45 a.m. News. 2.45-3.00 a.m. News. 3.00-3.15 a.m. News. 3.15-3.30 a.m. News. 3.30-3.45 a.m. News. 3.45-4.00 a.m. News. 4.00-4.15 a.m. News. 4.15-4.30 a.m. News. 4.30-4.45 a.m. News. 4.45-5.00 a.m. News. 5.00-5.15 a.m. News. 5.15-5.30 a.m. News. 5.30-5.45 a.m. News. 5.45-6.00 a.m. News. 6.00-6.15 a.m. News. 6.15-6.30 a.m. News. 6.30-6.45 a.m. News. 6.45-7.00 a.m. News. 7.00-7.15 a.m. News. 7.15-7.30 a.m. News. 7.30-7.45 a.m. News. 7.45-8.00 a.m. News. 8.00-8.15 a.m. News. 8.15-8.30 a.m. News. 8.30-8.45 a.m. News. 8.45-9.00 a.m. News. 9.00-9.15 a.m. News. 9.15-9.30 a.m. News. 9.30-9.45 a.m. News. 9.45-10.00 a.m. News. 10.00-10.15 a.m. News. 10.15-10.30 a.m. News. 10.30-10.45 a.m. News. 10.45-11.00 a.m. News. 11.00-11.15 a.m. News. 11.15-11.30 a.m. News. 11.30-11.45 a.m. News. 11.45-12.00 a.m. News. 12.00-12.15 a.m. News. 12.15-12.30 a.m. News. 12.30-12.4

WORLD TRADE NEWS

BRITISH EXPORTS



At a ceremony to launch the first British store promotion of the British Overseas Trade Board's current trade drive in Japan, Lord Thorneycroft, Chairman of the Board, presents Mr. Seiji Tsutsui, President of the Seibu store, with a symbol of Britain. Seibu are currently featuring the "British Fair" promotion in their store in Tokyo.

Record half year bicycle results

FINANCIAL TIMES REPORTER

RECORD HALF-YEAR exports of machines a year in the near future. Barnsley explained in detail the reasons why the former Cycle and Motor Cycle Association had been reorganised into two separate bodies, one of which—the Bicycle Association of Great Britain—would now provide the highly specialised and expert services which the bicycle industry in the U.K. would need to maintain its place as a world leader in design, production and export. Among 170 world markets for British cycles by far the largest was the United States, members heard.

Outlining the growing need for a specialised trade association in a highly competitive world, Mr. Barnsley stressed the requirements for accurate statistics and market information, "dynamic promotion" and making the greatest contribution to the national economy. At the same time, he stressed the importance of co-operation with the British Government, home, there was a marked resurgence in cycle sales and the industry predicted sales of 1m.

Davy Powergas to build S. Korea methanol plant

DAVY POWERGAS, a Davy construction. Most of the equipment will be supplied from the U.K. awarded a contract by Taesung Methanol Industrial Company, South Korea, for a methanol plant of 1,000-metric-ton-a-day capacity. The design of the plant will be based on Imperial Chemical Industries' low-pressure methanol and naphtha reforming processes. A modular reforming furnace will be used.

The value of the project is approximately £14m. and the plant will be built at Yosu in Kwangyang province as the first installation to be located in an area designated for major petrochemical developments.

Davy Powergas will be responsible for process and engineering design, procurement of equipment and supervision of construction. This is the ninth ICI low-pressure methanol plant contract for Davy Powergas.

Top level mission for Mexico

FINANCIAL TIMES REPORTER

A TOP-LEVEL trade mission from the London Chamber of Commerce and Industry leaves London today for a two-week visit to Mexico. The 21-strong mission is being led by Sir Monty Pritchard, chairman and managing director of Perkins Engines.

The mission, the second to visit Mexico, is a direct follow up to the recent visit to London of President Echeverria and a delegation of senior Mexican officials from the public and private sectors.

All the members will take part in a one-day plenary session of the British-Mexican businessmen's committee. Subjects under discussion will include bilateral trade and British investment in Mexico.

One of its main objectives will be to explore ways and means of expanding two-way trade and to this end the group includes both exporters and importers. In 1972, British exports to Mexico totalled £18.5m. and British imports were £4.6m.—although some Mexican exports are shipped through U.S. ports and are not shown in the figures. It will also be looking at new developments in the Mexican economy and the opportunities for selling British expertise both in technology and finance.

Airlines agree on new Atlantic cargo rates

BY PETER HERING

AIRLINE MEMBERS of the International Air Transport Association have at last reached agreement on a new rates package for goods shipped on their 707 with 11 pallets, 5,448 per mile; Boeing 707 with 13 pallets, 4,000 per mile; Boeing 707 with 14 pallets, 4,280 per mile; DC-8 with 14 pallets, 4,280 per mile; DC-8 with 18 pallets, 5,000 per mile; Boeing 747-B 12,800 per mile.

The introduction of these charter rates is seen as a direct challenge by the IATA carriers to the activities of the independent charter operators whose low rates have been progressively attracting increasing volumes of traffic away from the scheduled airlines — although, ironically, and was due to come into effect on October 1 when the revisions already agreed for the other principle of a charter rate routes reported in the Financial Times of September 22 will be adopted on other routes where applied, but because of the lateness in reaching agreement the introduction has been deferred until January 1 of next year to give time for the changes to be incorporated in the printed tariffs.

Included in the changes for the North Atlantic route are two innovative and somewhat radical departures from established IATA rating philosophy. The first, and most interesting, is the introduction for the first time of a minimum charter rate to which all airlines must conform on their services between Europe and the U.S. and Canada. This will vary according to the aircraft type and the number of pallets over which the load is being carried, and will be based on a rate per mile to be calculated by multiplying the "Great Circle" mileage between the two points of the flight by the rate per mile applicable to the aircraft type and load.

The aircraft most commonly used by the North Atlantic route operators are the Douglas DC-8 and Boeing 707 and 747, and for these the rates will be: Boeing 707 with 11 pallets, 5,448 per mile; Boeing 707 with 13 pallets, 4,000 per mile; Boeing 707 with 14 pallets, 4,280 per mile; DC-8 with 14 pallets, 4,280 per mile; DC-8 with 18 pallets, 5,000 per mile; Boeing 747-B 12,800 per mile.

The introduction of these charter rates is seen as a direct challenge by the IATA carriers to the activities of the independent charter operators whose low rates have been progressively attracting increasing volumes of traffic away from the scheduled airlines — although, ironically, and was due to come into effect on October 1 when the revisions already agreed for the other principle of a charter rate routes reported in the Financial Times of September 22 will be adopted on other routes where applied, but because of the lateness in reaching agreement the introduction has been deferred until January 1 of next year to give time for the changes to be incorporated in the printed tariffs.

Special rate for bulk shipments

Of equal significance in the new agreement is the decision of the North Atlantic carriers to introduce a special rate for bulk shipments. This is a concept that has been in operation for several months without IATA agreement but with the approval of the Governments of Belgium, France, Germany, Holland and Switzerland on services between those countries and the U.S. for which a special low rate applied for single commodity shipments of 15 and 30 tons respectively. Extension of the concept to the U.K. by the international carriers was strongly resisted by the BOAC division of British Airways so approval for its introduction on services to and from British airports was withheld by the Civil Aviation Authority.

The eventual withdrawal of the British carrier's objection means that U.K. shippers will now benefit from the bulk rate. But at the price of persuading British Airways to accept the bulk rate, the European carriers have had to forego their application to loads of 15 tons. The newly agreed rate is for shipments of 30 tons only — at 51 cents per kilo.

Taken together, these two innovations are clearly aimed at attracting a much greater volume of higher load traffic. In practice, what they are likely to do is to increase the demand for charters at the expense of scheduled services because the cost of shipping 30 tons at the bulk rate on a scheduled service between London and New York, for example, will now actually be higher than the new minimum charter rate for an aircraft capable of carrying the same load.

Other changes in store for shippers when the new rates come into operation will mainly affect the charges made for specific commodities, most of which will be increased by 6 cents per kilo for eastbound shipments and 4 cents a kilo westbound. The rates for consignments shipped in containers or on pallets will also be increased—the minimum charge by 6 cents a kilo and the over-ride by the same amount. In charge for consignments shipped at the general rates will be increased to \$26 and to \$29 for shipments to all U.S. destinations other than New York, Boston, Hartford and San Juan. There will also be an increase of 6 cents a kilo in the general rates for consignments at the 100, 300 and 500 kilo breakpoints.

'Mixed' Hungarian reaction to latest six month figures

BY DAVID LASCELLES, EAST EUROPE CORRESPONDENT

HUNGARY'S accession to full GATT membership this month came just as Hungarians were celebrating their best trade figures for a long time but were also showing some concern for the immediate future in foreign trade.

For after a long period in deficit, trade returns for the first six months of this year show a healthy surplus and confirm the improving trend that was just detectable at the end of last year. Specifically, Hungary has turned a deficit of 1,500m. forints in the first half of 1972 into a surplus of 300m. forints in the first half of this year.

This turnaround was due to a spectacular increase in trade with the West and a marked slowdown in imports from other Comecon countries.

Although the overall increase in turnover during this period was 11 per cent, there was only a 5 per cent increase in trade with non-accounting countries but a 23 per cent growth with dollar-accounting countries. Exports as a whole were 20 per cent up (15 per cent to Comecon, 31 per cent elsewhere), but imports rose only 3 per cent. Those from Comecon countries actually dropped, while those from the West rose by 16 per cent.

The remarkable growth in trade with the West is to a large extent due to increased shipments of most of Hungary's leading export commodities, basic materials, components, machinery and agricultural products. The growth of imports is lopsided, the emphasis being on consumer goods.

Though Hungarians have permitted themselves a few optimistic remarks about the future, the overall pattern of trade is still unhealthy for several reasons.

A fundamental flaw continues to be the deficit on trade with the West—in other words, Hungary is still losing money on its hard currency account. It is true that the deficit is now year is to see that exports to the marginally smaller but it remains large in real terms. However, Hungarians can take heart from the fact that trade with the West continues to grow rapidly despite their fears about the possible negative impact of the enlargement of the EEC and the world monetary crisis.

A new, and unwelcome, feature of the trade picture is the large surplus from trade with Comecon members, and this has caused some concern in Budapest. "Profits" on trade within Comecon are only illusory since they are unconvertible, and the only course for Hungary now is to get its trade back on an even keel. The surplus, incidentally, has been partly blamed on industry's preference for machinery imported from the West.

Hungary's considered reaction to the trade figures is therefore mixed, as appeared from comments made by Dr. Josef Sim, the Foreign Trade Minister. He was quoted by the Hungarian Press as saying: "We expect 1973 overall foreign trade turnover to be more favourable than planned, and notably exports to the West are higher. One of the principal tasks for the second term of the year is to see that exports to the Socialist countries increase in accordance with the long-term contracts, and that imports from these countries broaden."

But the Minister also implied that the figures were exceptional. He mentioned "special factors" which would not apply to the second half of the year. Although he did not elaborate, one point he may have had in mind is the greatly improved prices Hungarian exports, particularly agricultural produce, have recently been commanding in the West.

HUNGARIAN FOREIGN TRADE JANUARY-JUNE 1973

	Exports January-June		Imports January-June	
	1972	1973	1972	1973
Socialist countries	10,435.1	12,525.9	16,881.0	10,512.1
Non-Socialist countries	4,193.7	5,230.7	5,461.7	6,414.3
TOTAL	14,628.8	17,756.6	22,342.7	16,926.4

Source: Statisztikai Havi Közlemények, 1973/7 Budapest

with the West and a marked slowdown in imports from other Comecon countries.

Although the overall increase in turnover during this period was 11 per cent, there was only a 5 per cent increase in trade with non-accounting countries but a 23 per cent growth with dollar-accounting countries. Exports as a whole were 20 per cent up (15 per cent to Comecon, 31 per cent elsewhere), but imports rose only 3 per cent. Those from Comecon countries actually dropped, while those from the West rose by 16 per cent.

The remarkable growth in trade with the West is to a large extent due to increased shipments of most of Hungary's leading export commodities, basic materials, components, machinery and agricultural products. The growth of imports is lopsided, the emphasis being on consumer goods.

Though Hungarians have permitted themselves a few optimistic remarks about the future, the overall pattern of trade is still unhealthy for several reasons.

A fundamental flaw continues to be the deficit on trade with the West—in other words, Hungary is still losing money on its hard currency account. It is true that the deficit is now year is to see that exports to the marginally smaller but it remains large in real terms. However, Hungarians can take heart from the fact that trade with the West continues to grow rapidly despite their fears about the possible negative impact of the enlargement of the EEC and the world monetary crisis.

A new, and unwelcome, feature of the trade picture is the large surplus from trade with Comecon members, and this has caused some concern in Budapest. "Profits" on trade within Comecon are only illusory since they are unconvertible, and the only course for Hungary now is to get its trade back on an even keel. The surplus, incidentally, has been partly blamed on industry's preference for machinery imported from the West.

Singer small computer project

BY IVAN BERENTI

THE FINISHING touches are just being put upon what Singer's Business Machines Division believe to be the most advanced and cost-effective accounting and stock management system yet offered to that rather amorphous but much wooed figure—the small computer user in Europe.

The system is called STELLA, a suitable acronymic development from a U.S. package called STARS (for System Ten Accounting and Reporting System) which has been well received since its introduction in May.

STELLA's debut—at the SICOB show in Paris—also marks Singer's evolution from a hardware manufacturing company into a tenderer of total systems for the newly developed software is to be marketed with a hardware adjunct—the Model 6800, a basic and fairly small version of the System Ten mainframe. Together, STELLA and the 6800 will be priced considerably lower than an average System Ten hardware installation.

To say that STELLA is a development of STARS is to belittle the efforts over the past five months of its multinational development team. In fact the original software has been comprehensively adapted to the different legal and procedural requirements of France, Germany and most problematical of all—Italy. Three more countries, Belgium, Switzerland and Austria, are shortly to be catered for as well.

The difference between U.S. and European accounting procedures are fairly fundamental, and it has in the past been a fault of some modified U.S. packages that they have not been sufficiently "Europeanised."

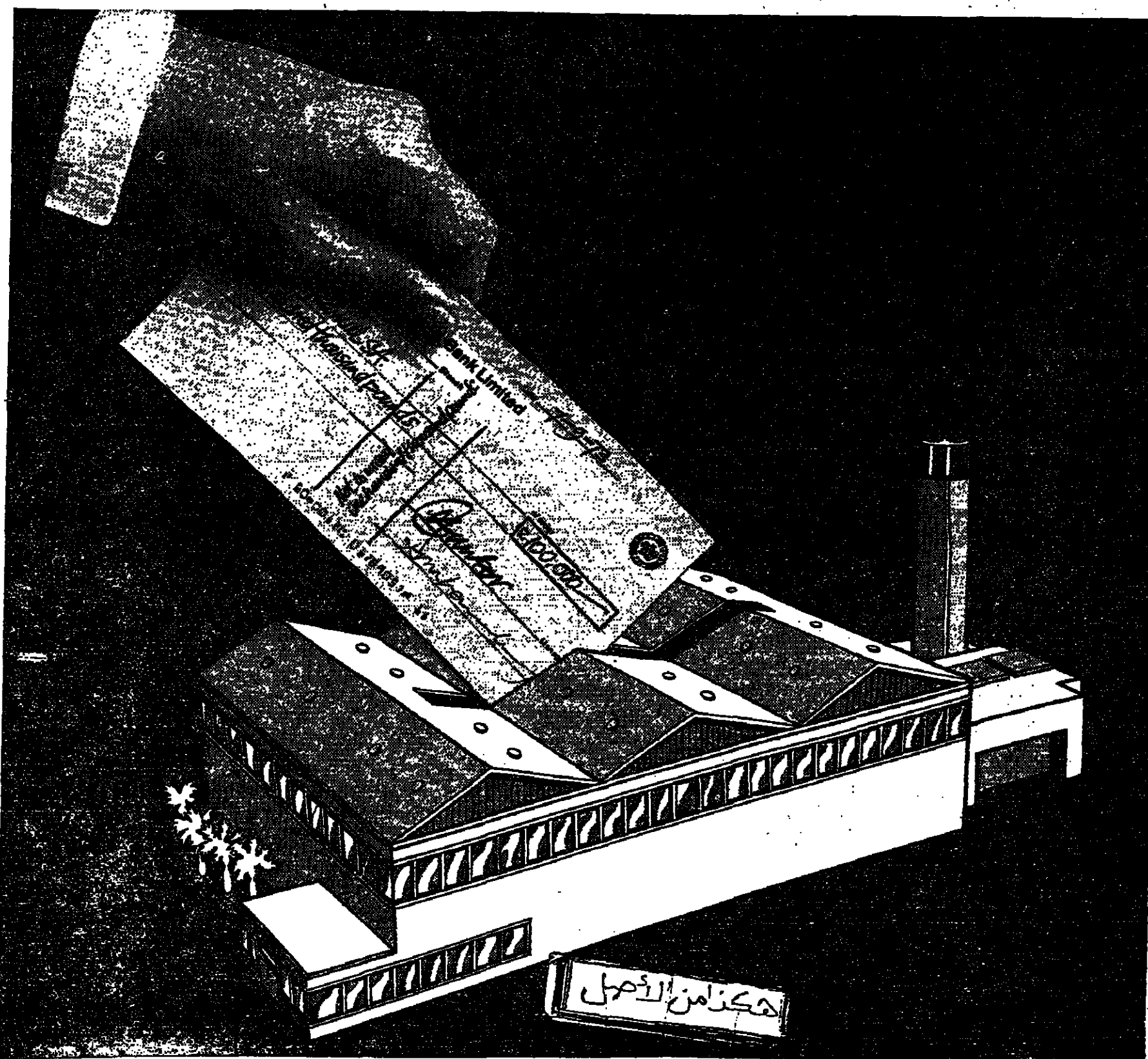
Comprehensive audit "trails" are still required by European Governments, and more often than not these have to be provided in hard copy format, although acceptance of audit records stored on magnetic disc is growing in Britain and France. Selective sampling of accounting records for audit purposes is almost universal in America, but unknown here—really an inability or unwillingness to come to terms with the potential of the computer.

Other significant points of difference include VAT, which is anything but good. Over 70 systems have been sold in the U.S. since its debut in May, and in Australia eight systems were sold in the first fortnight of marketing.

STELLA has been contrived to include all these distinctions, and combined with Singer hardware offers considerable processing flexibility as well. The architecture of the 6,800 permits easily-controlled multi-programming, and the provision of a visual display unit means that the user can interrogate or update his records interactively without the complex and expensive communications software that a conventional operating system would entail.

The result is a system with price-performance advantages even over European-manufactured competitors like the Nixdorf 880/55 and in spite of past and perhaps future currency fluctuations. It should appeal particularly to users handling a large customer base, and industries — like distribution and light manufacturing — operating in a volatile order-processing situation.

If the achievement of STARS is anything to go by, the portents are good. Over 70 systems have been sold in the U.S. since its debut in May, and in Australia eight systems were sold in the first fortnight of marketing.



Missinger warning on finger to detente

Trident favo

newsprint mills still shut

TEN eastern Canada paper mills, mostly producers, are still in the hands of the Paperworkers Union, the union of Pulp and Paper plus two local Quebec mills. Nearly one-quarter of newspaper production is still in the hands of the Pulp and Paper Association Canadian mills. The 1970-71 short tons of newsprint exports to the U.S. in July against 71,000 earlier, with exports against 652,000. The U.S. Abitibi Paper.

The Administration's problem now is that, embarrassing as the vote on Soviet MFN status may be, the President still urgently needs the co-operation of the Ways and Means Committee over the remainder of the Trade Bill to which its amendment was attached yesterday. Rather than see its powers of negotiation in the multilateral trade negotiations imperilled, it has suggested in the bill that it would agree in the last resort to cut MFN status for the USSR right out of the Bill and attempt to relaunch it as a separate piece of legislation.

Trident favoured

The Senate voted to-day in favour of the accelerated development of the Trident nuclear strike submarine after one of the most intensive debates in recent years between the Nixon Administration and its top military commanders, and announced that it would speed the \$1,800m. plan for 10 submarines is certain to result in drastic errors and vast cost overruns.

The vote of 49-46 this morning followed heavy pressure on wavering Senators by generals, admirals and a carefully orchestrated Press campaign about the potential danger to the U.S. position at the second round of the Strategic Arms Limitation Talks if the Navy were to use as a bargaining chip Soviet submarine developments.

Chile copper mines 'to stay State controlled'

More than 1,300 large private farms also were expropriated in a sweeping agrarian reform and turned into State-supervised ones, one of the main achievements.

But many industries and farms were illegally seized by the Government, using obscure regulations dating back 30 years. Now the junta, says businesses and farms illegally expropriated will be returned to their original owners, while legally nationalized companies and those farmlands legally incorporated into the agrarian reform system will continue under control of the new Government.

That category is expected to

The State copper corporation, Codelco, is understood to be preparing two programmes with junta approval. These envisage the recruitment of foreign technical assistance on a contract basis.

In Nairobi, Sr. Eduardo Cano, President of the Banco Central de Chile, told the annual meeting of the IMF and World Bank that the former Marxist Government had taken the country to the brink of economic collapse.

AP-DJ

BARBADOS PM TAKES LEAVE

Barbados Prime Minister
Errol Barrow has announced he is taking three months leave of absence from his Government to take up the post of visiting Professor at Florida International University.

Mr. Barrow said last night he would be away from Barbados until December, but did not give the exact date of his departure.

During his absence from the country, Mr. Edwyn Palma will act as Prime Minister and chairman of the Cabinet.

Labour Minister Philip Greaves will take over Mr. Barrow's portfolio of Finance Minister during the Prime Minister's absence.

Reuter

FOREIGN INVESTMENT IN THE U.S.

The bargain hunters

MORGAN GUARANTY Trust of New York recently asked its computer to examine the balance sheets of 1,800 U.S. companies and to come up with a list of bargain buys. In this summer's strange stock market, Morgan's computer found one problem: It printed out a sheet of 144 companies, all on the American or the New York Stock Exchange, all with a price-earnings ratio of less than seven, and all with a book value of 20 to 25 cent. below book value. Of these companies, 60 were priced at less than their net working capital — they offered, one might say, money at a discount. They were listed in a coupon sheet thrown in.

Given these figures it has been no surprise to see the men from Jessel Securities, from Vavasseur, from Triumph Investment Trust and from Slater and Gordon, all hunting around New York in search of a bonanza. Time may be running out for them, as in the last few days the stock market has shown signs that the bargains may not be on the horizon.

But the question remains whether, financially, astute American principle that if you fix a deal you pipe paid well and that if a deal falls through you do not get paid at all. Foreign investment in America has recently begun to provide many of the answers. The answers come from culminating in the massive manoeuvrings earlier this year that led to British American Tobacco's purchase of Gimbel Brothers, the U.S. store chain, and to the deal BAT paid Morgan \$750,000.

After such a coup Mr. Cath is full of enthusiasm for his game. He has, he says, six \$100m. deals in the works, three with British companies and three with German ones with Germans. On his desk sits a thick wad of what could be the most exorbitant classified advertisements in the world—a list of European and American companies, many of which would like to spend a lot of money on an appropriate U.S. vehicle. Like most people in the business, Mr. Cath says that his real problem is knowing how many trails to follow up at any moment because, when one

cent. of Connex that it sold to Chloride for \$300m.

The strength of any mergers and acquisitions department lies in the system through which it collects its intelligence. As a case in point, once a bank Merger can at once provide its mergers department with a wealth of information on American companies, many of which are its clients. The bank has perhaps the most complete file of information of which 40 will be "out in the field" at any time. These days a standard part of their activities is to discover whether the company they are visiting envisages a merger. If so, the bank's results are memoed straight to the merger department.

Beyond this internal intelligence lies the large number of individuals and others with information to sell. It may be a case of a company's chairman or one-shot lead on a person who has to sell a company or a block of stock; it may be a small firm like Simco Equities that tries to stay on fait with the latest merger gossip, to complete small

buy "at the bottom" or not, it is clear that there will over the next few years be a greater tendency for foreign corporations to look for investments in America than at any time since the Second World War.

The new interest of foreign investors has created opportunities for the band of entrepreneurs who specialise in bringing together the sellers and buyers of American securities.

Their numbers are growing. The

'... There will be a greater tendency to look for investments in America than at any time since the Second World War.'

traditional part of the repertoire of investment banks; it is an interesting departure for a big commercial bank like Morgan Guaranty. It is a sideline for the accounting and legal professions, everybody in his department comes to the boil, it often demands the full attention of everybody in his department. It deals itself, and to sell any important intelligence to the merger department of a com-

A little further down Broad Street the acquisition team at Goldman Sachs is gearing itself up for the same opportunities that have been so plentiful for the team headed by Mr. Corby Day. This group sought to establish Goldman Sachs during the 1968 American merger boom as the investment bank that gives the best advice to institutional stockholders who are thinking of selling out.

who are paid the sort of salaries that keep them away from merchant banks. The group is headed by Mr. Jack Catha, a former, but faintly remembered, Dutchman. He controls six executives in New York, three in Paris, two in London, one in West Germany, and one in Tokyo. This year his operation will cost around \$1m. and should take 2½ times that amount in revenue.

Since 1968, the 1980s has been a charging merchant bank type fees for its merger-broking activities on the well-established

Goldman Sachs recently established a man in London, Mr. John Charpentier, to do the same thing and soon discovered that he would do well to talk attention to buyers of American companies. Mr. Day calls the current state of the New York stock market "a chance you will see only once every 10 years," and claims that he knows of three Dutch companies with offers to buy in the U.S. Goldman Sachs is to deal with a British company so far this year was the 40 per

the \$750,000 that BAT paid to Morgan Guaranty.

In recent months the tip-off brigade has been paying close attention to Park Avenue. The name of the man in the headquarters of Slater Walker of America. No one is exactly sure what Slater Walker is up to—it wants to build itself a finance-related company in the U.S. and has kicked off with a store chain. What is known is that there is a big spend between \$60m and \$120m, probably on its new U.S. stock, swissened

with cash, by the end of this year. So between 100 and 150 ideas men have approached Mr. Allan Tessler and Mr. Andrew Greystoke, the two executives who head Slater Walker of America, with their suggestions. "We've had a lot of lunches," Mr. Greystoke notes wearily.

For the hierarchy of merger diplomats New York seems likely to prove as good a stamping ground as any over the next few years. Mr. Felix Rohatyn of Lazards, a man who has put together one or two mergers in his time, explained that "in the sixties one detected a certain nervousness among overseas companies thinking of operating here. Certain companies—Olivetti, St. Gobain—had bad experiences and the rest looked around to come. To-day one finds them looking for reasons to come."

Merger brokers with branches in London and New York, whether they be British or American, are particularly well placed. British companies are providing a disproportionate amount of the overall foreign interest in mergers and acquisitions in America. The common language is a great help in solving the legal intricacies of an American merger. The British corporate culture is fuller than in other European countries, and this helps with the arrangement of agreed takeovers and financings.

Finally there appears to be a widespread misunderstanding over the relevance of parity shifts to overseas mergers. It is true that the pound sterling has not gained in dollar value to nearly the same extent that the French franc or the German mark or the Japanese yen have over the last two years, but it is not true that these much greater shifts should be great inducements for the French, German and Japanese to buy American companies.

Most foreign acquisitions in the U.S. are dollar-loan financed and the loans are repaid from the earnings that are acquired—a currency conversion is not involved. The only type of foreign direct investment in the U.S. that is affected by parity shifts is the sort of investment that Volvo has decided upon and which Volkswagen is thinking about. Whether a European car manufacturer makes his cars in Europe or in America depends heavily on the local cost of manufacture and hence on parities. It is the state of the stock market and not that of the dollar that encourages British investment companies to look conventionally towards the U.S.

What he does for your suits,
we'll do for your steel.



We take steel making an important step further than most other steel companies.

We're spending a fortune on steel processing so that you don't have to.

We've set up a high-precision boring and cutting plant to process our structural steel exactly as your blueprint specifies.

When your steel arrives it is cut, slit, sized and shaped. It is perfectly finished and ready for fabrication.

Your building, bridge or elevated highway can be completed faster—with fewer man hours.

Your steel inventories can be kept at an all-time low. Your scrap losses are nil.

However you view it, your cost of possession is less.

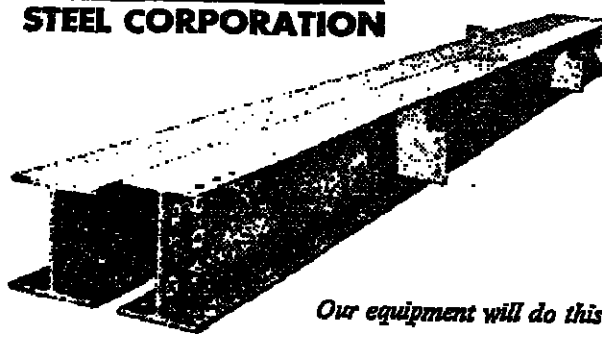
But tailor-made structural steel is only one of the ways in which we're saving money and time for our clients.

At our Chiba works alone we have fifteen research laboratories working on all aspects of steel making from raw materials pretreatment to improving deep-drawable steel sheet, silicon steel purity, welding and surface treating techniques and much more.

Perhaps there's a steel-related problem we could help you with. If so, please write us at the address below.



KAWASAKI
STEEL CORPORATION



Kawasaki Steel Corporation, New Yurakuchō Building, 11, 1-chōme, Yurakuchō, Chiyoda-ku, Tokyo, Japan

EUROPEAN NEWS

Pompidou drops clear hint he will seek second term

BY ROBERT MAUTHNER

PARIS, Sept. 27.

PRESIDENT POMPIDOU today confounded French and foreign observers who have been suggesting that he is seriously ill by dropping an unmistakable hint that he was ready to run for a second term in 1978.

The President was speaking at a televised Press conference which lasted for an hour and 40 minutes—his first since last January and also the first since the widespread reports of his illness at the time of his meeting in Iceland with President Nixon in June.

Although M. Pompidou has clearly put on a lot of weight, particularly round the face, since the beginning of the year, which means some French commentators have put down to cortisone treatment he is alleged to be receiving for an arthritic complaint, he appeared today to be in good health.

His remarks were peppered with statistical detail and his rhetorical and literary references, an indication that neither his intellectual capacities nor his wit have been in any way impaired.

He was prepared to put himself at the service of the French people as long as they wished him to and as long as he was capable, Mr. Pompidou said with a broad smile.

For good measure he added that he was persuaded to do this by the eagerness of people to succeed him, an obvious hint, to M. Valéry Giscard d'Estaing, the Finance Minister, who has made no secret of his presidential ambitions.

In this context, M. Pompidou made clear he had no intention whatsoever of resigning before the end of his present seven-year term and his proposal to reduce the presidential term from seven to five years, due to be debated by Parliament next month, referred to the next incumbent of the Elysee Palace.

Apart from his reference to his personal plans, the Press conference was unusually unproductive. It was lacking, in particular, in any substantial new initiatives on Europe, although M. Pompidou did suggest France would be prepared to consider regular meetings of the Heads of Government of the Nine to give a further impetus to European political union.

Defence

He was not putting a formal proposal to this effect, the President emphasised, but he was prepared to talk about such meetings with France's European partners.

Nor was M. Pompidou forthcoming on the problem of defence cooperation within Europe which, he said, was inextricably linked with the question of the presence of U.S. troops in Europe.

While recognising the importance of a common defence policy for the future development of the European Community, the President emphasised that agreement on an "autonomous defence policy" was still a long way off.

M. Pompidou adopted what was essentially a defensive stance when asked whether he agreed

with the recent remarks of M. Jacques Chirac, his Agriculture Minister, that West Germany was turning away from Western Europe to the East.

It should not be thought that he was obsessed by Germany, he said. There was no crisis between France and Germany and such a situation had to be avoided at all costs because it would be to the detriment of both countries and Western Europe.

However, "it would be absurd to deny" that Herr Brandt's policy of rapprochement with Eastern Europe, which France had all along encouraged, raised certain questions about the future development of Western Europe.

The French President was mildly encouraging as far as Britain is concerned, when asked about France's policy towards a common European regional policy and the setting up of a Regional Fund. While arguing at some length against the view that France was morally obliged to agree to such a policy in return for all the benefits it had received under the common farm policy—Holland had benefited even more than France, he claimed—M. Pompidou reminded his audience that he had instructed the French delegation at last year's European summit to adopt a positive attitude towards a common regional policy.

On the eve of negotiations within the Common Market on this matter, he could obviously not reveal his Government's negotiating hand, but he added, significantly, that France would not adopt a "ferocious" stand on regional policy.

The main point of interest in M. Pompidou's remarks on international monetary questions, which were mainly a repetition of France's well-publicised position at Nairobi, was a thinly veiled hint that a new International Monetary Fund should not be located in Washington. The new Fund should not be subject to the pressures of any particular countries by virtue of its location, he said.

On monetary reform itself, M. Pompidou said there could be no stable international monetary system without controls on short-term capital movements and that gold would have a continuing, if diminished, role to play. Central Banks must be allowed both to sell and buy gold at reasonable rates and countries should be enabled to settle permanent deficits in gold "to some extent."

Soviets launch first manned spacecraft since 1971 tragedy

BY DAVID LASCELLES, EAST EUROPE CORRESPONDENT

AFTER AN INTERVAL of more than two years, the Soviet Union yesterday launched the latest of its manned spacecraft, the Soyuz 12, on an earth orbiting mission.

According to Tass, the two men on board are well and the systems are functioning normally.

It was not immediately clear how long the mission would last, but the object, according to Tass, is to test improved flight systems and examine the earth's surface "to obtain data for the solution of economic problems."

Soyuz 12 is Russia's first attempt at manned space flight since the disastrous Soyuz 11 mission in June, 1971, in which three cosmonauts died as they were returning to earth after their record-breaking 24-day flight. Since that time, the only reported launches have been of

satellites and the unmanned Salyut series.

However, although yesterday's successful launch marks the Russians' re-emergence in the field of manned space flight, they are now far behind the Americans, particularly after the recent successful Skylab missions.

Their aim must now be to make up for lost ground in preparation for 1975, when they are due to rendezvous with the Americans in space. Yesterday's launch, therefore, is almost certainly the first of a series.

Co-operation in space technology between the U.S. and the Soviet Union has intensified since the signing of the space agreement in May, 1972, but the exchange of information has tended to be one-sided so far because of the American lead.

Sir Alec accepts Moscow invitation

BY DAVID LASCELLES

SIR ALEC Douglas-Home, the Foreign Secretary, announced last night that he is to visit Moscow before the end of the year. The invitation came from the Soviet Foreign Minister, Mr. Andrei Gromyko, and was extended to Sir Alec at the United Nations in New York earlier this week, where both Ministers are attending the current General Assembly Meeting.

The invitation means that Anglo-Soviet relations are now wished to improve relations again. The visit to Moscow by Mr. Peter Walker, the Secretary of State for Trade and Industry, in the Spring has been followed by comments in the Soviet Press suggesting that an improvement would benefit both countries. However, the Foreign Office has been slow to progress before it would grant that an improvement was taking place. The renewal of Sir Alec's invitation was to be taken as such a sign.

Sir Alec said last night that no definite dates have yet been fixed for the visit.

More Jews receive visas

BY DAVID LASCELLES

ACCORDING to reports from Moscow, several more Jews wish to emigrate to Israel have received exit visas from the Soviet authorities. They include Arkady Shpilberg, the Latvian Jew released from labour camp last month after serving three years for complicity in the Lenin-grad hijack attempt of 1970.

Many of the visas were granted to people who had earlier been denied them.

The Soviet move coincides with discussion in the U.S. House of Representatives Ways and Means Committee of the Trade Bill, with its section withholding Most Favoured Nation treatment from the Soviet Union until it liberalises its emigration policy.

However, news of these latest concessions came too late to affect the Committee vote on Wednesday evening, when this section of the Bill was upheld.

There was no reaction yesterday from the Russians to the Committee vote. But Mr. Brezhnev said last week that he was not prepared to "haggle" with the West over internal matters.

Soviet authors taxation move

MOSCOW, Sept. 27.

THE GOVERNMENT decreed today that in future it will take the lion's share of any royalties earned by Soviet authors on works published abroad.

The decree, published in proceedings of the Supreme Soviet, imposes income-taxes ranging from 30 per cent to more than 70 per cent on royalties earned abroad. It provides much lower taxes for Soviet works published at home, ranging from 15 per cent to just over 8 per cent.

The decree also provides that foreign authors whose works are published in the Soviet Union will be taxed at a rate equivalent to the taxes Soviet authors must pay in the foreign authors' homelands.

UPI

Fresh Iceland ultimatum as Heath urges 'truce'

BY DAVID WHITE

ICELAND has raised its stakes in the fisheries dispute with Britain with a further ultimatum saying it will break off diplomatic relations unless British naval vessels and tugboats are removed from within the 50-mile fishing limit by October 3.

The announcement was followed by news of another collision of Iceland, between the frigate HMS Whitby and the Icelandic gunboat Thor. A Ministry of Defence spokesman said Thor had been steaming dangerously close, had turned suddenly and struck the Whitby on the port side. The frigate sustained superficial damage.

Mr. Heath had proposed a "truce" in the dispute on Wednesday, in a personal message sent to Mr. Olafur Johannesson, the Icelandic Prime Minister, the Foreign Office revealed last night. He had sought to establish a "modus vivendi" under which British vessels would withdraw from the disputed fishing area, on condition British trawlers in the area would not be harassed.

In a statement on yesterday's decision by the Icelandic

Cabinet, the Foreign Office said it still hoped Iceland would respond to Mr. Heath's appeal for reconciliation. "The proposal remains on the table," it said.

Mr. Johannesson said last night "I cannot disclose the contents of Mr. Heath's letter, because it is a personal letter, but I expect to answer it to-morrow."

Mr. Johannesson said it was also possible that the British would regard the Icelandic Government's decision to-day about the ultimatum to an answer to the letter.

Sir Alec Douglas-Home, Foreign Secretary, who is attending the U.N. General Assembly, told a Press conference that Iceland would be "quite unjustified" in breaking off relations next Wednesday as threatened. "We are totally within international law," he declared.

This is the first time Iceland has set the withdrawal of British warships as its condition for maintaining diplomatic ties. The Reykjavik Government announced two weeks ago it would sever relations if there were any more ramming incidents in the waters Iceland

claims as its own. Since May it has refused to renew talks on the fishing dispute as long as British naval ships remain in the area.

The decision was taken at a meeting of the Icelandic Cabinet yesterday afternoon. The British Ambassador in Reykjavik, Mr. John McKenzie, was informed of the latest ultimatum by telephone.

Postponement

It had been widely expected that severance of relations would have been decided upon at yesterday's Cabinet, but its decision effectively postpones the action for another week, since the possibility of the situation changing markedly before the October 3 deadline seems remote.

Mr. Einar Agustsson, the Icelandic Foreign Minister, wanted to give the British a chance to take their frigates and tugboats out of the 50 mile zone. If Iceland does go ahead and sever relations next week, it will be the first time such a break has occurred between two NATO nations, and will clearly cause some embarrassment at Alliance headquarters in Brussels.

'Crucial phase' for Italy's government

BY PETER TUMIATI

ROME, Sept. 27.

THE NEXT three weeks will be decisive for Italy's new Centre-Left Government according to the Treasury Minister, Sig. Ugo La Malfa. In an interview published by the magazine L'Espresso to-day he said that if the Government succeeds in solving the problems which will come up in the next 20 days "we shall have enough time ahead of us to face successfully the questions which are arising from the administrative structure of the State and reforming the State itself."

He revealed that he had written to the Prime Minister emphasising his fear that the recent settlement of the railwaymen's claims might trigger off pay demands from local government and hospital employees.

If those claims came and were not resisted then a wave of pay demands from the employees of industry could be unleashed. He said that in the past two months the Government had achieved

some results in its struggle against inflation. "But they are still very precarious."

According to the Treasury Minister the root causes of inflation in Italy have not been dealt with. He listed some of them as the excessive cost of Italy's public administration, the "enormous size" of useless expenditure, the Treasury deficit, the "manoeuvres of financial groups" and the profit derived from speculation. "There is inflation because in recent years the political class has been either weak or corrupt or both," he said.

The recent cholera outbreak, according to Sig. La Malfa, had shown to what extent the structure of the Italian State was in shreds. It had brought to light a crumbling local administration, "ghost" city garbage collection services, and "a sanitary organisation which makes one blush."

Irish pay talks to go ahead

By Dominick J. Coyle

DUBLIN, Sept. 27.

THE LEADERSHIP of the Irish Congress of Trade Unions, whose affiliated unions represent some 800,000 workers, was today authorised to open exploratory talks with employers and the Government on a third national pay agreement.

A special delegate conference of Congress voted here by a majority of roughly two to one in support of opening negotiations. Preliminary talks have been arranged for to-morrow with officials of the Federated Union of Employers.

It was evident at to-day's Liberty Hall meeting that most delegates envisage a tough and protracted round of negotiations within the national employment conference with a guarantee that a new agreement acceptable to the majority of trade unions will, in fact, be forthcoming.

French gloom on jobs, prices and inflation

BY GILES MERRITT

PARIS, Sept. 27.

BOTH THE French cost of living index and the unemployment rate took a sharp turn for the worse last month, according to official figures released here to-day.

With August's rise of 0.7 per cent, the Finance Ministry has announced that prices here have risen by an overall 7.5 per cent during the past 12 months. These figures are based on the official INSEE index (based at 100 in 1970) which stood at 120.2 in July and last month reached 121.

However, it is being pointed out that in fact the French inflation rate is considerably

higher than these figures would suggest and that the Finance Minister Valéry Giscard d'Estaing's anti-inflation package of last December, which temporarily waived VAT on a number of commodities including beef, has masked a real inflation rate of 10 per cent, a year.

With French industry apparently concerned that 1974 will see a marked slow-down in activity and therefore re-engaging personnel at a slower rate, unemployment jumped almost 3 per cent in August, to 413,000, thus sharply pushing up the 12 month rate to an overall 6.7 per cent.

Toronto, here we come!

We're opening offices throughout the world. Today, it's Toronto. We are the world's sixth largest bank, with deposits totalling more than £8,000,000,000. With over 3,300 UK branches, a European network and offices in the world's major financial centres. And if you have or are planning business in Canada, we're now in an even better position to help you.

National Westminster Bank

Toronto Representative Office:

Representative: Rodney Child.

11 King Street West, Toronto, Ontario M5H-1A3, Canada.

Tel: (416) 889-1454. Telex: 06-22572.

In London, contact:

George Cathles, Senior International Executive for the Americas.

National Westminster Bank Limited, International Banking Division,

National House, 14 Moorgate, London EC2P 2LU.

Tel: 01-588 6122. Telex: 888763. Cables: Natwestbanmo, London EC2.

هكزامن الاصل

Oyez Publishing Limited

MEANS PUBLISHING

Oyez Publishing Limited offers a complete legal publishing service. We have the largest selection of Law Forms in the country—selling 24 million copies in 1972—publish the Solicitors Journal magazine and a wide range of practical and reference books on law for the Business and Professional man.

Oyez Publishing Limited
Oyez House, P.O. Box 55
237 Long Lane London SE1 4PU
Telephone 01-407 8055
A subsidiary of The Solicitors' Law Stationery Society, Limited

Start your 'Common Marketing' in GERMANY

Start in the South Federal Germany's most rapidly expanding growth area. Here, all the industries of the future are concentrated, and this is where the Süddeutsche Zeitung is published, with the largest sales (among the three German members of TEAM (Top European Advertising Media)). For details, please contact our Marketing Department in Munich or our U.K. representative in London.

Süddeutsche Zeitung
Anzeigen-Verkauf
D-8000 Munich 2
Postfach 202220

Albert Mühldorff & Co. Ltd.
525/527 Fulham Road
London SW6 1HF.
Tel: 01-386 7723/4/5/6/7/8

Süddeutsche Zeitung
Member of TEAM (Top European Advertising Media)
Your Partner in Southern Germany.

BY CHARLES SMITH, FAR EAST EDITOR

BY DAVID MARTIN

DAR-ES-SALAAM, Sept. 27.

BY DAVID MARTIN

BY JOHN WORRALL

The paper did not elaborate, but quoted the Arab sources as reporting that Moscow has shown concern over what Moscow regards as attempts by certain leaders inside the Syrian regime to break the strong bonds between the two countries.

According to the same sources, Mr. Khalid Bakdash, first secretary of Syria's Moscow-oriented communist party, in a recent memorandum to President Hafez Assad, threatened to take his party out of the Syrian National front if relations with the Soviet Union are undermined.

Since early this month, the press here has been filled with speculations about a strain in Soviet-Syrian relations reportedly arising from Moscow's reluctance to provide Syria with more sophisticated weapons.

BY RICHARD JOHNS, MIDDLE EAST CORRESPONDENT

Texaco has filed a suit in an Italian court to assert its right of possession over a cargo of oil shipped from the field which it operated with Standard of

Ask your local Gantas travel agent or Gantas for details.
Gantas Always Limited, Cnr. Old Bond Street and Piccadilly, London W1D 4AQ.
Enquiries and reservations: London 01-499 0800. Also at Birmingham 021-643 4948/9.
Bristol 0272-20127/8. Manchester 061-834 8410 and Glasgow 041-218 7632.

London Fleet Street 01-353 7181 M. O'Reilly
London South 01-686 5522 J. R. Agate
Enfield 01-366 1199 I. M. Phillips
Romford 0708 45801 L. G. Saunders
Kingston 01-546 7276 B. J. E. Gallen
Watford 28525 I. R. Meston
Maidstone 0622 54228 J. C. Jones
Manchester 061-832 4334 K. J. Verney
Newcastle upon Tyne 0632 610781 D. G. Boothby
Norwich 60122 R. W. J. Shearing
Nottingham 0602 40711 R. W. Goldson
Plymouth 0752 60251 P. E. Briggs
Preston 57955 R. J. Culley
Reading 0734 583644 D. H. Court
Sheffield 0472 23052 B. F. Waring
Southampton 0703 34272 B. J. V. Matthews
Wolverhampton 0902 27545 G. L. J. Miat

THE NEW JAGERSFONTEIN MINING AND EXPLORATION COMPANY LIMITED

(Incorporated in the Republic of South Africa)

NOTICE TO MEMBERS

REDUCTION OF CAPITAL

An Extraordinary General Meeting of Members held August 1973, a special resolution was passed reducing the capital of the company from R2,000,000 divided into 200,000 shares of R10 each to R1,500,000 divided into 150,000 shares of R10 each and reducing the issued capital from R1,700,000 divided into 170,000 shares of R10 each to R1,300,000 divided into 130,000 shares of R10 each.

An application has been made to the Northern Cape Division of the Supreme Court of South Africa for an order confirming the reduction of capital and that Court has issued an order calling on interested parties to show cause by October 1973 why the reduction of capital should not be confirmed by the court.

Terms of the authority conferred on them the directors advised that, subject to the reduction in capital being confirmed by the Court and subject to the registration of the order by the Registrar of Companies, a return of R1.50 per share will be made to members registered in the books of the company at 12th October, 1973, and to the holders of share warrants to bearer.

The return of capital is payable in the currency of the Republic of South Africa.

Shares in payment will be posted from the head office of the company and the United Kingdom office of the transfer agents on or about 25th October, 1973, to registered holders who have lodged their share certificates for payment prior to that date. Cheques in payment in respect of registered share certificates received after 25th October will be made as soon as possible. Payments will be made in accordance with dividend instructions already received otherwise advised.

In the case of shareholders with registered addresses in the Republic of South Africa or who have mandated payments to addresses in the Republic of South Africa, or shareholders who have requested payments in the Republic of South Africa, the return of capital will be drawn in United Kingdom currency. Registered holders paid from the United Kingdom will receive the return of capital in United Kingdom currency on 18th October, 1973, and value of the repayment of capital. Any such holders may however elect to be paid in South African currency provided that any such request is received at the head office of the company or the United Kingdom office of the transfer agents on or before 12th October, 1973. Holders with United Kingdom exchange control requirements resident in the scheduled territories (as defined in appendices 1 and 2 of the Bank of England notice (amended)) must lodge their share certificates through an authorised agent in the Republic of Ireland as defined in the Bank of England notice EC10 (third issue).

Shareholders whose registered addresses are elsewhere in the Republic of South Africa, or who have mandated payments to addresses in the Republic of South Africa, or who have elected to be paid in South African currency in terms of the preceding paragraph will be paid in South African currency and all warrants posted from the head office of the company will be paid in South African currency.

A change of address or instruction involving a change of payment to apply to this repayment of capital received by the company or its United Kingdom secretaries on or before 12th October, 1973.

Shareholders must, where necessary, have obtained the approval of the South African exchange control authorities applicable, the approval of any other exchange control authorities having jurisdiction in respect of such changes.

Repayment of capital to the holders of share warrants is payable on or after 25th October, 1973, on the basis of the relative share warrant with coupons numbers 5 and 6 and talon no. 4 attached for endorsement at the London Reception Office of the transfer agents, 7 Raffles Place, London EC4A 3DF. Share warrants or, together with coupons and talon attached, must be presented through an authorised agent or approved agent in the above-mentioned Bank of England notices. Holders of capital so claimed will, unless the person the share warrant requests payment in rand to in the Republic of South Africa, be paid in United Kingdom currency, and if lodged prior to 15th October, 1973, paid in the United Kingdom currency equivalent of the value of the capital repayments on 18th October, 1973. The repayment due in respect of share warrants lodged after 15th October, 1973, will be remitted through an authorised agent in exchange in Johannesburg as soon as possible after the lodging of the share warrant at the Bearer Reception Office, and the United Kingdom proceeds arising therefrom will be paid to the holder who lodged the share warrant.

Further notice giving instructions to the holders of warrants to bearer on how to obtain the repayment of capital will be published in the press by the London office of the company on or about 12th October, 1973.

Approval of the South African exchange control authorities has been obtained for the return of capital to holders not resident within the South African currency.

This payment is a return of capital to members it is subject to non-resident shareholders tax or to United Kingdom income tax.

Share transfer registers and registers of members closed from 15th October, 1973, to 25th October, 1973, are inclusive.

Share certificates and share warrants to bearer which are presented when claiming repayment of capital will be endorsed with the reduced nominal value of R1.50 per share. However, despite the fact that the shares will retain a nominal value of R1.50 per share the company will have no further funds available for distribution to shareholders. The shares will therefore have no negotiable value and the endorsed certificates and share warrants to bearer will be retained by the company for safe-keeping. Members specifically request that they be returned.

An application is being made for the listings of the company's shares on the Johannesburg Stock Exchange and the Stock Exchange, London, to be withdrawn with effect from 12th October, 1973, subject to the reduction of capital having been confirmed by the Court and the registration of the Court order by the Registrar of Companies.

The directors intend to nominate De Beers Consolidated Limited of Kimberley as Trustees and to pay to such persons on or about 25th December, 1973, all amounts unpaid in respect of repayments of capital and unclaimed dividends not forfeited pursuant to the provisions of the company's Articles of Association, to be held by such Trustees for the benefit of the persons entitled thereto until the said amounts are claimed by such persons or until such amounts are payable to or qualify for payment into the Guardians in accordance with the Administration of Estates Act. After vesting such moneys in the Trustees the company will have no assets and liabilities and as it will also have to carry on business application will be made to the Registrar of Companies to have its name struck off the register of companies.

Members will be advised by advertisement in the press of the outcome of the application to Court for confirmation of the reduction of capital and, if applicable, the registration of the Court order by the Registrar of Companies. In the event of the Court confirming the reduction of capital and the Registrar of Companies registering the Court order, the Registrar of the United Kingdom register will be sent a notice to enable them to lodge their share certificates and, if applicable, to nominate an authorised agent/depositary/agent as mentioned above.

By Order of the Board,

DE BEERS CONSOLIDATED MINES LIMITED
Secretaries,
per: F. M. Hodgson.

Kingdom Transfer Secretaries:

Per Consolidated Limited,

1st Floor, Station Road,

ASHFORD, Kent, TN23 1QX

Office:

Stockdale Street,

P.O. Box 618,

KIMBERLEY,

South Africa.

September, 1973.

GOLF: JOHN PLAYER CLASSIC

BY BEN WRIGHT

TURNBERRY, Ayrshire, Sept. 27

PLAY IN the second round of the John Player Classic was suspended on the gale and rain-lashed Ailsa Course here in late afternoon.

This tardy decision was taken when the Australian Jack Newton called for a ruling because he could not stand up to play his tee-shot from the cliff-top tee at the tenth hole. He has just told me: "I am tough enough. I was a Rugby League player, you know. But I could not stand up with a golf club in my hand, and that is the plain truth."

Bernard Hunt, the British Ryder Cup captain, was in the last pairing out at the far end of the course. When he found the seventh green under water, he complained bitterly by telephone to the clubhouse. He asked PGA tournament director Tony Parsons: "Has this farce to go on?"

The situation as decided by the tournament committee, hurriedly convened to face a fateful decision, was that the golf balls of those out on the course were to be marked in whatever position they had reached. So the 12 players who had not completed their second rounds will resume them at 9 o'clock in the morning, and the third round will start at 10.

This is a similar situation to one during the 1970 Open Championship at St. Andrews. Some of those who completed their rounds in the worst of the weather complained bitterly

that those who did not may gain a tremendous advantage in the morning if the storm has abated. But the latest news from nearby Erskine Airport is that very high winds are expected for all to-morrow.

The temperature here dropped to just over 40 degrees, and the wind had reached force 9 to make the whole scene a total shambles. All players agreed that the bitter cold was the most distressing aspect of a vile day. Both Gary Player, the little South African, who was round in the best of the day's scores, 70, and our own Tony Jacklin, who had just finished when play was suspended, and who brought in a 74, said the weather was the worst they had ever played in and each considered his round as the best of his life.

Neil Coles, the joint overnight leader on 66, leads those who have completed their second rounds with 141, one under par, after a 75 to-day.

Joint second are Jacklin and the tall Texan Charles Coody, who both had 74's today for level-par totals of 142. Gary Player is next on 145. Among those still to complete their rounds are the brilliant Americans Johnny Miller, the U.S. Open champion (66 yesterday), and British Open champion Tom Weiskopf (69).

Also out on the course when the weather brought play to a summary close were Norman Wood, attached to Turnberry Hotel, who scored 70 yesterday, and Peter Thomson of Australia

(71). Another American, Gay Brewer (69), was also going well enough alongside Irishman Paddy McGuirk (71). Another Irishman, Eddie Pollard, caused the great laugh of the afternoon by asking what all the fuss was about. He sent a message for food to be sent out to him since he was waiting impatiently, alone on the thirteenth tee, to finish his round.

Jacklin described the last four holes as absolutely crucial, and that it was impossible to reach the greens at any in the required number of shots. At the 51st-yard par five 17th hole, he hit a drive, a one-iron shot, and then two full three-iron shots in succession to 5 ft. from the hole for a miraculous par.

Jacklin was unable to get near the green into the wind at the 475-yard par-four third hole with two shots. So he contented himself with drive, four-iron and then a five-iron shot to the green for a five.

At the frightening ninth hole with its drive from the cliff-top over the bay and the swirling surf, Jacklin was blown off balance as he drove, but miraculously fashioned the shot perfectly to get out in 36—thanks to a 10ft. putt. At the short eleventh, in a fierce cross-wind, Jacklin aimed a four-iron shot at least 30 yards right of the green, and it came curving back to sit down six feet from the hole for a splendid birdie. Incredibly he was unable to get up in two shots at the 395-yard 12th and 385-yard 13th, and he dropped a shot at each.

المركز من العمل

Wagon Repairs Limited

SALIENT POINTS FROM THE REPORT AND ACCOUNTS FOR THE YEAR ENDED 31st MARCH, 1973:-

	1973 £000	1972 £000
Sales to external customers	17,702	15,057
Profit before taxation	1,397	1,630
Profit after taxation, minority interest and preference dividend	819	959
Earnings per ordinary share	12.2p	14.8p

- The Chairman, Mr. C. Leslie Smith OBE, JP, drew attention to the changing character of the Group interests and of the intention to pursue a policy of expansion and development.
- Link 51 Limited is now the major contributor to the turnover and profit of the Group and its capacity is fully utilised in meeting the increasing demand for its products.
- Since the end of the financial year the sale of the issued share capital of Gambles Simms (Steel) Limited has been completed and has resulted in a surplus over book value of approximately £425,000 after providing for taxation on the chargeable gain.



Copies of the Report and Accounts may be obtained from The Secretary, Wagon Repairs Limited, Imperial House, Bournville Lane, Birmingham B30 1QZ.

WHICH ONE GENERATES THE MOST HEAT?



In the week of its peak activity, the Heimaey volcano in Iceland generated a total heat output equivalent to 2,220,000,000 therms.

In 1972/3, British Gas supplied upwards of 10,000,000,000 therms of gas.

Almost five times the amount generated by the world's most active volcano during its hottest week!

The three-stage Apollo rocket used to launch Skylab into orbit generated no more than 4,500 therms of heat in all.

At that rate, the amount of energy supplied by British Gas would be enough to launch about 4,500 Skylabs a week!

All in all, the energy available from British Gas is a force to be reckoned with, for a wide variety of uses.

Last year it centrally-heated 3,000,000 homes and provided 4,000,000 hot baths a day.

It fried 20,000,000 fish fingers every week.

It helped to provide 3,000 miles of tufted carpet.

2,225,000 tons of sugar.

1,300,000 pounds of prime cheddar.

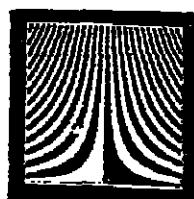
750,000 bibles and 700 clarinets.

Looking to the future, supplies of gas recently secured from the Frigg field alone will make available from 1976/77 as much additional gas energy as was distributed by the whole of the old gas industry before going natural.

It's almost too easy to forget how vital gas is and will be to the material and cultural welfare of the nation.

Unless you're British Gas.

BRITISH GAS
Our Vital Industry



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

ELECTRONICS

All the tubes from ITT

WHEN ONE has only 8 per cent of the TV colour tube market in Europe and has made a multi-million pound investment in a complicated production plant, the now famous axiom of one-time ITT company Avis — "We try harder" — can no doubt be equally justified at the corporation's tube plant at Esslingen, near Stuttgart.

The emphasis is on quality — almost certainly borne out by the excellent consumer organisation ratings in terms of picture quality that ITT sets have achieved — and on offering a wide range of tubes and associated components, often in the form of "tube packages." Output of colour tubes is now running at 600,000 per annum and production covers 90 deg tubes in 22 and 26 inches, 110 wide neck, and 110 thin neck tubes.

The plant also makes various monochrome tubes and thus claims to cover most of the needs that exist in Europe.

The plant has one or two interesting advantages. For example, over three-quarters of the direct labour consists of immigrants from countries such as Greece, Italy, Spain, and Turkey who exhibit a degree of enthusiasm and co-operation that can reasonably be expected when, for instance, girls doing light assembly work can earn £30 per week. (c.f. £20 in the London suburbs and £12 to £13 on the West coast of the Irish Republic.)

In addition, ITT has come into the colour market a little later than some others — a not untypical move by the corporation concerned to some extent with learning from other people's mistakes and waiting to see "how the cookie will crumble."

Nevertheless, developments are afoot at Esslingen, one of which will be the first offering "during

1974" of the RCA invented precision in-line tube, with integrated deflection components, in the 20 inch size.

These tubes, with their side-by-side guns and built-on toroidal deflection yoke have been well publicised by RCA, but briefly they mean for the serviceman less technically complicated receivers and for the viewer a brighter better coloured image which once set up (with relative ease) is maintained because the precision in-line tube is remarkably insensitive to the earth's magnetic field and to thermal problems.

At Esslingen receiver "packages" incorporating these tubes are developed and show evident component simplicity — a further example of how technology is holding colour set prices down in the face of inflation.

GEORGE CHARLISH

COMPUTING

Expanded service on COM units

DATAGRAPHIX, a subsidiary of General Dynamics, has transferred a product service team to Britain to co-ordinate the immediate expansion of support and service in the U.K. and Europe.

Datagraphix, with headquarters in San Diego, California, U.S., is the world leader in the sale and manufacture of computer output microfilm (COM) equipment.

Expansion of the support and service operation has been dictated by the rapid increase in the number of Datagraphix equipment installations now operating or scheduled for installation in the U.K., Ireland, France, Germany, Scandinavia, and other European countries.

Datagraphix is at Fairclough Estate, Dedworth Road, Windsor, Berks.

PROCESSES

Cleaning up the plant

A WATER jet blaster for low-priced, high pressure washing units for plant and vehicle cleaning, has been introduced by the Hydrojet Division of A. Long and Company of Pulborough Way, Green Lane, Hounslow, London, TW4 6DE.

Available in both manual and automatic form, the model 1000/4, is claimed to be the most powerful washer on the market within its price group, operating at 1100 psi at 3.5 gpm.

The main advantage of the new piston over the more conventional air-cooled type is that it offers higher engine outputs without critical operating temperatures being exceeded. This has been achieved by incorporating into the design an oil-cooling gallery over the cylinder head.

The standard unit is fitted with a 240 volt single phase motor but diesel or petrol driven units are available. In manual form it comes complete with 30 foot hose, gun, lance and two jets. The automatic remote control version is sold complete with 30 foot hose and operating lance.



The Science Research Council is carrying out space simulation tests on payloads for Skylark rockets in a vacuum chamber — believed to be one of the largest available for contract hire in Europe — at the Crawley, Sussex, works of Edwards High Vacuum, a division of BOC. Pre-flight testing is being carried out on three payloads, each containing up to seven experiments which will operate simultaneously during flight. The chamber

is 14 ft long and 7 ft in diameter. In order to simulate flight conditions, the pressure in the chamber has to be reduced from atmospheric pressure to about 5 torr in under 21 minutes. In addition to its availability for environmental tests, the chamber is also used to provide a contract coating service for objects with large surface areas. Workpieces with dimensions of up to 12 ft by 6 ft in sheet form, or 12 ft long by 4 ft in diameter, can be accommodated.

DIESEL ENGINES

Powerful aid to design

A NEW TYPE of oil-cooled diesel engine piston which is expected to gain worldwide application, has been developed by Wellworthy, member of the Associated Engineering Group, with the aid of the Central Electricity Generating Board's Computing Bureau.

The main advantage of the new piston over the more conventional air-cooled type is that it offers higher engine outputs without critical operating temperatures being exceeded. This has been achieved by incorporating into the design an oil-cooling gallery over the cylinder head.

The standard unit is fitted with a 240 volt single phase motor but diesel or petrol driven units are available. In manual form it comes complete with 30 foot hose, gun, lance and two jets. The automatic remote control version is sold complete with 30 foot hose and operating lance.

upward during the piston's down stroke and drained out during the upstroke, after heat has been absorbed and dispersed in the piston crown.

Higher engine ratings, resulting in increased thermal and mechanical loadings made full analysis of mechanical stresses in the piston vital. Wellworthy has enabled it to develop a complete analysis of pistons which measuring programme and tried they believe will give them an edge over competitors in world-wide markets.

The CEGB was able to offer a rapid turnaround on calculations through the computer terminal at its Marchwood Engineering Laboratories which is linked to the central computer at Park Analysis Finite Elements, the Street, London, W.1.

Protects expensive engines

DIESEL engine protection units that eliminate seizure through oil or water loss are being marketed by Stewart Automotive Equipment under the name Robomatic Mk2.

They monitor oil pressure and engine temperature. As long as the engine is running, the unit gives any malfunction warning signals — an indicator lamp and a buzzer — and, if necessary, shuts down the engine.

Thirty seconds after the engine starts the engine is automatically started out, thus saving considerable damage. Research has shown that the 30-second gap is long enough for the driver to be aware of any trouble and to take appropriate action.

The unit is designed to be easily readable without cluttering the dash. It is easy to fit and a mobile fitting service is available — requires no maintenance and comes with a twelve-month guarantee. "With the inclusion of an override switch, the Robomatic meets the requirements recently laid down by the Department of the Environment in respect of engine protection systems to public transport and other service vehicles."

Savings from using the Robomatic can, says the maker, be enormous. In addition to the obvious one of avoiding expensive damage to the engine there is the saving in spare parts, manœuvre out of any traffic situation and short enough to avoid severe damage to the loads, and that most valuable engine by whatever is causing the trouble. After the warning period the buzzer and the illuminated indicator can be obtained from Stewart Automotive Equipment, Sherborne Drive, Windsor, Berkshire, SL4 4AE.

Once the fault in the oil or water system has been rectified the driver can proceed with his journey without having to bleed the fuel system and the Robomatic will return to its job of monitoring.

Robomatic Mk2 is neatly designed to be easily readable without cluttering the dash. It is easy to fit and a mobile fitting service is available — requires no maintenance and comes with a twelve-month guarantee. "With the inclusion of an override switch, the Robomatic meets the requirements recently laid down by the Department of the Environment in respect of engine protection systems to public transport and other service vehicles."

Savings from using the Robomatic can, says the maker, be enormous. In addition to the obvious one of avoiding expensive damage to the engine there is the saving in spare parts, manœuvre out of any traffic situation and short enough to avoid severe damage to the loads, and that most valuable engine by whatever is causing the trouble. After the warning period the buzzer and the illuminated indicator can be obtained from Stewart Automotive Equipment, Sherborne Drive, Windsor, Berkshire, SL4 4AE.

TELEVISION

Duplicating commercials

THE VIDEO Laboratory of Rank Film Laboratories is to provide a videotape cartridge duplicating service for TV commercials capable of producing bulk copies directly on to spools for transmission.

Installation of an AMPEX ACR-25 cartridge recorder at 142 Wardour Street, London, W.1, is the latest development in Rank Film Laboratories' film, expansion programme and will, it is claimed, introduce a new concept in handling, distributing and broadcasting TV commercials or videotape.

The service aims to meet the requirements of advertising agencies, TV production companies and broadcasters and provide a link between film and video by accepting prints from the parent motion picture processing plant at Denham, Bucks, for immediate colour grading at Wardour Street prior to transfer to two-inch tape in cartridge format for distribution in quantity to independent TV stations within 24 hours.

Instead of large six-inch reel employed by conventional videotape recorders, says Rank, the ACR-25 uses small hand-sized cartridges, each capable of recording commercials of between ten seconds and six minutes.

Inside the cartridges are small spools on to which pre-recorded material is wound. The spools are interchangeable for use in AMPEX ACR-25 or RCA TKR cartridges. Spools containing used sequences can be returned to Rank Video for recording new commercials.

HANDLING

Ensured of support

THE ANNUAL meeting of the Council of the National Materials Handling Centre has been held at the Centre's last year. The Centre has made immense strides forward and is providing a national focus for the advancement of materials handling management and techniques in Britain.

The Centre's annual report presented by Sir Don Ryde shows that the Centre has, within its first three years, increased earned income to 80 per cent of total operating expenditure. There has been a 50 per cent increase in industrial membership in the last year and subscriptions from member companies have almost doubled. Income from the advisory service has doubled in the last year and education and training has grown almost 10-fold in the last two years.

There is good reason to expect that the Department of Trade and Industry will shortly be expressing its confidence in the continuing success of the Centre by extending its period of financial support until 1975.

Sir Don said on this specific point that, "Although the government may continue in the longer term to support specific activities in the Centre, the policy of the Centre will be to operate as an entirely self-sufficient unit."

Showing the flag in Japan

EMIHUS Microcomponents is to release at Japan's biggest electronics exhibition in Osaka details of a C-MOS digital store circuit for TV remote control.

This new device, which will be complementary to the television touch tuner circuit already announced by EMIHUS and in volume production at the Glenrothes plant in an advanced stage of development.

ERC3064 has the station information stored in an "on-chip" counter and it is retained, when the receiver is switched off, by use of a single 1.2 volt rechargeable cell which powers the C-MOS memory. In this way retention times of six months to one year with the receiver off are easily obtained. This circuit has been designed in conjunction with the technical divisions of two major European TV companies.

In Osaka from October 1 to 7.

EMIHUS will be projecting its ability to produce MOS integrated circuits for the consumer durable market, and will be demonstrating working examples of an electronic hand calculator, line powered digital clocks, and television touch tuner circuits.

The calculator has been totally designed and manufactured by EMIHUS. It is in volume production and has interesting features including lightweight for shirt pocket storage, 8-digit display of easy-to-read light emitting diodes, performs four arithmetic functions, percentage facility with automatic mark-up or discount, and automatically held "constant" multiplier or divisor.

The digital clock, custom designed for the EEC company, performs on a single MOS circuit in 50KHz, 60KHz or 100KHz operation with 12 or 24-hour display and AM/PM indication when 12-hour operation is used.

There is a 24-hour alarm setting and a "Snooze" alarm or "Sleep over" feature, and multiplexed outputs blanked so that both neon and solid-state displays can be used.

The TV touch tuner circuit is a MOS circuit introduced in February, 1972, and marketed universally to major TV manufacturers.

The basic circuit will serve to replace push-button controls and, with a simple two-contact touch plate for each channel, will control 6 channels and have the facility for remote control.

The BTT 8124 offers 8 channel control with remote control and sound muting facility during channel change. Channel selected is indicated by a low-cost neon lamp. Each circuit requires to work with a "varicap" tuner and operates on normal 33 volt regulated supply. Circuit options allow cascading of units to provide multiples of 6 or 8 channels.

A brand new company has introduced a new brand of chipboard flooring grade. Caberfloor.

The company, Scottish Timber Products.

We want everyone to get in on it. Right from the very beginning.

That's every building contractor. Every architect. Every civil engineer.

Everyone with the power to put his foot down if his flooring materials aren't up to standard.

We want them to get in on Caberfloor for a whole host of reasons.

Like the tougher standards it's set in dimensional stability.

In weight-to-strength ratios.

In stiffness and impact resistance.

In acoustic and thermal insulation properties.

In precision and uniformity.

All essential points to the construction industry.

All standards we laid down long before you ever got to lay down Caberfloor. You would think there was nothing much else to add. But there is.

Durability. We can

protect Caberfloor with a clear polyurethane coating against moisture and damage by "wet trades".

And to make laying easier and joins firmer we use the tongue and groove system (with a few modifications of our own).

It's all the good work of Europe's newest and most technically advanced chipboard plant.

And one of the largest. Caberfloor comes in four stock sizes, and two thicknesses — 18mm and 22mm.

We want you to be one of our first customers.

And with the service we offer we intend to treat you as one of our first customers for many years to come.

We think you'll want to be, with all the standards we've been laying down.

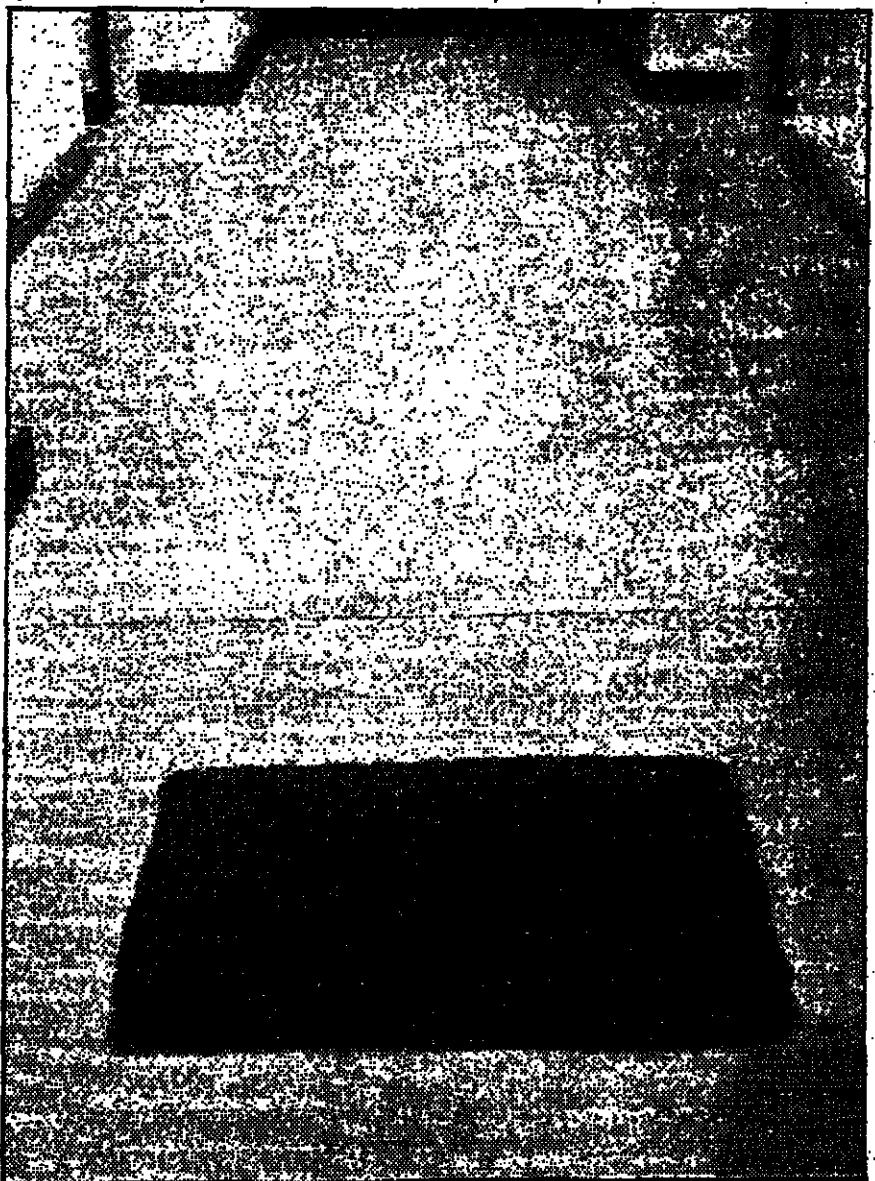
On the board.

Contact your distributor, or Scottish Timber Products direct. Take a look at the data sheets and samples for yourself.

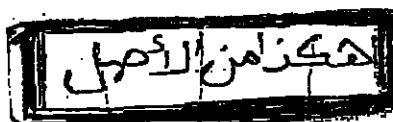
Caberboard

Scottish Timber Products Ltd., Cowie, Stirlingshire, FK7 7BQ.

Orring John King, Marketing Director at Bannockburn (078 681) 2921.



Get in on the ground floor



CHIX

Cox Industries Ltd

Results at a Glance	30.4.73	30.4.72
GROUP TURNOVER	1,000	1,000
PROFIT BEFORE TAXATION	1,000	1,000
PROFIT AFTER TAXATION	1,000	1,000
EARNINGS PER ORDINARY 100 SHARE	1,000	1,000

Cox Industries Ltd, a private company, has announced that for the year ended 30.4.1973 it has achieved a profit before tax of £1,000,000, an increase of 17% on the previous year.

Property development and investment and the major source of growth for Cox Industries Ltd, has been a major factor in this success. The company has acquired a number of properties in the Midlands and South East of England, and is currently developing a large site in the Midlands.

The company has also acquired a number of properties in the Midlands and South East of England, and is currently developing a large site in the Midlands.

The company has also acquired a number of properties in the Midlands and South East of England, and is currently developing a large site in the Midlands.

Immediate start sought on £55m. Hunterston industrial plan

IS SAUR, SCOTTISH CORRESPONDENT

EDINBURGH, Sept. 27.

IRON CAMPBELL, steelworks, has been given an immediate start on a £55m. scheme of shore-based steelmaking, which will also be considered for Hunterston by the BSC.

The plan includes an oil terminal and refinery (for which two applications, from Chevron and the Italian Orsi group are before the Minister), marine engineering and pipework projects (in which Costain and the Dutch Brødere group are both interested), and a general port, which the Clyde Port Authority is keen to develop. Provision of quay and jetty facilities would cost a further £50m., says the company.

Its plan, however, leaves two major problems for political solution. Firstly, it comes down heavily in favour of a limited initial steelmaking development, using emerging direct-reduction techniques and employing refinery tail gas. It says BSC and possible private sector steel investors might provide 1m. tons of production capacity each by the early 1980s, with allowance for major expansion later.

In suggesting this, the company advises strongly against BSC's own plan for virtually "sterilising" over 1,000 acres of land for 15 to 20 years, against the problematical and rather vague future benefits of a large integrated steelworks, using traditional methods of steel-making.

Secondly, the company says that in order to develop Hunterston's steelmaking potential "open to all serious candidates, including BSC," the proposed oil terminal and pelletising plant should not be monopolised by the Corporation, but should be operated as a common facility for both public and private sector producers.

The company proposes that

the pelletising plant should have an initial processing capacity of 6m. tons a year, increasing to 15m. later, and that the ore terminal should be designed to handle up to 15m. tons—three times the likely Scottish requirement, thus giving it a potential trans-shipment role for steelworks elsewhere in the U.K.

Headache

Its proposals are an immediate headache for the Minister. He has before him a formal application from Ayrshire County Council for compulsory purchase of about 200 acres BSC wants for its terminal.

The Hunterston company, which is objecting to the order, argues that if the Minister confirms it he will effectively consent to BSC's commercial monopoly of the terminal.

Although the corporation has offered to make its terminal available to other users, the company claims that such control by a single user would clearly be inhibiting to others. It proposes a joint venture with its own financial participation — a partnership which BSC so far refuses to consider.

Similarly, the company suggests that any oil tanker terminal built to service a refinery at Hunterston should have a guaranteed "multi-user" character. This would ensure its use for further oil-based projects inland and as part of a pipeline grid associated with North Sea oil discoveries.

The company maintains that

Meet Daiwa. The Japan-based financier that's completely international.

And meet some of the Euro-dollar, Asian-dollar and other issues we co-managed in international bond markets last year.

The Wellcome Foundation Limited — \$20,000,000
Fisons International Finance N.V. — \$20,000,000
European Investment Bank — FFfr 175,000,000
J.C. Penney International Finance Corp. — \$35,000,000
The Kingdom of Denmark — FFfr 100,000,000
Textron International Inc. — \$30,000,000
Ente Nazionale Idrocarburi — \$50,000,000
The Government of the Republic of Singapore — \$20,000,000 (managed by Daiwa).

No wonder Daiwa has been described by a leading business journal as one of the "most active" in the international field of Japan's four largest underwriting firms.

And sets a fast pace domestically, also.

First Japanese securities firm to deal in the private placement in Japan of foreign central bank notes; The Bank of Greece, \$25,000,000.

First to handle foreign municipality notes; Copenhagen County Authority, \$17,000,000.

First to arrange a note-plus-loan package; National Petrochemical, for a total of \$56,000,000.

First to deal in DM denominated notes; Council of Europe Resettlement Fund, DM32,000,000.

And first to manage issues by a bank in a socialist state; Jugobanka, \$30,000,000.

What do so many "firsts" imply? That we have the depth of experience to assume initiative. The varied financial activities to carry out the very simple or the very complex. You've seen some examples; now meet the experts behind them.

Over 6,000 people in offices Japan-wide, in independent corporations in New York, Los Angeles, Amsterdam, Hong Kong, Singapore, London and Geneva and in branch offices in Frankfurt, Paris covering capital markets in every corner of the world.

They all come together as a mainstay for governmental, municipal, and corporate capital financing.

Daiwa Securities.

DAIWA SECURITIES

Tokyo Head Office: 6-4, Otemachi 2-chome, Chiyoda-ku, Tokyo 100, Japan Tel.: 243-2301 Telex: J22411
Cable Add.: DAIWASEC
Daiwa Europe N.V. Amsterdam: Amstel 344, Amsterdam, The Netherlands. Tel.: 229977 Telex: 16431/16450
Other Offices: Paris and Frankfurt
Subsidiaries: New York, Los Angeles, Geneva, London, Hong Kong and Singapore

airways must be regarded mainly 'social service'

INE BARLING

RAIL should give as much priority to the development of services to the whole country as to the development of services to the south-east, a report from the Committee for Environmental Conservation said yesterday.

The report, published by the Railways Board last June, says that the railways should be regarded as a "social service" and not as a business.

The Government is to be asked to consider the report and to decide whether it should be adopted as the basis for the future of the railways.

The report says that the railways should be regarded as a "social service" and not as a business. It says that the railways should be regarded as a "social service" and not as a business.

The report says that the railways should be regarded as a "social service" and not as a business. It says that the railways should be regarded as a "social service" and not as a business.

The report says that the railways should be regarded as a "social service" and not as a business. It says that the railways should be regarded as a "social service" and not as a business.

The report says that the railways should be regarded as a "social service" and not as a business. It says that the railways should be regarded as a "social service" and not as a business.

The report says that the railways should be regarded as a "social service" and not as a business. It says that the railways should be regarded as a "social service" and not as a business.

The report says that the railways should be regarded as a "social service" and not as a business. It says that the railways should be regarded as a "social service" and not as a business.

The report says that the railways should be regarded as a "social service" and not as a business. It says that the railways should be regarded as a "social service" and not as a business.

WESTERN DEEP LEVELS LIMITED

(Incorporated in the Republic of South Africa)

BOREHOLE UD25

Directors of Western Deep Levels Limited announce the following result for borehole UD25, situated in the eastern corner of the company's mining lease area, approximately 850 metres north-east of the south-west corner:

Corrected				
Depth	Width	Gold	Value	
(metres)	(cm)	(g/t)	(cm.g)	

2.257	55.6	51.30	3.519	
-------	------	-------	-------	--

Recovery was complete. Assay results for uranium, which are not yet available, are reported in due course.

Drilling is continuing.

Wendburg.

September, 1973.

A SCHEME FOR OFFICES MOVING INTO THE AREAS FOR EXPANSION

YOU CAN NOW GET GENEROUS GRANTS:

If you have a genuine choice of location between moving to the Areas for Expansion and the rest of the country, and

If your move will provide at least 10 new jobs in an Area.

YOU CAN GET:

1 Removal Grant. A fixed grant of £800 for each employee moved with his work up to a limit of 50% of the number of additional jobs being created in an Area.

2 Rent Aid. A grant to cover 100% of the approved rent of the premises in the new location. (For a period of up to 5 years in a Development Area and up to 3 years in an Intermediate Area).

Equivalent help will be given where premises are bought rather than rented.

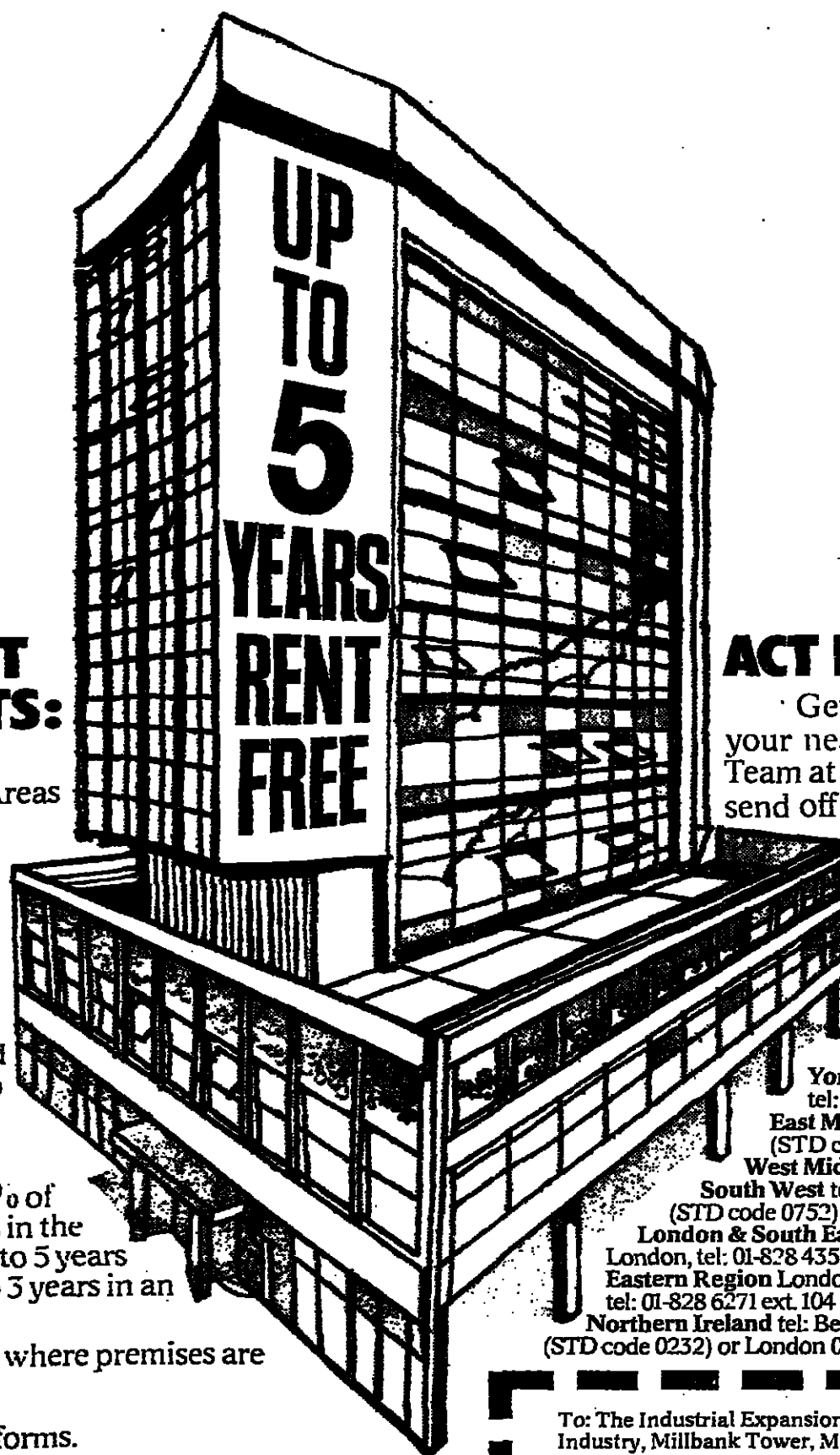
3 Selective Assistance—in other forms.

YOU COULD PROSPER IN THE AREAS FOR EXPANSION

Opportunities for firms moving to the Areas for Expansion are excellent.

The Areas now cover the whole of Scotland, Wales, Northern and North-West England, Yorkshire and Humberside, some parts of the Midlands and much of South-West England.

NOTE: These grants are not available for moves to the North Midlands Derelict Land Clearance Area. Financial assistance is available under separate legislation for moves to Northern Ireland.



ACT NOW!

Get more details today. Phone your nearest Industrial Expansion Team at the number shown here. Or send off the coupon.

Headquarters, London, tel: 01-834 2255 ext. 88

Scotland Glasgow, tel: 041-248 2855

Wales tel: Cardiff 62131 (STD code 0222)

Northern Region tel: Newcastle upon Tyne 27575 (STD code 0632)

North West Manchester, tel: 061-256 2171

Yorkshire & Humberside tel: Leeds 38232 (STD code 0532)

East Midlands tel: Nottingham 46121 (STD code 0602)

West Midlands Birmingham, tel: 021-632 4111

South West tel: Plymouth 21891 (STD code 0752) or Bristol 291071 (STD code 0272)

London & South East London, tel: 01-828 4335 ext. 50

Eastern Region London, tel: 01-828 6271 ext. 104 or 61

Northern Ireland tel: Belfast 34488 (STD code 0232) or London 01-493 0601

To: The Industrial Expansion Team, Department of Trade and Industry, Millbank Tower, Millbank, London SW1P 4QU. Please send me full details of the grants scheme for service industries.

Name _____

Position in Company _____

Company _____

Nature of Business _____

Address _____

FT 24/9 S

THE AREAS FOR EXPANSION

Birmingham (94)
Manchester & Scotland

Cardiff (12) & W. Wales

London (140)
South & S.West

the obvious place for industrial expansion

A focal point of the motorway network, Newport offers direct access to all U.K. business centres. But that's not all. For years Newport has enjoyed stable labour relations unequalled in areas of comparable size. Hard and loyal work in return for good working conditions and sensible management makes for business growth.

Add first class industrial site of up to 70 acres, excellent housing at reasonable prices, good education facilities and some of Britain's loveliest countryside and you see why Newport is the obvious place for your industrial expansion. Get further details from David Marlowe M.A.P.R. Civic Centre, P.T. Newport, Mon. NP23 4UR. Telephone 0633-65491.

NEWPORT

In depressed times shipbrokers are said to have sold matches outside the Baltic Exchange (right); but no longer... By James McDonald

Shipbrokers on the crest

WITH OIL tanker and dry cargo tramp charter rates at very high levels—together with exceptionally high prices being paid for modern second-hand ships—the small but highly professional team of ship charter brokers are earning high sums in commissions.

London is still the centre of the world shipbroking market and there are over 30 active tanker brokers. On a recent charter for a single voyage of a supertanker, fixed at about Worldscale 340 (Worldscale is an index of charter rates), to pay around \$U.S.7.6m, of cargo was involved and the brokers could have earned \$75,000 on that one deal.

There is a loose agreement that brokers obtain about one per cent on the value of contracts, but competition is so intense that a number of brokers are quoting commission fees below 1 per cent. For super-tankers and for ship sale deals. Even so, the sale in August of a 265,000-ton deadweight ton tanker for \$90m must have netted the brokers involved nearly \$750,000, according to Baltic Exchange rumours.

Among the leading shipbrokers are: Clarkson (part of Shipping Industrial Holdings); John I. Jacobs; E. A. Gibson; Houlders; Galbraith Wrightson; and Davies & Newman.

The shipbrokers stress that they have to take the rough with the smooth, and that in some years—following the cyclical nature of the shipping industry—they have to maintain staffs and communications with virtually no business coming in.

Tanker brokers rely upon timecharter contracts for their "bread and butter," to pay staff salaries and the high cost of telephones and Telex during lean periods. A 220,000 deadweight ton tanker fixed for two years' timecharter, for example, at \$5.65 per ton per month, will bring in for the broker involved about \$300,000 over the two-year period.

Income of successful brokers is high, but so also are costs. A 18-hour day and is tied to his companies. "We screw ourselves into a knot, grab a sandwich occasionally, and there is a high casualty rate," adds the same broker.

night does not create a happy home life," says one.

Some tanker brokers have closer contacts than others with major oil companies: for example, Clarksons with Esso; John I. Jacobs with British Petroleum; E. A. Gibson with Shell; and Davies and Newman with Shell. The remaining brokers deal occasionally with the major oil companies and compete strongly for independent business, particularly with Japanese and Scandinavian shipowners.

"It is highly brain intensive," says another broker. "Our capital is invested in a few people who know the chartering business, and in communications."

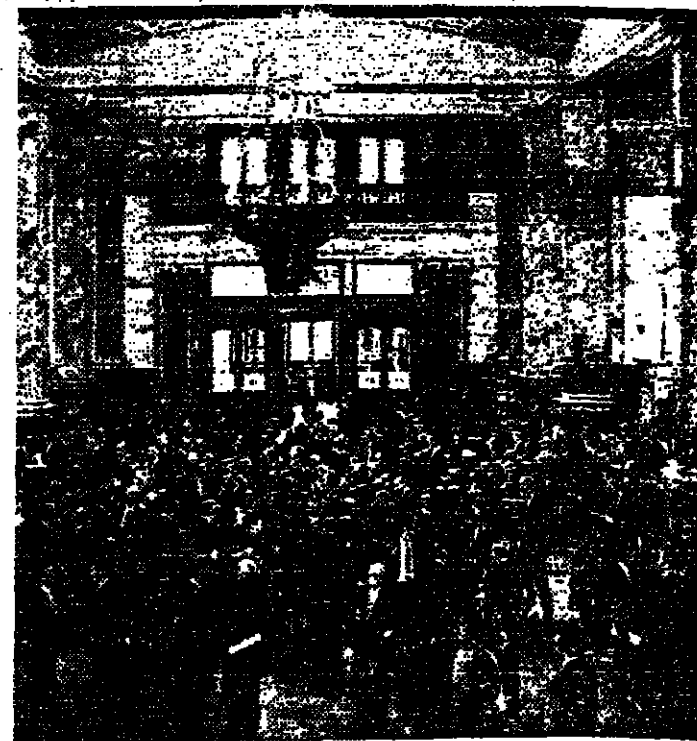
Shipbroking is primarily a young man's game, mainly because of the strain involved. It is also a mobile trade, with frequent moves by brokers from one company to another and also into the formation of new firms. "We screw ourselves into a knot, grab a sandwich occasionally, and there is a high casualty rate," adds the same broker.

Dealing brokers in an established firm do not have high basic salaries, probably between £2,000 and £3,000. "The carrot is the success of the department at the end of a year and the commission paid."

Although few people are involved in a medium-sized broking firm—perhaps a total of 12 people including four or five brokers and secretaries and Telex operators—running costs are high. Communication costs are the most expensive item, accounting for perhaps two-thirds of total expenditure.

Operating costs for any of the big brokers can run as high as £1m a year. "Telephone and Telex bills, entertainment, and overseas visits to Japan, Scandinavia and the Continent take a hefty slice out of our income," says a partner in one of London's medium-sized brokers.

The broking firms all compete for a tanker or dry-cargo fixture. "To earn \$50,000 to \$75,000 on a successful deal can involve days and weeks of work and visits, perhaps to Japan, and considerable expenditure on



entertainment. At the end we may lose the fixture. Our success ratio is one or two out of every ten attempts," says the partner.

Brokers admit freely that theirs is a risk job. The rewards can be considerable but ulcers are common. "There is an easier way of making money, but I am in love with my job. No day is the same and I enjoy the very personal contacts one makes over the telephone in Tokyo, New York, Scandinavia, and the visits I make to other countries," comments one. "They are men inclined to gamble, but well understand the risks." In the early 1930s, ruined brokers were selling outside the Baltic Exchange. But this highly intensive "brain" field of ship broking and the comparatively low capital cost involved make it attractive to investors, including merchant banks, several of whom have put money into tanker broking.



GOLD FIELDS OF SOUTH AFRICA LIMITED

Incorporated in the Republic of South Africa

Review by the Chairman, Mr. A. Louw, for the year ended 30th June, 1973

The most important feature of the year under review was the rise in the market price of gold from 62 to 120 dollars per fine ounce. This rise in the gold price had a material effect on the fortunes of this company whose major investments are in the South African gold mining industry.

ACCOUNTS

The book value of the group's listed investments at R80 million showed little change during the year. The stock exchange value of these investments increased from R297 million at 30th June, 1972, to R446 million at 30th June, 1973. Dividend income increased from R10.3 million to R15.3 million. The surplus arising from the realisation of investments was R2.9 million and, after allowing for this amount and the net income from fees, interest and other sources of R1.1 million, total group revenue amounted to R19.3 million. Sundry expenditure, including amounts written off investments and assets, totalled R4.0 million. After providing for taxation and minority interests, the group consolidated profit amounted to R14.5 million or 89.6 cents per share. This represents an increase of 27 per cent over the comparable figure for the previous year and dividend distributions were increased by a similar percentage and absorbed R9.7 million, equivalent to 60 cents per share.

GOLD MINING INDUSTRY

In recent years increasing costs have eroded ore reserves, reduced the lives of existing gold mines and given little incentive to the development of new mines unless they were of an exceptionally high grade. The very rapid rise in the market price of gold during the past two years, and particularly since April, 1973, has provided a new and welcome stimulus to the industry.

Our longstanding confidence in the future of gold was reinforced by the results of market surveys of gold production and fabrication demand which have been conducted by Consolidated Gold Fields since 1968. These surveys predicted increasing prices for gold on the open market as demand increasingly exceeded supply. They have been of considerable assistance in the planning of existing and new mines. The worsening international monetary situation culminated in a demand for gold for investment and as a result the prices for gold forecast in succeeding surveys have been considerably exceeded. It is unfortunate that a high rate of inflation and a rapidly rising cost structure on the gold mines have, to some extent, reduced the benefit of the considerably increased revenue being earned.

These new circumstances have given impetus to the examination of all aspects of efficient production. There is, firstly, the requirement to offset the effects of inflation by greater output per man and per machine and, secondly, to undertake technological research and development in order to improve existing mining and metallurgical methods. Steady progress can be expected from these endeavours. On each of the gold mines administered by this group there has been a substantial increase in the estimated reserves. In some cases it has proved advantageous to embark on major expansion programmes, and in others production rates will remain relatively unchanged. In all cases it is expected that the gold yield per ton milled will be reduced, but despite this the distributable profits will be further increased over the extended life of each mine.

Encouragement has been given to the search for extensions to existing mines, the re-examination of areas previously explored and to new exploration. The confidence expressed last year in the existence of a viable gold mine on the Deelkraal and Buffelsdoorn farms has been enhanced by the higher gold price. The extended drilling programme being carried out by Western Ultra Deep Levels Limited, on the farm Buffelsdoorn is nearing completion. When the final results become available, it has been agreed that further discussions on the exploitation of the area will take place.

OTHER INVESTMENTS

The renewed demand for base metals and minerals at improved prices has raised the output and sales value of this sector of the Republic's economy. In general, group companies operating in this sector are enjoying greater profitability and in some instances production is being increased. The demand for zinc in the Republic has continued to increase and further increases are expected in the future. The policy of Zinc Corporation of South Africa Limited is to match the rising demand by increasing output. Currently the capacity of the refinery is being increased by approximately 40 per cent and plans are in hand for further expansion as and when required. As in the past every effort will be made to secure the additional zinc concentrates required from local sources.

The stated policy of the group, which is to concentrate its efforts on the mining and processing of metals and minerals in Southern Africa, remains unchanged. The search for new mines and the examination of metallurgical processes for the refining and processing of ore will involve increased expenditure on exploration account during the current and future years. A sum of R3 million has been made available for geological exploration and metallurgical development in the current year. Although it may not be possible this year to find worthwhile projects which will warrant expenditure of such an amount, I believe that annual expenditure of this order is essential to ensure the long-term growth of group profits.

MANPOWER

For some years the group has concentrated its efforts on the selection and training of its employees for more responsible and remunerative employment within the prevailing social and legal structure. The rapidly rising inflation rate in South Africa over the last two years has forcibly re-emphasised the need to improve the productivity of the labour force. This has led us to re-examine many of our existing procedures and to participate actively with other organisations in discussing suitable changes in work practice with the representatives of employees. In making changes, it is vitally important that these should be accepted by all sections and that the labour force as a whole should remain content. In this context I am particularly pleased that the Chamber of Mines of South Africa has successfully concluded productivity negotiations with the trade unions which represent the white employees on the mines. The responsible

attitude of the unions is to be commended and I am sure their members will accept the additional supervisory responsibility which they are being called upon to assume and for which they are receiving substantial additional remuneration.

In welcoming the constructive changes in work practice in the mining industry, I am very aware of the importance of the changes for the Bantu members of our work force. The way has now been opened up for significant numbers of Bantu to be more productive and to increase materially their earnings. This will provide a powerful incentive to all those Bantu employees who have the necessary aptitude and leadership qualities.

During the past year the average remuneration of the Bantu employees on group mines rose by more than 50 per cent, while the minimum on appointment rates, as determined by the Chamber of Mines of South Africa, and to which this group adheres, increased by 30 per cent. These figures clearly reflect the intention of this group to reward those who are able and willing to shoulder increased responsibility or otherwise improve their productivity.

We believe it is necessary to observe some degree of caution with regard to increases in minimum wages in order to avoid unnecessary and harmful dislocations. In general, gold and coal mining in South Africa has been established on a labour-intensive, rather than on a capital-intensive basis of production. The recent increases in minimum rates are already leading to reduced labour requirements on group mines and further mechanisation could be introduced profitably should unskilled labour costs continue to rise. In this event labour complements would be further reduced. In a more general context any reduction in work opportunities for unskilled labour is likely to prove inimical to the best interests of the rapidly increasing numbers of men and women seeking work until such time as the overall economic growth in Southern Africa can provide the necessary additional employment opportunities.

I confidently expect a major increase in productivity during the coming year which should go some way towards offsetting the present high inflation rate. The necessary changes in the group's manpower structure will present a tremendous challenge to the management of the companies concerned. I am sure that they will take up the challenge and deal enthusiastically and sympathetically with the problems that will inevitably arise.

MONETARY AFFAIRS AND THE GOLD PRICE

The changes affecting the relationship of major currencies have been numerous and these changes have had, and will continue to have, an important impact on international trade and investment. The Governor of the South African Reserve Bank included a lucid summary of the effect of these changes on the Rand in his annual address in August this year.

This condition of continuing currency uncertainty has been accompanied by ominously high rates of inflation throughout the world. This stimulated a flight into gold and commodities. More recently, however, extremely high short-term interest rates in all major countries and a strengthening of the U.S. dollar have rendered investment in commodities less attractive.

In this era of confusion it is perhaps possible to identify two encouraging factors. The first is the general recognition of the need for international monetary reform and the creation of a widely based international committee by the International Monetary Fund—known as the Committee of Twenty—to study the problem and to make recommendations. The second is that in its deliberations the Committee of Twenty has, it would appear, given serious consideration to the role of gold in the international monetary system, has recognised the importance of re-establishing convertibility of currencies, and has been seeking a solution to the vast overhang of dollar and sterling balances.

Having said that there are these encouraging factors, I must add that the attitudes of individual countries on these vital issues remain so divergent that it is difficult to foresee an early end to currency uncertainties. Floating exchange rates with their deleterious consequences for international trade and investment, are likely to be with us for some time to come. Agreement may, however, be reached on monetary transactions in gold at prices related to the market price and this might assist in re-establishing at least a limited degree of currency convertibility.

In these circumstances I would expect continuing wide fluctuations in the market prices of gold and commodities under the influence of the varying fortunes of individual major currencies; changing interest rates, and international incidents affecting military security in sensitive areas.

OUTLOOK

The sharp increase in the market gold price exceeded my forecast last year with consequent beneficial results for the company. The average revenue received last year by group mines was R1 588 per kilogram and it is expected that there will be a further material increase in the revenue from gold sales this year. In this event the company would benefit and it would be possible to make further increases to dividend declarations.

DIRECTORATE AND STAFF

During the year Mr. G. C. Fletcher and Mr. T. A. Murray resigned from your board of directors. Both these gentlemen had had a long association with the group and my colleagues and I will miss the benefit of their guidance and assistance. Mr. J. W. Shilling, who had previously been a director of the company, was reappointed to the board.

Once again the year has been a busy one producing its own problems. Members of the staff have always risen to the occasion and their loyalty has helped the company achieve its success. I know that all shareholders would like to join the board and myself in expressing our appreciation of their services.

75 Fox Street
Johannesburg

7th September, 1973

مجلس الاعمال

The unions renew their siege of Kodak

مكثرون الأصيل

BY NOEL HOWELL, LABOUR REPORTER

MORE at stake in given the TUC unions new Kodak dispute than impetus.

Behind the current recognition deadlock lie the suspicions of the unions that the company has been developing over the years efforts by trade unions to force recognition at the force what they see as a paternalistic "anti-union" company to open its doors to them.

In a year when Britain's two biggest unions were forced to give up the fight to win recognition at the American-owned Fine Tubes factory in Plymouth, the TUC unions at Kodak have been sensitive to every delay along the road to full recognition talks with the film company. The audit was delayed several months, the meeting to discuss the audit has never taken place, and ACTT's efforts to negotiate recognition separately have also so far failed, although talks over the Hemel Hempstead dispute are continuing.

There is a suspicion among TUC union leaders that on the issue of outside unions the Kodak Board is divided between "hawks" and "doves," with the hawks unconvinced that the company should bow to the trend and recognise TUC unions. The unions point to Kodak's American establishment at Rochester, where outside unions are not recognised, although unions have been accepted at Kodak's German and French plants.

Recognition

Kodak, which is in the unusual position of having until last year a "virgin" collective bargaining field, is anxious that the outcome of the long-delayed talks with the TUC unions should not take the road of multi-unionism which has caused problems in other companies. It has not ruled out recognising at least some outside unions, but has also warned them that any talks about membership figures do not imply automatic recognition. After so many years of fruitless contact, the latest and most serious round of talks over possible recognition was almost bound to be slow, particularly as the company has always insisted that the UKW should be present at any talks over the audit.

The company has also at times been bewildered by the tactics of the TUC and its unions, particularly the ACTT. UKW objections to the terms of reference of the audit contributed to some of the delays late last year. It was the prospect of meeting the UKW—a registered union—that helped prompt the TUC to give up the role it had adopted for almost a year of co-ordinator in the negotiations for the six affiliated unions.

It was the TUC's decision to bow out and call on Kodak to deal direct with the affiliated unions that led to the deadlock in national talks. Kodak is insisting that the TUC finishes



Mr. F. J. Moorfoot, chairman of Kodak.

the job it started last year, but to some union leaders the ensuing delays are further proof of the influence of the management "hawks" who would prefer not to deal directly with the TUC unions.

Another outside union seeking recognition, the National Graphical Association, was dropped by the TUC from the January audit because it was suspended for remaining registered, and it eventually gave up

its TUC affiliation rather than be expelled. A further print has still not been conceded. For union, the Society of Graphical and Allied Trades, has since refused to sit down with the major company that actually produces the raw film makes sense for what is a comparatively small union with 18,500 members. The importance of Trades Union, the Amalgamated Union of Engineering Workers, is reflected by the fact the union has a full time Kodak official. Technical and Managerial Staffs Mr. Ken Roberts, a one-time worker at the company, and its union. It was in the face of left wing general secretary, Mr. Alan Sapper, has also been closely involved.

Cine film

The ACTT decision to press the recognition issue through the dispute at Hemel Hempstead was shrewd. At Kodak, chrome colour slide and cine film processing in Britain is done at the plant. So too is a proportion of Kodakcolour print processing, but this side of the business faces stiff competition from outside processors and the future of several hundred jobs at Hemel in colour print processing could be threatened if the current shutdown continues.

Anticipating any moves by Kodak to switch processing abroad the ACTT has already improved its links with counterpart unions at Kodak's German and French plants and an international conference of Kodak unions is being planned for later this year.

The latest twists in the dispute have led to the company talking collectively to ACTT shop stewards for the first time, albeit only once, and that in the company of national union offi-



ACTT general secretary Mr. Alan Sapper.

By escalating its action, however, ACTT has now come into direct conflict with the UKW—ironic since ACTT is one TUC union which will openly admit to being prepared to sit down at negotiations with the UKW.

Throughout the past year—pending its first ever membership conference in November—the house union in the middle of the recognition issue, the ambivalent role.

The UKW has been accused by outside unions of being a

puppet of management; the company did lend it money to cover the costs of creation and registration. But this week the UKW has displayed open signs of militancy by threatening a counter-blackout of film processing by ACTT members and ceased an embarrassed management into halting all processing. Leaders of the UKW do not rule out at some future date the possibility of the house union de-registering and seeking to join the TUC, but are understandably reluctant to share their current bargaining monopoly with outside unions.

The UKW has so far not followed up merger approaches from ACTT and the EPTU. Earlier in the year the UKW appointed its first full-time general secretary, Mr. Tod Sullivan, a former EPTU shop steward until 1960 and latterly an industrial relations officer at the Commission on Industrial Relations. He turned up at this month's Trades Union Congress in Blackpool in the public gallery.

However hard the UKW has tried to remain neutral in the face of the work-to-rule at Hemel, there has been some individual bitterness in the plant between members of the house union and the ACTT, and this could worsen if the company starts laying off workers.

In the meantime the Department of Employment's conciliation service is proceeding with the formidable and lengthy task of unravelling the tangled threads of the Kodak problem. The Department is trying to get the national talks over the audit and possible recognition back on the road. If conciliation fails, then the Employment Secretary may well proceed with his proposed reference of the whole issue to Mr. Sullivan's former employer, the CIR.

The Commission was specifically designed to bring a cool, outside look to just such a problem, but in the era of the Industrial Relations Act such a reference would be fraught with its own problems. The reference would be non-binding and would have to be followed by further potentially difficult talks between the TUC unions, the company, the UKW, and possibly the TUC.

Boycott

The Commission's work would also be hindered by the TUC and its affiliated unions boycotting the CIR's work, as they have boycotted recent discussions with the Department of Employment over the possible reference. The UKW itself has shown no great enthusiasm for a reference either.

But the six months or so that an outside inquiry would take—whether by the CIR or by an old-style commission—might provide a well-needed cooling-off period to allow tempers and mutual suspicions to subside. It would also allow Kodak to process all those holiday slides.

If it had been hit by a low flying aircraft it would have been a more acceptable explanation.



However this is what really happened.

A manufacturing company bought another factory.

It was a nice factory. Shiny and new on an industrial estate not far from a motorway.

There was a good local labour force and smart executive houses nearby.

So far so good.

But there was a snag.

The roof was two inches lower than the fleet of lorries.

And the first one in found out about it. The hard way.

Solution. A new fleet or raise the roof.

The M.D. raised the roof. You bet he did.

Of course it shouldn't have happened.

And of course we weren't the property people who negotiated for the factory.

Otherwise this story would have no moral.

DONALDSONS
70 Jermyn St, London SW1Y 6PE. Tel. 01-930 1030

We make property work for you.

Canadian Imperial Bank rations in Europe

Canadian Imperial Bank Corp., with over 1,600 branches in North America, next to a European operation in London to control day business through the Middle East and

said Mr. J. Page R. 1, president and chief officer, who has been the International Fund meetings in will be in London for the new office will be temporarily housed in the bank's Lombard Street premises.

Post Office 'supercable' orders out soon

for supplying and the first 160 km of highest-capacity cable are to be invited by the Telecommunications

able manufacturers will to tender for a new cable Birmingham and 100,000 telephone calls daily. The first stage in the scheme to provide a new high-capacity trunk network linking Birmingham, Manchester and London by the end of the year will be able to carry

Honeywell to hold banking seminar

A TWO-DAY international banking seminar will be held by Honeywell at the National Westminster Bank staff college, Haythorp Park, Chipping Norton, Oxfordshire, on October 22 and 23.

It is intended for banks' general managers, management services and operational research managers, business planning managers and financial consultants, and the theme will be time-sharing applications in banking.

Speakers will include representatives of banks in the U.K., Europe, the U.S. and Japan.

e Jackpot it be won by Saturday

THE Jackpot rules are used on that, starting on October 6, the pool must be won by Saturday.

range is to meet public for more must-be-won 4 to offset some of the on the jackpot has from the ITV Saturday

of BBC Triella. A spokesman explained: "Jackpot sequences were to a possible six days in 1971, only two sequences the full distance, and he has missed the extra of frequent must-be-

CBI puts pension scheme alternative to State plan

BY MICHAEL BLANDEN

THE Confederation of British Industry has produced a centralised occupational pension scheme which is expected to be the largest of its kind in the country.

The scheme, first announced last January, is to be launched on Monday. Approved by the Inland Revenue, it will be a recognised alternative to the State Reserve Scheme coming into operation in April 1975.

It is aimed chiefly at the smaller member companies of the CBI, many of which probably have no pension scheme at all at present but will be required to offer pensions to employees after the new legislation comes into force. It will be available to many thousands of companies which are CBI members, either directly or through one of the confederation's 230 member trade associations or employer organisations.

For the smaller companies the scheme will enable the employer to offer terms comparable with those which the large company

can obtain and better than those available from the proposed State scheme. It may also be attractive to larger companies where a mobile labour force makes it difficult at present to include all employees in a pension scheme.

The news follows the announcement on Wednesday of a group pension plan promoted by the Birmingham Chamber of Commerce for its member companies.

Two advantages

The CBI scheme has two particular advantages. Because of the spread of risk involved it is possible to provide life assurance for employees with no evidence of health. It will also provide easily transferable pensions for companies participating in the scheme, in line with the Government requirements.

From the point of view of the small company, it is argued, a major benefit is the reduction of administrative tasks to the minimum. It has also been

possible to negotiate "specialty advantageous terms" as a result of grouping together employees from many companies.

The scheme has been designed for the CBI by Sedgwick Forbes McNicol, who have been appointed as consultants and administrators. It is underwritten by Equity and Law Life Assurance Society.

The scheme provides for three scales of contribution and benefit, each including a personal pension, a widow's pension and a cash sum payable on death during service. There is also a built-in inflation hedge, providing for a 3 per cent rise in payments each year. The minimum level of benefits has been designed to secure "recognition" under the new legislation and therefore exemption from the State Reserve Scheme for male employees.

For the CBI it is a non-profit making operation, and advice on the provision under the scheme is available free to all its members.

Wine trade appeal on profit controls

BY KENNETH GOODING

WORRIED WINE and spirit traders have written to the Price Commission pointing out that the business viability of some companies could be damaged if profit controls are applied on any other than an annual basis.

The letter has gone from the Wine and Spirit Association whose chairman, Mr. Peter Noble, maintained last night: "The wine and spirit trade is probably affected by seasonal movement more than any other. Some businesses in the trade make a net profit only over the four to eight weeks of Christmas trading."

The association is worried about the provision under the counter-inflation policies which resulted in stores group Little-

woods reducing prices after its profits over a three-month period were shown to be running above its reference level.

"An interpretation and requirement of this kind could be most worrying and even damaging to the viability of companies in our trade," commented Mr. Noble. "Some companies already sit on a knife-edge of uncertainty over the Christmas period."

The association has urged the Commission to apply the widest possible interpretation of the controls when dealing with the wine and spirit trade and to review net profit only on an annual basis.

A spokesman for the Commission confirmed last night that the letter had been received "but we have no idea yet when we will be able to reply."

Airbus American tour brings hopes of orders

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

HOPES ARE rising that the European A-300B Airbus, which is now on a demonstration tour of North and South America, will win orders soon.

Hawker Siddeley Aviation, UK participant in the Airbus, is for which it is making the wings and has an overall design consultancy, said yesterday that interest in the aircraft is mounting.

The 260-seat Airbus, which is the quietest of the new wide-bodied jets, was particularly welcomed in Sao Paulo, where the airfield is near the centre of the

city. Hawker Siddeley said its quietness and freedom from smoke and pollution impressed the chief of several South American airlines who flew in it, the company added.

The Airbus is in Miami, and is to go on to Mexico, Chicago, Cincinnati, St. Louis, Boston and New York, before going to Venezuela. It will return to Toulouse via Washington and Gander, Newfoundland.

So far, five airlines have placed orders and options for 39 air-buses.

New EEC terms major election issue says Benn

BY RICHARD EVANS, LOBBY CORRESPONDENT

MR. ANTHONY WEDGWOOD BENN, "shadow" spokesman on trade and industry, yesterday gave the Common Market as the major issue that would help the return of a Labour government at the next election.

The knowledge that only a Labour government would give the opportunity to renegotiate the terms of entry to the EEC would certainly have an effect on the outcome of the election, Mr. Benn told the Foreign Press Association in London.

"It is quite clear that many Conservative and Liberal voters who are hostile to Labour's domestic programme will still feel it to be their public duty to bring about or accept the election of a Labour government

solely and simply to win for themselves the right of self-determination on this question, which is central to the future of our country."

It was already clear, and would become clearer still as polling day approached, that those who voted Conservative or Liberal would be, by that very act, endorsing British entry on the terms on which it was negotiated, and their vote would be interpreted subsequently as having explicitly confirmed these decisions.

"The only way in which a British voter can safeguard his rights of self-determination on the Common Market question will be by voting Labour. A Labour government would seek to renegotiate the terms on a basis that would entirely safeguard our national interests."

Giving strong support to a policy outlined by Labour's Common Market spokesman Mr. Peter Shore last week, Mr. Benn said it was too early to say how these renegotiations would proceed and what the time scale would be.

Saleroom

Paintings realise £45,000

CHRISTIE'S opened its 1973-74 season in London yesterday with a sale of English and Continental pictures of the 18th and 20th century. The two-part sale totalled £45,203.

A wooded landscape with a cottage by James Stark went to a private buyer for £1,000. A German buyer paid 900 gns. for a portrait of a young child by Friedrich August von Kaulbach, signed and dated 1905, while a pair of paintings of fruit by Oliver Clare sold to Omell Gallery for 750 gns.

A pair of marine pictures attributed to Spencer sold for 1,100 gns. to S. Carter, and Omell Gallery paid 650 gns. for a wooded landscape by Walter Williams. The second day of a sale of English coins at Glendings Foster

Taverne launches Campaign for Social Democracy

BY RICHARD EVANS, LOBBY CORRESPONDENT

MR. DICK TAVERNE, MP for Lincoln, yesterday launched his new political movement — the Campaign for Social Democracy.

The aim, he said at a London Press conference, was "to change the course of British politics" but it would act as a pressure group rather than a political party.

Because of his pro-Common

grass roots movement in provincial centres where there could be a reservoir of disenchanted Labour voters. The rallies will be in Cleveheaton, Manchester, Newcastle, Nottingham, Leeds and Norwich. Since there had been no clear call within the Labour Party the overwhelming voice of the Marxist left, Mr. Taverne argued the campaign would be soundly from outside.

He made it clear he intended to chase votes from both Labour and Liberal parties. Mr. Taverne attacked Labour for being "on the verge of becoming the party of class war and the Liberals for 'entering the promises auction'."

He also opposed Liberal policies of direct action. Above all, however, he called for realism in politics.

"We are aiming for a society of equal opportunity and equal rights in which the quality of life is not determined by class, or the privilege of inheritance."

Conflicts

Mr. Taverne's announcement was clearly timed to coincide with the Labour Party conference which starts at Blackpool on Monday.

He is well aware that Labour continuing conflicts over the Common Market, public ownership and other issues are making it easy inside the party for many of his former right-wing colleagues.



Mr. Dick Taverne, MP

Market views, Mr. Taverne resigned as Labour MP for Lincoln then trounced the official Labour candidate in a by-election last March 1.

Intentions

"We intend to influence the policies of other parties," he declared yesterday. "We don't rule out the possibility that we may at some stage field Parliamentary candidates, but we emphasise that is not our present intention."

The most desirable result of the campaign in the long run would be a realignment of the Left.

To launch the campaign in earnest Mr. Taverne is to hold a series of rallies in the coming two weeks in order to create a

HONEYWELL COMPUTER FOR BUREAU

Comprehensive Computer services is to take delivery of £250,000 Honeywell 224 computer at its Cleckheaton offices a month.

The computer, which is made at Newhouse, Lanarkshire, will take over working of Model 120 computer when the company was set up in 1971, as well as running on a model 125 computer in the Liverpool offices of A. Marston, another bureau is over by CCS in 1969.

'Third airport needed urgently solely on noise grounds'

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE NOISE Advisory Council has told the Government that, solely on noise grounds, a third major airport for London is needed as soon as possible.

After studying reports from its various working parties on noise, on minimum noise routings at Heathrow and on the prospects for quieter aircraft, the council

has told Mr. Eldon Griffiths, Parliamentary Under-Secretary of State at the Department of the Environment, that noise disturbance at Heathrow is now severe.

It believes that "relief at Heathrow is needed as soon as possible" and the most effective way of achieving this is likely to be a decrease in the number of aircraft movements. "The only certain way of ensuring such a decrease is the provision of a third London airport."

The council says that while there are "hopeful possibilities" for quieter engines, their introduction on subsonic aircraft will reduce the noise around airports by only relatively small amounts.

Long life

"The council also wishes to emphasise that the economic life of existing noisy aircraft is still comparatively long, and that retrofit arrangements for reducing noise are not likely to make a very significant impact as far as can be realistically foreseen. "The council considers that optimism about the rate of improvement may have been overstated by some of the proponents of these techniques."

NatWest opens first office in Canada

BY MICHAEL BLANDEN

THE National Westminster Bank to-day opens its first representative office in Canada, a further step in its expansion of international coverage.

The move follows news of the group's acquisition of substantial minority share stakes in leading banking groups in Holland and France.

Mr. Rodney Child, aged 39, will be in charge of the Toronto office. He has been sub-manager, operational control of the bank's international banking division in London since January last year.

The new office will provide direct representation for the bank, particularly regarding

services to its international company clients. NatWest has close contacts with the Royal Bank of Canada, with which it is associated in the Orion group of international banks.

WYSEPLANT DIVISION FORMED

Wyseplant of Chawston, Bedfordshire, sole UK agent for Kroll Tower Cranes, has formed a new trading division of the company to handle this agency and other crane sales and hire. The division, known as Wysecranes, is headed by Mr. Arthur Luckhurst, a director of Wyseplant.

SDLP says 'yes' to early talks in Ulster

BY RHYS DAVID

EXPLORATORY talks on forming an executive in Northern Ireland could start on Monday week between the moderate political parties in the Province.

The meeting, which Government officials have been trying to promote for several weeks in separate talks with the party leaders, has now been called for by the Social Democratic and Labour Party, whose reluctance to make what might be too hasty a move has been one of the main reasons for the delay so far.

Mr. Brian Faulkner, leader of the Unionists, and the party whose co-operation is needed to get an executive going, has indicated he sees no reason why talks should not start straight away. A positive welcome to negotiation has also been given by the Alliance Party.

The SDLP's proposed conference to start on October 8 and carry on until agreement is reached, came after a meeting of its 19-Assembly members.

A party statement said: "We are deeply concerned at the lack of urgency in some quarters in coming to terms with the

problems that we must solve in order to create lasting peace in the country, and at the apparent unwillingness to face up to the issues involved."

It called for a conference of all those parties willing to create a fair system of administration in the North, and willing to participate in a power-sharing executive.

"We are willing to engage in discussions with anyone about the formation of such an executive," the statement said.

Although the SDLP is putting the blame on others for the delay, the statement makes it plain that there has been a slight shift in the party's approach, and it is this that is mainly responsible for breaking the deadlock.

The party has always insisted on parallel progress at three levels—reform of the police, the growth of a meaningful Council of Ireland, and formation of an executive, but the first two have always appeared as prior conditions for progress on the third.

These are still stresses in the statement but the area in which the party now wants to see

movement is clearly in relation to the executive.

The party has had a series of committees working out detailed economic and social policies. It is breaking new ground in suggesting the time is right for the talks.

In its statement it says that if agreement can be reached on such a programme and on the difficult question of the actual composition of the executive, the party would take office when the policing and Council of Ireland issues had been settled.

Mr. Faulkner said his party would hold discussions with parties which openly support the Constitutional Act—a ritual demand which has to be made if his Right-wing supporters in the Assembly and in the country are to be kept happy, and one which, in some form, the SDLP is likely to be able to meet.

Mr. Gerry Fitt, SDLP leader, has said this week that acceptance of the Act was implicit in his party's participation in recent elections and in its willingness to join an executive. A more formal declaration of

acceptance is unlikely.

The Loyalists and unofficial Unionists are included in the SDLP call for the talks, but they have already said they will not participate.

Officials at Stormont are now hurrying to set up the talks, although it is not clear that they will take place on the date suggested by the SDLP. Mr. Faulkner is expected to visit the Conservative conference that week.

Ex-Guardsman Raymond Gee, formerly of the 2nd Battalion Scots Guards, who was paralysed from the neck down after being shot by a sniper in Londonderry, received an interim award of £20,000 compensation at Magherafelt County Court to-day. The money is for building a specially-equipped house.

Mrs. Anita Curry, wife of an SDLP Ulster Assembly member, was awarded £1,500 agreed damages at Tyrone County Court in Omagh. She was injured when two armed men forced their way into her home near Dungannon last November and beat her up.

Wilkins & Mitchell Limited

Manufacturers of Wilkins & Mitchell power presses and Servis washing machines

The Thirtieth Annual General Meeting of Wilkins & Mitchell Limited was held on September 27th at Wolverhampton, Mr. J. C. Wilkins (the Chairman) presiding. The following is his circulated statement:—

The results of the year to March 1973, show a major increase in both turnover and profit. The principal figures for the year are:

	1973	1972
Turnover	£24,794,000	£18,254,000
Trading profit	£1,530,000	£743,000
Surplus to turnover	6.24%	4.02%
Earnings per ordinary share	15.2p	6.9p
Profit retained	£930,000	£173,000

The Directors are recommending a final dividend of 6.02%, the maximum permitted under the Counter Inflation (Dividends) Order, 1973.

As mentioned in my last report, two companies were created to manage separately the domestic appliance and machine tool divisions of the company. This change in management structure has improved the efficiency of these divisions and has made it possible for the company to take full advantage of the upturn in trade.

The land and buildings in the United Kingdom have been re-valued on an open market basis as at 31st March 1973. The surplus, after allowing for deferred taxation which would arise should the land and buildings be realised at the revalued figures, has shown an increase

in the group reserves of £913,000. The return on capital employed of 23.5% cannot therefore be compared with the return on previous years.

Mr. G. Garth retired on the 31st July, 1973, after serving the company for 36 years. He was a main Board Director for 6 years. I would like to thank him for the many years of valuable service and his contribution to the growth of the Servis Washing Machine Division from its early beginnings.

SERVIS DOMESTIC APPLIANCE DIVISION
Servis Domestic Appliances Limited

The models which were introduced during the early part of 1972, namely the MK72 Automatic and the Supadry Tumbler Dryer, have been extremely successful and they have remained in demand throughout the year despite a higher production level being achieved. Our share of the automatic washing machine market has more than doubled and our share of the expanding tumbler dryer market is satisfactory.

The volume of exports of appliances has not been up to our expectations although an improvement in orders can now be seen.

Our Service Department has continued to expand to meet the increased number of machines now in use.

Wilkins Servis Pty. Limited

The turnover of this company has continued to increase at a satisfactory level. The new 400 Series Automatic designed and tooling in Australia for Australian conditions has been well received as has the Supadry tumbler which is exported by the Parent Co. Both these models should further improve the turnover this year.

However, your directors consider that there should be an improvement in profitability of this company. Strenuous efforts are being made to achieve this, especially in view of the more competitive climate in this market which will be brought about by the recent reduction in import duties.

This company is now completely established in all its facets in South Australia and has sold the old factory in Sydney. The profit on this sale has been shown as an exceptional item in the Profit and Loss Account.

Highly Successful Results

MACHINE TOOL DIVISION

Wilkins & Mitchell (Power Presses) Limited

After the disappointing results in previous years, because of the problems in the Machine Tool industry generally, this Division has now achieved a satisfactory level of profit. Orders increased substantially in the latter part of the year under review and are now running at a record level. There continues to be a high demand for both our specialised and automatic presses and our standard panel and forging presses. Orders for both the home and overseas markets for our well known forged hot brass stamping presses are also at a high level.

Our Sales and Engineering Companies overseas have received an expanded amount of enquiries and orders. The benefits from this expansion of business will be received in the current and future years.

PROSPECTS

The Servis Domestic Appliances Division output and sales continue at a high level and we believe that we should be able to maintain this level throughout the year, even if the total washing machine market does not expand.

The Wilkins & Mitchell (Power Presses) Ltd. output is steadily gaining momentum as a result of the build-up of orders mentioned above. However, in view of the lengthy production cycle of this product, real benefits will not be seen until the second half of the current year. Our range of Power Presses has been increased to include Hydraulic Presses and these have been well received by our customers.

Your Board has approved capital expenditure at a much higher level than previous years. This expenditure on factory extensions and new plant as well as replacements is essential if the company is to continue to expand and to remain competitive. It also indicates the confidence which your Board has in the future.

In conclusion, I would like to thank all our employees for their support and co-operation which enabled the results of the year to be a record for the company. The report and accounts were adopted.

CENTROVINCIAL ESTATES LIMITED

The following are salient points from the Directors' Report:
Group profit before tax and development interest shows a substantial increase from £513,718 to £843,531.
The surplus arising on the 1973 valuations is £8.8 million. The Group net assets now amount to £29.2 million, equivalent to 191.1p per share compared with 128.5p last year.

The Directors expected to recommend for the year to March 1974 a dividend of 1.77p per share on the capital as increased (Dividends) Order 1973 has limited the increase to 5%. It is the intention of the Directors to increase the dividend level from 1.37813p per share to 1.7p per share as soon as Government policy permits this.

Year	Gross Assets Employed	Net Assets per share	Earnings per share
1969	18.0	33.93p	1.67p
1970	22.1	53.14p	1.77p
1971	29.7	63.52p	2.16p
1972	45.8	128.36p	2.78p
1973	60.9	191.10p	4.82p

*Excluding European losses.

The Annual General Meeting will be held to-day in London. Copies of the Report and Accounts are obtainable from the Secretary, 4/6 Saville Row London W1X 2BS.

The Answer* Machine.

One of Management's imperative needs, today, multi business system.

A turnover of £250,000—whether you're in manufacturing, distribution or servicing—inevitably adds up to a lot of very real and very nasty paper tigers. Head-hang ups, mistakes and missed opportunities. A way from production and stock control, through sales and accounts, right up to your desk. You need—what every expanding business needs—a system that puts up-to-the-second information where it's wanted, the second it's needed.

Multibus—information at your fingertips.

Multibus is such a business system. When information is wanted at the front end—say to check the stock situation and credit—there they get it at the front end. Visually, in print-out form. And you've got instant access to vital decision-making information on cash flow, cumulative order summaries, unfilled orders—everything you need it:



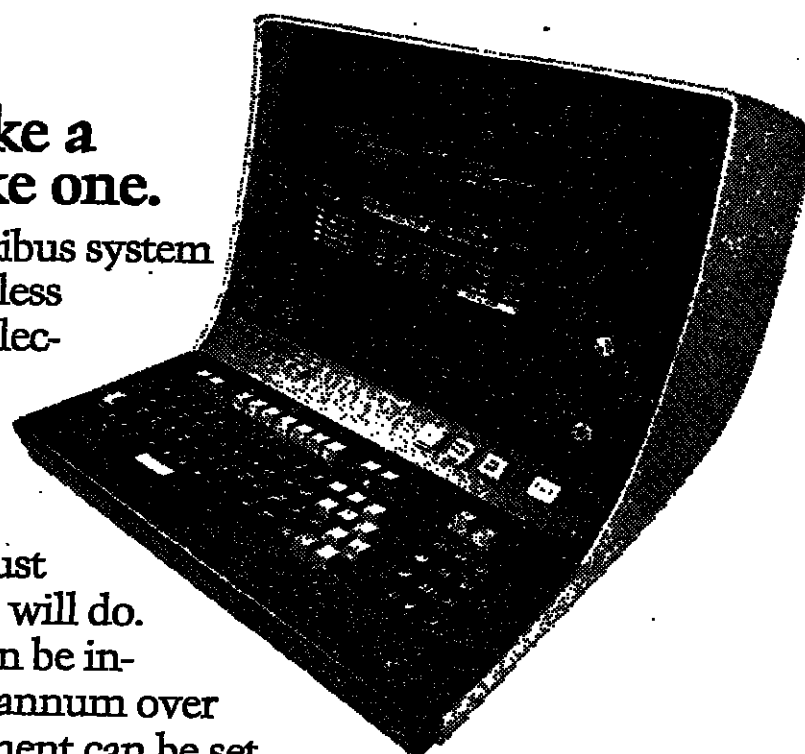
Your secretary will learn to use it in a morning.

Multibus is as simple to operate as it is to read from. It follows your established

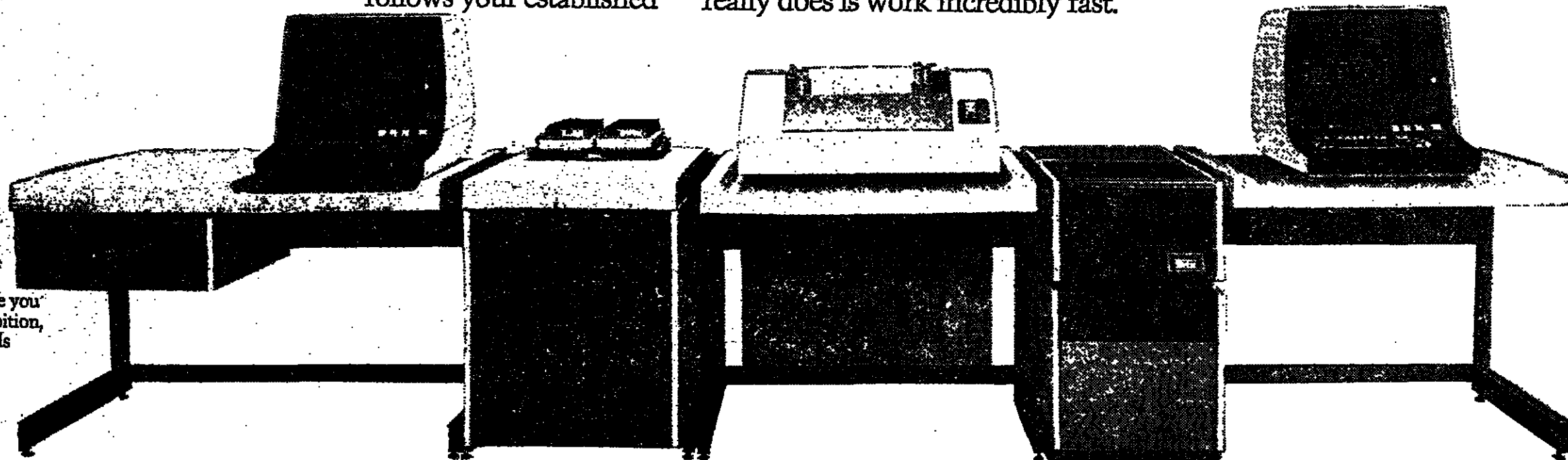
Doesn't cost like a computer, or act like one.

The two screen Multibus system shown costs considerably less than the combination of electronic accounting equipment mini-computers, automatic billing machinery and bureau time you would have to buy to do just some of the jobs Multibus will do.

A Multibus system can be installed for £5,000 per annum over six years. (Your investment can be set against company tax.) Multibus doesn't need a special environment, doesn't need anyone in a white coat to talk a special language, doesn't spew out mountains of paper, doesn't need any kind of punch cards.



At trading examples shown in this advertisement are fictitious.



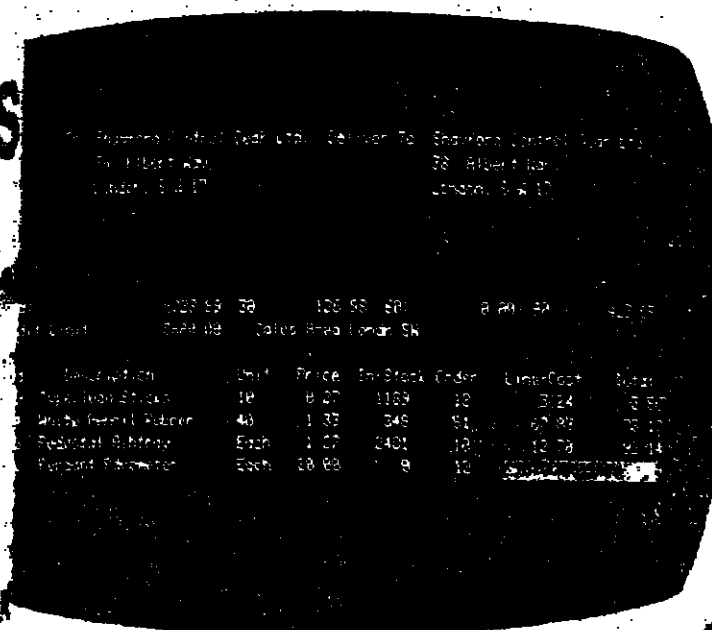
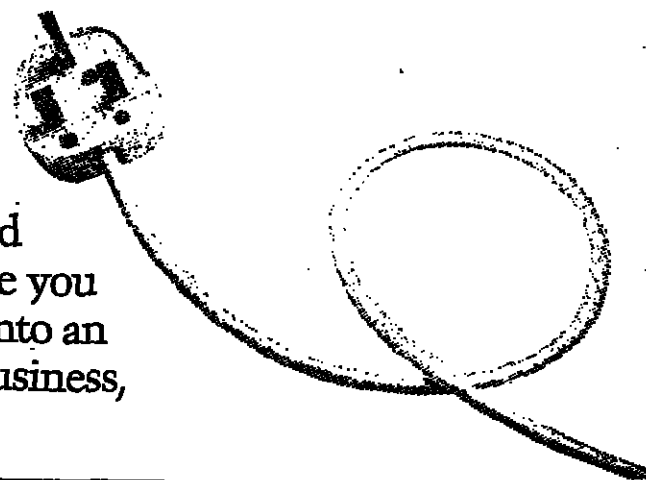
*Get the answers you want from the answer machine from the machine itself. You can put your queries through its paces any time you like at the Business Efficiency Exhibition, Olympia, October 2nd to 11th, Stand 101/69.

Multibus in action.

You've got a pretty shrewd idea by now of what Multibus is like in action. It's instant. It's accurate. It's split-second up-to-date. And, as you can see, it's also very old fashioned. It only takes good old Anglo-Saxon English and figures.

Safe, simple.

Absolutely nothing ever leaves your premises. Everything is where it should be, safe and protected by coded passwords that nobody but the people you want to know, know. Plug Multibus into an ordinary power-point and you're in business, using real time.



The question machine.

That's you. It's the questions you ask Multibus that really count. The sort of questions that are already being asked by businesses throughout the UK and Europe. Like the kind of detail you'll want to ask us as you take the first step in considering Multibus.



Multibus is multi-purpose, naturally.

stock control
order processing
sales invoicing
sales ledger
credit control
van loading
purchase ledger
pay roll
production planning
budgeting
financial accounting

Seeing at Olympia is believing.

See the Multibus system in action on Stand 101 or 165/69 at the Business Efficiency Exhibition, Olympia, October 2nd to 11th. Better still, put it through its paces yourself. Multibus is yours to test for as long as you like. For further preliminary information have this coupon posted to us today or telephone us at: 01-493 0617.

Allied Business Systems Limited,
9 Princes Street, Hanover Square, London W1R 7RD. Telephone: 01-493 0617. Telex: 22881.

To: Allied Business Systems Limited, 9 Princes Street, Hanover Square, London W1R 7RD.
☐ Please forward me further information on Multibus.
☐ Please contact me to arrange a demonstration of Multibus.

Name _____

Position _____

Company _____

Address _____

ED BUSINESS SYSTEMS LIMITED

MULTIBUS

...information at your fingertips.

A new business alternative starting november 7th in Brussels.

MADE IN BRASIL

Brazil comes to Brussels, capital of the European Common Market, next November with a huge trade show: Brasil Export 73.

Fastest-growing economy in the world, doubling its output of goods and services every seven years, Brazil will be offering commercial partnership with countries seeking new alternatives for two-way trade.

Some 350 Brazilian exhibitors will take part in this giant product display in the heart of Europe.

They include coffee producers, of course. But also manufacturers of electronic microscopes, silicon transistors, bulk freighters, magnesium wheels, trucks, cotton yarn and synthetic fibre, bicycles and aircraft, automatic lathes, ready-made clothing and pelletized minerals. Brasil Export 73 is a great opportunity for investment and marketing people to find out more about this intriguing nation. Its gross national product is the 12th largest in the world (50 000 millions US \$ in 1972) with an annual growth rate of 10 per cent over the last five years offering new market opportunities to countries seeking new sources of supply.

Brazil possesses huge unexploited natural resources, a versatile labour force, high profit potential and substantial incentives for new business. Its 100 million consumer market is growing at 2.7 per cent per annum.

There's a lot more, too, at Brasil Export 73.

Tourism, for example, Brazil offers the travel trade fresh thinking and new itineraries off the beaten track. Besides its modern hotel network, this country boasts exciting discoveries, extensive beaches.

This is a country of many climates, from mild "European" to heady tropical. And it would be hard to find a more spontaneously cheerful people, hospitable to all races and creeds.

These are all good reasons for meeting a dynamic new partner at Brussels next November 7 to 15 at the Centenary Halls. Europe needs trading scope as much as Brazil does, and this event offers new sources of supply, new kinds of travel programmes, new markets for industrial and consumer goods.

At Brasil Export 73 you will understand the Brazilian "economic miracle" even better.



BRASIL EXPORT 73 TRADE FAIR

A NEW BUSINESS ALTERNATIVE

Great Centenary Halls,
Brussels, Belgium November 7 to 15, 1973

Further details:
Brazilian Embassy, Commercial Section
15 Berkeley Street—London W1X 5 AE
Tel: 01-499 6706—01-499 1533

Brasil Export
6 Rue Cardinal Mercier—Bruxelles 1
Tel: 13.64.80—Telex 02-22062

Accessions tax is proposed in place of estate duty

BY WILLIAM KEEGAN, ECONOMICS CORRESPONDENT

AN INSTITUTE for Fiscal Studies publication this morning recommends that the U.K. should abandon the present system of dispersed estate duty in favour of an accessions tax.

Accessions tax (AT) is levied on recipients of gifts and legacies at rates determined by the size of the benefit received, not by the size of the estate from which it comes.

The authors of the IFS study—who include Professor J. R. M. Willis, former Inland Revenue deputy chairman—conclude that AT is entirely feasible administratively, and that, although collection costs would be higher than under the present system, they would not be prohibitive.

Government help

In the past, the Government has appeared to be lukewarm in its attitude towards an accessions tax. At a Press conference, however, one of the joint authors—Mr. Cedric Sandford, Professor of Political Economy at Birkbeck University—said the IFS had considerable help from the Government in carrying out its study, and advance copies were "being looked at with care by both Inland Revenue and the Chancellor."

Mr. Dick Taverne, MP, director of the institute, said: "I am sure this work will be seriously considered by the different political parties, and not treated simply as a technical study."

In discussing the merits of accessions tax, the IFS book says: "An AT has three main features which distinguish it from the present estate duty: it is based on the inheritance tax principle of comprehending gifts and it is cumulative over a lifetime."

Whereas estate duty is levied on property left by the deceased, irrespective of its distribution, inheritance taxes are levied on what heirs receive, irrespective of the size of the original estate.

The authors say the main advantage of estate duty is that it is simpler to administer than inheritance tax. Often there is only one calculation of duty for each estate.

The main arguments in favour of an inheritance tax are that it is more in accordance with principles of equity, efficient and effective in reducing inequalities resulting from inherited wealth."

Equity concepts

"Because an inheritance tax relates tax payment to the beneficiary it carries a high potential for approaching prevailing concepts of equity," the authors say. "In the form of an AT it can be related to the cumulative total of gifts and inheritances."

On inequality the authors say: "It is large inheritances, not large estates as such, which perpetuate inequality... a tax graduated according to the size of the inheritance thus strikes at the heart of the problem. An equivalent inheritance tax would

tax estates left to one or a small number of heirs more heavily than estate duty, but a widely dispersed estate would be taxed estate duty in favour of an accessions tax."

The authors continue: "The second feature distinguishing an AT from the present U.K. estate duty is that an AT comprehends the taxation of gifts; under it, gifts and legacies would be treated precisely on a par for purposes of tax."

At present, they note, "the absence of a comprehensive gift tax leaves open a major gap for death duty avoidance. While, no doubt, the natural reluctance of many property owners to part with property before they must, combined with a seven-year gifts inter vivos provision, restricts successful avoidance of estate duty by gifts, it seems certain that much still continues."

Although they can give no firm estimates of the extent of death duty avoidance at present, the authors cite as "interesting and indicative" a calculation that in 1960 "the extent of avoidance was between 30 and 50 per cent of the yield of estate duty" in that year.

Cuts avoidance

They continue: "The third feature which distinguishes an AT from estate duty is that it would accumulate inheritances and gifts together over a lifetime, being levied in relation to the cumulative total."

The merits of this, the book argues, are: first, it would reduce avoidance—"a simple inheritance-cum-gift tax, by which the rate of duty was determined by the individual inheritance or by the individual gift, could easily be wholly or partly avoided by donor splitting his gifts to the same donee."

"Secondly, cumulation increases the horizontal equity of the tax, that is to say it is in accordance with the principle that people of similar taxable capacity should be taxed the same."

"Thirdly, cumulation would make the tax more effective in reducing inequalities resulting from inherited wealth. He who had received most by inheritance (or gifts) would be taxed most heavily, regardless of the number of inheritances (or gifts) received."

The authors suggest that gifts should be taxed shortly after the time they are made and should be reported by donees after the end of a tax year. The AT reference number would be a person's National Insurance number.

It is estimated that the extra administrative cost of AT would be less than £34m. An Accessions Tax Institute for Fiscal Studies, 24-28, Moorgate, London EC2R 6EA, (£250.)

INTERIM STATEMENT

CONSOLIDATED TIN SMELTERS LIMITED

Group Interim Statement and Dividend Announcement

	Unaudited Results for six months to 30.6.73 (£'000)	Unaudited Results for six months to 30.6.72 (£'000)	Audited Results for year to 31.12.72 (£'000)
Group turnover	155,519	140,910	293,084
Trading profit including share results of associated companies	1,585	581	1,789
Investment income	621	629	1,040
	2,206	1,210	2,829
Taxation	(761)	(537)	(1,282)
Minority interest in profits and losses of subsidiaries	(798)	(356)	(1,154)
	(1,559)	(893)	(2,036)
Group trading profit and investment income after deducting taxation and minority interests	647	317	793
Profit (Loss) on sale of investments	(168)	1,115	1,515
Taxation	(109)	(281)	(345)
Minority interest in profits and losses of subsidiaries	62	(264)	(398)
	(215)	568	772
Group profit before extraordinary items	432	885	1,574

- The interim results are based on unaudited accounts prepared for management purposes and are subject to year end and stock adjustments.
- Williams Harvey & Co. Ltd. (WH) was put into creditors' voluntary liquidation on the 8th June, 1973. Subject to uncertainties of the liquidation, full provision for the estimated Group losses, including trading losses of WH in 1973, was made in the CTS Group Accounts for 1972. The figures quoted above, other than for turnover, including the comparative figures, entirely exclude the results of WH.
- By the Scheme of Arrangement which became effective on 31st July, 1973, the CTS Group increased its holding in British Amalgamated Metal Investments Limited (BAMI), for cash, from 79.44% to 100%. The figures quoted above include the results of BAMI and of its subsidiary Amalgamated Metal Corporation Limited (AMC) only to the extent of the percentage holdings at the relative times.
- Profits of the trading and industrial subsidiaries were satisfactory, particularly those of AMC which benefited from significant improvements in metal trading conditions and reported substantially better results. However, profits arising from sale of investments are drastically reduced as a result of disappointing performance in adverse market conditions of BAMI (excluding AMC) and its wholly owned subsidiary Hardwick Investment Corporation Limited and the absence in the current period of profits on sales of tin shares by Sharikat Eastern Smelting Berhad.

The Directors have declared an interim dividend of 2.45% (equivalent to 3½% inclusive of tax credit) amounting to £34,435 net, on the preference stock in respect of year ending 31st December, 1973. (1971: £49,193 gross) payable on 16th November, 1973, to stockholders on the register at close of business on the 12th October, 1973. Your Directors do not propose the payment of an interim dividend on the ordinary stock.

E. R. E. CARTER,
Chairman

News from Merrill Lynch

MERRILL LYNCH, PIERCE, FENNER & SMITH LTD

Merrill Lynch can help you try to make the most of your investments today.

More than a million and a half investors all over the world trust Merrill Lynch daily for their investments in stocks and bonds.

Some of them are huge international companies, many more are individual investors like yourself who want the same things as you: income or capital growth or a judicious mixture of the two.

What is it that draws them to Merrill Lynch? With international expertise and specialised research units in Europe, Japan and the United States, Merrill Lynch can offer balanced suggestions and advice in your efforts to minimise risks, protect your holdings and enable you to build for the future.

No investor should take it for granted that investments made even a short time ago are still right for him. If your stock or bond investments have not been reviewed for a while or if you are just considering becoming an investor, write to us for advice free without obligation.



Please send this coupon to:

MERRILL LYNCH, PIERCE, FENNER & SMITH Ltd
Time Life Building, 153 New Bond Street, London W1Y 9PA. Tel: 01-493 7242

- ☐ 1. I am interested in discussing possible investment plans to suit my needs.
☐ 2. I would like your opinion on the following stocks:

Name

Address

Tel.

MERRILL LYNCH, PIERCE, FENNER & SMITH LTD
Licensed dealer in securities.

Redland

Record results again from construction materials and services in 22 countries.



"My expectation is that in the current year further worldwide growth will yield increased profits."

LORD BEECHING, CHAIRMAN, AT YESTERDAY'S ANNUAL GENERAL MEETING.

	1970/71	1971/72	1972/73
Sales	£65.4m	£87.0m	£117.7m
Profits before tax	£7.2m	£12.3m	£20.5m
Earnings per share	3.9p	6.1p	11.0p
	(ADJUSTED FOR BONUS ISSUE)		
Dividends per share	2.4p	3.2p	3.7p
	(ADJUSTED FOR BONUS ISSUE)		(GROSS EQUIVALENT)

We shall be pleased to send you a copy of the 1973 Annual Report on request to the Secretary, Redland Limited, Reigate, Surrey.

Plaster shortage is easing

By Richard Mooney

BRITISH GYPSUM, the virtual monopoly supplier of plaster and plasterboard to the building trade, expects the current shortage of these products to begin to ease shortly, it said yesterday.

The company blames the high level of demand on the after-effects of last year's building strike and the unusually dry winter. The resulting bunching of the finishing trades is expected to work through the system during the autumn.

Demand caused by the unexpectedly high level of urban renewal work is likely to be maintained, however. Already the plastering trade is finding that more plaster has become available through indirect suppliers.

The much-criticised rationing system which British Gypsum introduced in June can be abandoned fairly soon, the company says.

A further factor helping the supply situation is the recent opening by British Gypsum of a £6.6m. plant at Robertsbridge, Sussex, with a maximum capacity of 17m. square metres of plasterboard a year.

Capacity

At present in the commissioning stage, the new plant is working at only half the potential level but, once in full swing, it will add about 15 per cent to the total capacity of the industry. The company has plans for a further new plant in the North of England, which will add another 15 per cent, next June. The haggard plaster capacity of the Robertsbridge works has also been greatly increased and, with additions and improvements to its plants in the Midlands and North, British Gypsum expects to achieve a 15 per cent increase in capacity in this sector.

Another major scheme at Fould, Derbyshire, to be completed in September next year, should add a further 10 per cent to the company's haggard plaster capacity.

British Gypsum is very conscious of its responsibilities as a monopoly supplier—the Monopolies Commission is expected to publish its report on the company by the end of the year—and has incurred substantial losses through importing expensive plasterboard from its Continental associates to supplement British supplies.

The exact amount of these losses have not been divulged but they are likely to be noted in the company's interim report which should be published at the end of next month.

هكزامن الأهرل

CHRYSLER LEASING SYSTEM



The Tupperware Company operate over 1400 Chrysler cars throughout the U.K. and Ireland with Chrysler Leasing Dealers.

One vehicle or a big fleet — you'll get it from this completely co-ordinated nationwide network:

This newly-established leasing system has a unique advantage over all others.

With Chrysler Leasing System you can satisfy all your requirements through one leasing Centre — with vehicles delivered and maintained at any of our Leasing Centres throughout the country.

There are 55 major Chrysler Dealers now operating the System, and will be 100 by the end of the year, giving the reliable, economic and popular Chrysler products.

One contract can cover your total needs, with the minimum fuss and maximum

convenience. You can rent cars, vans and trucks on extremely flexible terms and at competitive rates.

You gain all these substantial advantages:

- 1 Nationwide network services.
- 2 Flexible lease plans to cover all your problem areas in transportation.
- 3 Relief vehicles where necessary.
- 4 Fixed motoring costs.
- 5 Release of your resources of time, space management skills or money for more profitable use.
- 6 Elimination of vehicle re-sale problems.
- 7 Tailor-made contract terms to suit your particular requirements.

8 A Chrysler-backed national scheme with local service.

Chrysler Leasing System is the way to keep mobile: save capital outlay; reduce management workload; deal with one leasing centre for nationwide requirements.

For further information, and the address of your nearest Leasing Centre, write or telephone to:

Mr J. H. Leadley, General Manager — Leasing
Chrysler United Kingdom Limited, PO Box 46
Ryton-on-Dunsmore, Coventry CV8 3DZ
Warwickshire. Telephone: Coventry 303030

Name _____

Address _____



BUSINESSES FOR SALE

FOR SALE AS A
GOING CONCERN
TIN SMELTING PLANT
Nr. LIVERPOOL

Capacity 35-40,000 gross tons per annum
More recent turnover IN EXCESS OF £50 MILLION p.a.
EXCELLENT POTENTIAL FOR IMPROVEMENT
PRIMARY AND SECONDARY CIRCUITS
contained on
33 ACRE (13.36 hectares) SITE
Modern Primary Processing Plant:-
Robson Screening and Sampling M/C, 8 Priest Calcine
Reveratory Furnaces for Fuming, Electrostatic Precipitators,
etc.

The Recently Installed Secondary Circuit:-
A 4 Bed Batch Sinter Plant, 280 Ton Capacity Tin/Lead
Kettle Refining Electro Refining/Winning Tanks—capacity
7,800 gallons Copper Dross Refining and Copper Circuit
Smelter.

RESEARCH AND LABORATORY BLOCK
PRODUCTION, OFFICE AND STORAGE BUILDINGS
TOTAL 408,000 FT. SUP.
LONG LEASE AT NOMINAL RENT
For Further Details: Box No. E.1271, Financial Times,
10, Cannon Street, EC4P 4BY.

**SHOE BUSINESS
FOR SALE**

LOCATION: London Area.
COMPRISES 9 Retail Units (which include some very
good leases) & Wholesale Company
NETT GROSS PROFITS. (1970) £36,753. (71) £32,162. (72) £66,023
NETT ASSETS. (1970) £102,182. (71) £121,524. (72) £160,544.
RETAIL SALES. (1970) £129,152. (71) £147,388. (72) £180,565.
(First half of 1973 nearly 33% increase on 1972)
GOOD GROWTH POTENTIAL.
EXCELLENT LIQUIDITY.
Details from the Chairman,
Box E.1281, Financial Times,
10, Cannon Street, EC4P 4BY.

**WEST GERMANY
CHEMICAL & IRON FOUNDRY COMPANY
WITH WORLD WIDE INTERESTS & EXTENSIVE
FACTORY/HEADQUARTER PREMISES
FOR SALE**

44 Borough High St London Bridge SE1
G L Hearn & Partners 01 407 5321

**UPHOLSTERY FABRICS
WAREHOUSEMEN**

WITH EXTENSIVE EAST-END, HIGH WYCOMBE
& PROVINCIAL CONNECTIONS
WISH TO CONTACT INTERESTED PARTY
Write in first instance to: Pike, Russell & Co., St. Vedast House,
150, Cheapside, London EC2V 6JA.

WEST GERMANY

Freehold—Motor trade and motor repair organisation.
Sited in important Rhineland centre. Large
purpose built showrooms and repair shops, handling
valuable contracts for repair and maintenance work.
Sales organisation for 2 well-known firms (cars,
buses and commercial). Fully equipped workshop
with latest machinery and tools. Fully trained staff
to be taken over. Ingoing 2 Mill.DM. plus balance of
1.4 Mill.DM on mortgage of 7%. Write Box E1293,
Financial Times, 10, Cannon Street, EC4P 4BY.

EMPLOYMENT AGENCY

Two profitable Personnel/Employment Bureaux for sale as a going
concern. Strong technical staff division and extremely good leases
on prestigious West End Offices.
Principals only Telephone 01-499 9970

**HOTELS AND
LICENSED PREMISES**

Knight Frank & Rendley
BOTLEIGH GRANGE HOTEL
HEDGE END, NEAR SOUTHAMPTON
FULLY LICENSED FREEHOLD HOTEL
OF OUTSTANDING INTEREST TO HOTELIERS,
INSTITUTIONS AND DEVELOPERS
THIRTY-THREE BEDROOMS 24.7 ACRES
Only five miles from Southampton
FOR SALE BY TENDER
Closing Date: 8th November 1973
20 Hanover Square, London W1R 0AH Tel: 01-629 8171

**FOR SALE BY AUCTION
NEVILL HOTEL, LLANDUDNO**

Fully licensed Hotel having 11 letting bedrooms also Bars, etc. Site
suitable for redevelopment as shops and flats. Frontage 147ft. Depth
95ft. To be sold by Public Auction on Wednesday, 17th of October
next, by WILFRED EASTLAND & CO., 5 Mostyn Street, Llandudno.
Tel: 76215/6.

STRANRAER BAY — SCOTLAND

Hotel with spacious grounds for sale as fully operational going
concern. Price £40,000. Located on the coast road about 3 miles
from Stranraer, and just two minutes from the new port at
Cairnryan from which a daily car/passenger ferry service to Larne,
Northern Ireland, is operated. Full details from Sole Agent: David
Marsh, 20, Chorley Road, Swinton, Manchester. 061-794 1281.

**FOR SALE
ENGINEERING COMPANY
IN NORTH WEST AREA**

Convenient M6 Motorway connection
Specialising in the fabrication of: pressure vessels,
tanks, hoppers, bunkers and general engineering
plant.
Turnover approximately £750,000 per annum with
excellent potential for expansion.
Full Order Book.
Net Asset Value—£150,000
OWNER RETIRING
Principals only apply in writing for further
particulars to:

Mr. Harris, Solicitor,
19, Park Road,
St. Annes-on-Sea,
Lancashire.

**SOUTH CORNWALL
VERY WELL ESTABLISHED
CRAFT SHOP**

Enjoying sole trading rights in famous
National Trust Centre on Lizard Peninsula.
Spacious well fitted shop. Well
appointed 3 bedroomed Maisonette
with sea views. Seasonal business with
1/2 in excess of £13,000.
£39,500 Freehold (s.a.v.)
MAY, WHETTER & GROSE,
Tregony House, St. Austell,
(Tel. 3581)

**VEHICLE DISTRIBUTORSHIP
for major car concessionaire for sale
in north-west town, modern showroom
and premises, approx. 40,000 sq. ft.
including parking. Business principals
only should apply for further details to
Box E.1297, Financial Times,
10, Cannon Street, EC4P 4BY.****LAUNDRY & DRY CLEANING
BUSINESS IN THE SOUTH OF
ENGLAND**

Freehold premises. Pre-tax net profit
of £30,000 in last financial year. Price
£150,000. Principals only please to
Box No. E.1294, Financial Times,
10, Cannon Street, EC4P 4BY.

**LAUNDRIES & DRY CLEANING
BUSINESS IN THE SOUTH OF
ENGLAND**

Freehold premises. Pre-tax net profit
of £30,000 in last financial year. Price
£150,000. Principals only please to
Box No. E.1294, Financial Times,
10, Cannon Street, EC4P 4BY.

**LAUNDRIES & DRY CLEANING
BUSINESS IN THE SOUTH OF
ENGLAND**

Freehold premises. Pre-tax net profit
of £30,000 in last financial year. Price
£150,000. Principals only please to
Box No. E.1294, Financial Times,
10, Cannon Street, EC4P 4BY.

**LAUNDRIES & DRY CLEANING
BUSINESS IN THE SOUTH OF
ENGLAND**

Freehold premises. Pre-tax net profit
of £30,000 in last financial year. Price
£150,000. Principals only please to
Box No. E.1294, Financial Times,
10, Cannon Street, EC4P 4BY.

**LAUNDRIES & DRY CLEANING
BUSINESS IN THE SOUTH OF
ENGLAND**

Freehold premises. Pre-tax net profit
of £30,000 in last financial year. Price
£150,000. Principals only please to
Box No. E.1294, Financial Times,
10, Cannon Street, EC4P 4BY.

**LAUNDRIES & DRY CLEANING
BUSINESS IN THE SOUTH OF
ENGLAND**

Freehold premises. Pre-tax net profit
of £30,000 in last financial year. Price
£150,000. Principals only please to
Box No. E.1294, Financial Times,
10, Cannon Street, EC4P 4BY.

**LAUNDRIES & DRY CLEANING
BUSINESS IN THE SOUTH OF
ENGLAND**

Freehold premises. Pre-tax net profit
of £30,000 in last financial year. Price
£150,000. Principals only please to
Box No. E.1294, Financial Times,
10, Cannon Street, EC4P 4BY.

**LAUNDRIES & DRY CLEANING
BUSINESS IN THE SOUTH OF
ENGLAND**

Freehold premises. Pre-tax net profit
of £30,000 in last financial year. Price
£150,000. Principals only please to
Box No. E.1294, Financial Times,
10, Cannon Street, EC4P 4BY.

**LAUNDRIES & DRY CLEANING
BUSINESS IN THE SOUTH OF
ENGLAND**

Freehold premises. Pre-tax net profit
of £30,000 in last financial year. Price
£150,000. Principals only please to
Box No. E.1294, Financial Times,
10, Cannon Street, EC4P 4BY.

**LAUNDRIES & DRY CLEANING
BUSINESS IN THE SOUTH OF
ENGLAND**

Freehold premises. Pre-tax net profit
of £30,000 in last financial year. Price
£150,000. Principals only please to
Box No. E.1294, Financial Times,
10, Cannon Street, EC4P 4BY.

**LAUNDRIES & DRY CLEANING
BUSINESS IN THE SOUTH OF
ENGLAND**

Freehold premises. Pre-tax net profit
of £30,000 in last financial year. Price
£150,000. Principals only please to
Box No. E.1294, Financial Times,
10, Cannon Street, EC4P 4BY.

**LAUNDRIES & DRY CLEANING
BUSINESS IN THE SOUTH OF
ENGLAND**

Freehold premises. Pre-tax net profit
of £30,000 in last financial year. Price
£150,000. Principals only please to
Box No. E.1294, Financial Times,
10, Cannon Street, EC4P 4BY.

**LAUNDRIES & DRY CLEANING
BUSINESS IN THE SOUTH OF
ENGLAND**

Freehold premises. Pre-tax net profit
of £30,000 in last financial year. Price
£150,000. Principals only please to
Box No. E.1294, Financial Times,
10, Cannon Street, EC4P 4BY.

**BUSINESS FOR SALE
IN DEVON**

Due to contemplated retirement of
proprietor. Established 20 years. Free-
hold premises including approximately
30,000 feet covered space. Turnover
approaching £250,000 per annum and
rising. Direct selling. Modern works
for manufacture of wood, metal and
upholstered furniture. Responsible
management and workers. Price
approximately £250,000.00.
For introduction please contact
Messrs. FORD SIMEY & FORD,
Solicitors, 8 Cathedral Close,
Exeter, Devon.

TRAVEL INDUSTRY

Experienced Safari Company
wishes link by acquisition of
merger, with, or sale to, small
specialist travel retailing company.
Write Box E.1292, Financial
Times, 10, Cannon Street,
EC4P 4BY.

LADIES' OUTERWEAR, ETC.

Midland Town
Sales approx. £65,000 p.a. Good
profits. Vendor's genuine retirement.
Goodwill and fixtures £15,000. S.A.V.
Lease granted. Nice living accommo-
dation. Inspected. Sole Agents:
WM. HOUGHTON & SONS,
71/10, Chiswell Street,
London, W1N 0HD.

BUSINESSES WANTED**TROUSER PRODUCTION UNITS REQUIRED**

Continuing their policy of planned expansion, wish to acquire
a total or controlling interest in viable production units, capable
of producing Ladies' slacks or Men's trousers to their standards.
The units should be fully staffed and equipped.
Slimma are keen to retain existing management and would
provide schemes for them to capitalise on their assets and participate
in profits.
A North West or Midlands location would be preferred but
consideration would be given to other areas.
Apply in confidence to:-
The Deputy Chairman,
Slimma Limited,
13/14, Woodstock Street, London, W.1.

Small Public Company

wishes to acquire a
Retail Fashion Company,
anxious to expand, who would benefit from substantial
cash resources and financial expertise. Ideally,
current profits should be in excess of £40,000 p.a.
Reply in confidence to the Chairman,
Box E.1259,
Financial Times, 10, Cannon Street, EC4P 4BY.

**JOINERY AND METALWORKING CONTRACTS
OR COMPANY REQUIRED**

A Quoted Company in the South of England has spare capacity in its
joinery and metal work manufacturing division. The Company would
be interested in taking on long term contract work or acquiring an
organisation operating in similar fields and having a turnover in
excess of £500,000 per annum.
Write, giving full details to
F. A. Harding, Esq., Thomson McIntock & Co., 70 Finsbury
Pavement, London EC2A 1SX.

WANTED

Departmental,
Furniture, Drapery
or similar Stores
Quoted Company wishes to acquire
stores of substantial size, singly or
in groups, freehold or leasehold in
any part of the United Kingdom, but
especially in the London area or South
of England. May presently be trading
as departmental, furniture or drapery
stores. Consideration in cash or shares.
Write in confidence
with full particulars to:-
Colin Warburton
or James Irving
7 Cleveland Row,
London S.W.1,
or telephone 01-839 6666.

**PLASTIC AND/OR RUBBER
EXTRUSION COMPANY**

with good technical management
and suitable factory premises,
within 100 miles radius of
London
required by clients of:-
MILLS & WOOD
Factory Agents & Valuers
Guild House
Upper St. Martin's Lane
London WC2H 9EJ
01-836 3841 Ref: GF

**BUILDING COMPANY
WANTED**

Client wishes to purchase small
established building contractors
business in the Manchester area.
Could suit principal wishing to
retire in few years' time and
ensure continuity of the com-
pany.
Details please in confidence to
L. Fish, A.C.A.,
GRIFFITHS & PARTNERS,
Chartered Accountants
72, Clegg Street, Oldham, Lancs.

**INVESTOR INTERESTED IN
ACQUIRING OWNERSHIP OF
A SPANISH COMPANY HELD
THROUGH A NON-SPANISH
COMPANY. APPLY IN CON-
FIDENCE. Write Box E.1295
Financial Times, 10, Cannon
Street, EC4P 4BY.****BUSINESS FINANCE**

We are a rapidly expanding financial
group with ample funds and wish to
contact principals of private companies
wishing to either expand or dispose of
their interests. All correspondence will
be treated with strictest confidence
and principals are invited to reply in
the first instance to the Chairman,
Country Investments Limited
55A, High Street, Egham, Surrey.

**HIRE PURCHASE OR
LEASING/RENTAL COMPANY**

Wanted to purchase as going concern
small high purchase or leasing/rental
company. Preferably has not been
essentially based Midlands. Details to
Box E.1275, Financial Times,
10, Cannon Street, EC4P 4BY.

**WEST MIDLANDS
MANUFACTURING BUSINESS
REQUIRED**

Pressure die-casting, electro-plating,
injection moulding, presswork or wire-
work. Ideally with own product range
and good management. Details in con-
fidence to Managing Director, Box
E.1296, Financial Times, 10, Cannon
Street, EC4P 4BY.

**WANTED. Finance oriented companies re-
quired for cash. Current profits
also immaterial. Preferably backed by
All rights in strictest confidence.
Write Box E.1297, Financial Times,
10, Cannon Street, EC4P 4BY.****WANTED. Property Companies with or
without businesses with property assets. Write
Box E.1298, Financial Times, 10,
Cannon Street, EC4P 4BY or Tel.
01-235 7182.****WANTED. Finance oriented companies re-
quired for cash. Current profits
also immaterial. Preferably backed by
All rights in strictest confidence.
Write Box E.1297, Financial Times,
10, Cannon Street, EC4P 4BY.****WANTED. Finance oriented companies re-
quired for cash. Current profits
also immaterial. Preferably backed by
All rights in strictest confidence.
Write Box E.1297, Financial Times,
10, Cannon Street, EC4P 4BY.**

NORTH SEA OIL REVIEW

BY ADRIAN HAMILTON

Planning insurance against the pollution hazard

THE NORTH SEA Operators Committee in the U.K. is now discussing the possibilities of setting up an industry insurance fund, on the lines already developed in the U.S. and in the international tanker field, to meet major pollution risks in off-shore operations.

The scheme, strongly encouraged by the Department of Trade and Industry, is an attempt to provide a voluntary framework for pollution insurance at a time when the host Governments surrounding the North Sea are expressing increasing concern at the possibility that a major blow-out or leakage could seriously affect development there.

Just how serious the pollution risk is remains a subject of considerable debate within and without the industry. A number of incidents in the Gulf of Mexico and the Santa Barbara Channel have served to highlight some of the problems involved in off-shore work, and there are few in the industry who would absolutely guarantee that a major blow-out could not occur, and that in extreme North Sea conditions, it might prove extremely difficult to get at.

Defences

On the other side of the coin, however, it can be argued that the record of pollution per well drilled off-shore is not nearly as assumed; that technical progress has enabled the industry to build in several lines of defence in the form of automatic shut-off valves, and so on, reserves now being built up but during drilling and production; that all the oil found in the North Sea to date has been well away from land, so that the risks of leakage reaching the shore are relatively much less than in the U.S.; and that the geology of the North Sea has become sufficiently well-known by now for the companies to ensure that the right equipment is on board.

The main reasons for Government concern seem to be that, on the exploration side, meanwhile, the East Shetland scene has once again been brightened by the Conoco-NCB Gulf oil find on 211/28 announced yesterday night. The find not only means one more valuable addition to the whole of Brent-Dunlin complex of reserves now being built up but is also thought to contain considerable potential in its own right.

Just to the south of the Conoco find, Burmah Oil is preparing to drill with its Ocean Kokuel rig on the giant structure that stretches north-south from Burmah's block 3/8 to BP/Ranger's block 3/8. The prospects here could be as good as at Brent and Dunlin, and the return to the site either later this year or early next year, fact that both groups involved (BP/Ranger is now drilling

ahead on 3/8 with the Sedco K which suggests that it is not being reached and that a large number of new companies, less experienced in the North Sea and relatively less able to carry on their own insurance against major risks, are now preparing to drill in the area for the first time.

Whether the Governments— which have already met to discuss the subject in London last March and who are now beginning to develop stringent rules on their own—will be prepared to accept a voluntary system rather than insisting that individual operators post sureties remains to be seen.

The Western Facetter is going next to Sun Oil and will then come to Siebens Oil early next year, which could well use it or another rig to drill its first well west of the Shetlands. The development could be an interesting one. No drilling has been done in the West Shetlands region since Esso drilled a quick and shallow hole (believed to have bottomed out at around 6,000 feet) there last year. Esso's well is thought to have been largely aimed at obtaining geological information to provide a better fix for its seismic interpretation. The region remains relatively unknown.

But the Basin is thought to be divided up into fault blocks containing very sizeable depths of sediment and several companies, including Shell and possibly BP, could well drill there during the next season.

Dutch sector

Back east of the Orkneys, Mobil has quietly suspended drilling its important well just west of the Beryl Field in block 9/13 and has released the drillship, Glomar V, from the North Sea for work off West Africa. Drilling, which had been well advanced, was interrupted by poor weather and the group (which includes the Gas Corporation) was forced to move the ship, which is not suitable for winter conditions. No indication of the results of the drilling to date have yet been revealed but the group is planning to return to the site either later this year or early next year, depending on rig availability—

obviously one possibility. Meanwhile, in the area of Placid's L/10 gas field offshore the Netherlands, Placid itself is working on development drilling on the field while the French Petroland group has begun work on a further well a block 1/7, for which the group has already applied for a production licence.

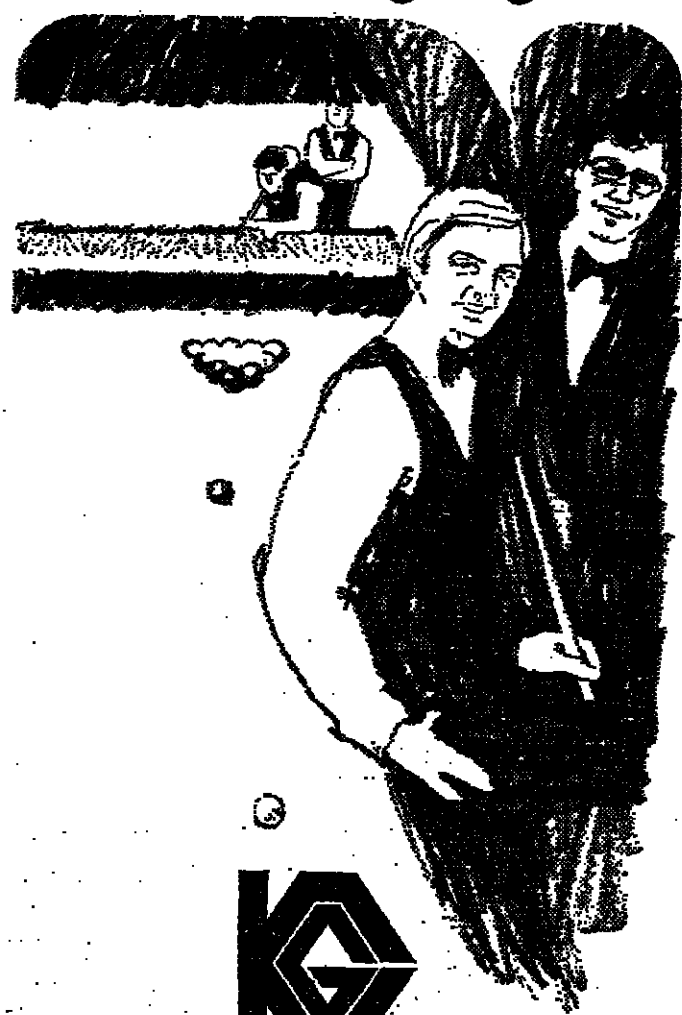
Gas-fields

The decision is also likely to lead to fairly rapid development of the Noordwinning and other finds in the area. Pennzoil, an operator for the group, has been drilling a second well on the block, where gas was discovered last year. Results of the well are believed to have been good.

The find is close to a number of small gas discoveries by the NAM partnership of Shell/Esso which has also been testing gas well on the adjoining block to the east, K/14, this month. On completion of this well NAM will move the rig Transocean I, to block K/7, in the north-west. The partner ship has already applied to production licences on block K/14 and K/17 and is expected to apply for licences on its gas finds on K/7, K/8 and K/1, too, after carrying out further work in the area. Joint distribution from all these finds is obviously one possibility.

Meanwhile, in the area of Placid's L/10 gas field offshore the Netherlands, Placid itself is working on development drilling on the field while the French Petroland group has begun work on a further well a block 1/7, for which the group has already applied for a production licence.

*"You know you can
trust their knowledge
and judgement
because you can rely
on them as people"*



Keith Cardale, Groves & Co.
Surveyors Valuers Auctioneers Estate Agents

48 North Audley Street, Grosvenor Square, London, W1Y 2AQ

مكازم الأصيل

of this document, having attached thereto the documents specified below, has been delivered to the Registrar of Companies for registration. The document contains particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information to the public with regard to the Company. The Directors collectively and individually accept full liability for the accuracy of the information given and confirm, having made all reasonable enquiries, that to the best of their knowledge and belief there are no other facts the omission of which would make any statement herein misleading. The document has been made to the Council of The Stock Exchange for the 6 per cent. Cumulative Preference shares and the Ordinary shares of the Company in issue at this date to be re-admitted to the Official List and for the Ordinary shares now to be admitted to the Official List.

DAVID DIXON & SON LIMITED

(Incorporated under the Companies (Consolidation) Act 1908)

SHARE CAPITAL

Authorised:

£	60,000	in 60,000 6 per cent. Cumulative Preference shares of £1 each	54,770
£	48,000	in 48,000 5½ per cent. Redeemable Second Preference shares of £1 each...	—
£	800,000	in 3,200,000 Ordinary shares of 25p each	511,482

Issued and fully paid
and to be issued:

Apart from the issues of Ordinary shares of the Company specified in this document, no material issue of shares (other than Ordinary shares) has been made since the date of the last annual general meeting. No issue will be made which would effectively alter the control of the Company or the nature of its business without prior approval of the Company in general meeting.

On 7th September, 1973 the Company and its subsidiaries had outstanding bank overdrafts amounting in the aggregate to £31,271. Save as aforesaid, on that date neither the Company nor any subsidiary had outstanding any loan capital or borrowings or indebtedness in the nature of borrowings, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, charges, hire purchase commitments or guarantees or other material contingent liabilities, apart from inter-company liabilities within the group constituted by the Company and its subsidiaries.

On 7th September, 1973 Minard Knitting Limited ("Minard Knitting") and Scholarville Limited ("Scholarville") (hereinafter referred to) and their respective subsidiaries had outstanding bank overdrafts of £30,602, secured bank overdrafts of £517,485, mortgages of £24,000 and hire purchase commitments of £58,118. Save as aforesaid, on that date neither Minard Knitting nor Scholarville nor any of their respective subsidiaries had outstanding any loan capital or borrowings or indebtedness in the nature of borrowings, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, charges, hire purchase commitments or guarantees or other material contingent liabilities, apart from inter-company liabilities within the groups constituted by Minard Knitting and Scholarville and their respective subsidiaries.

Directors
RICHARD ALAN SUTTON, "Chase Side", 20, Albion Hill, Loughton, Essex. Member of The Stock Exchange;
Director of Milton, Butler, Priest & Co. Limited. (Chairman.)
EDWARD BIRKENHEAD, 5, Arcliffe Road, West Park, Leeds LS16 5J. (Managing Director.)
HARRY SHIPMAN, F.C.A., 4, Chalfont Road, London N9 0QJ.
HARRY TURPIN, F.C.A., "Stonygarth", 236, Tadcaster Road, York, YO2 2ET.
ERIC JOHN THORNTON, "Woodcroft", 4, Layton Mount, Rawdon, Nr. Leeds, LS19 6PQ. (Works Director.)

Bankers
MIDLAND BANK LIMITED, Park Row, Leeds LS1 1QS.

Brokers
MITTON BUTLER PRIEST & CO. LIMITED,
City Wall House, 84/90, Chiswell Street, London EC1Y 4TB,
and The Stock Exchange.

Solicitors
BEDDINGTON HUGHES & HOBART,
25, Queen Anne Street, London W1M 0LU.

Auditors
S. R. FULLER & CO. (Chartered Accountants),
148, Woodhouse Lane, Leeds LS2 9EW.

Reporting Accountants
S. R. FULLER & CO. (Auditors to the Company).
THOMAS MAY & CO., Allen House, Newark Street, Leicester LE1 5SG (Chartered Accountants.)
(Reporting on David Dixon & Son Limited and its present subsidiaries.)
COOPERS & LYBRAND, 14, Cross Burgess Street, Sheffield S1 1QA, and London. (Chartered Accountants.)
T. E. HOLBROOK, Westfield House, 128, Derby Road, Long Eaton, Nottinghamshire NG10 4ER. (Certified Accountant.)
(Reporting on Minard Knitting and its subsidiaries.)
DEARDEN, LORD, ANNAN, MORRIS, 25, James's Building, Oxford Street, Manchester M1 6FS, and London.
(Chartered Accountants.) (Reporting on Scholarville and its subsidiaries.)

Secretary and Registered Office and Registrar and Transfer Office
ROBERT CLIFFORD CALVERT, F.C.A.,
Cardigan Mills, Kirkstall Road, Leeds LS4 2BN.

DAVID DIXON & SON LIMITED ("the Company")

The Company was incorporated in England on 13th August, 1913 to acquire and take over as a going concern a business of woollen and worsted cloth manufacturers and merchants, dyers and finishers (hereinafter referred to as "the business") situated at Cardigan Mills, Kirkstall Road, Leeds and elsewhere. On 1 July, 1945 it became a public company. The Company has now changed its name to David Dixon & Son Limited. The Company's shares of 25p each were listed in the Official List of The Stock Exchange on 14th August, 1973.

On the date of incorporation the Company was authorised to carry on its business at Leeds and on 1st July, 1913 it contracted (Contract (a) below) with its subsidiary David Dixon & Son (Leeds) Limited ("Leeds") to transfer such business to that subsidiary, in order that the Company may operate as a company. It is intended that David Dixon & Son Limited shall continue the business formerly carried on by the Company which has been established in Leeds. The Company's principal suppliers of raw materials are Collymore Textiles Limited (1972: 12.18 per cent. of sales); J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales); and J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales). Relations between the Company and its suppliers are good, but there are numerous sources of supply for all materials and supplies used by the Company. Sales by the Company are made to customers and during the three financial periods of the Company ended 31st April, 1972, 1971 and 1970, the Company's sales were £1,000,000, £900,000 and £800,000 respectively. The Company's sales are made to customers in North America and 10 per cent. to Switzerland and Scandinavia in the year ended 31st April, 1973 for approximately 12.1 per cent. of total sales. 1972: 12.9 per cent. of sales.

On 2nd and 3rd April, 1973 the Company acquired the whole of the Ordinary share capital of Edward Dixon & Son Limited ("Dixon") which then carried on the business of the manufacture of woollen cloth in Yorkshire. The business was not successful and production ceased in 1971. On 2nd and 3rd April, 1973 the major part of the plant and machinery at Yeadon was sold, and the freehold property then owned by Dixon was sold in January 1973 (Contract (b) below). The remaining part of the business was sold to the Company in January 1973 (Contract (c) below). The Company is now carrying on the business of the manufacture of woollen cloth at Yeadon, which is now a subsidiary of the Company. The Company's principal suppliers of raw materials are Collymore Textiles Limited (1972: 12.18 per cent. of sales); J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales); and J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales). Relations between the Company and its suppliers are good, but there are numerous sources of supply for all materials and supplies used by the Company. Sales by the Company are made to customers and during the three financial periods of the Company ended 31st April, 1972, 1971 and 1970, the Company's sales were £1,000,000, £900,000 and £800,000 respectively. The Company's sales are made to customers in North America and 10 per cent. to Switzerland and Scandinavia in the year ended 31st April, 1973 for approximately 12.1 per cent. of total sales. 1972: 12.9 per cent. of sales.

On 2nd and 3rd April, 1973 the Company acquired the whole of the Ordinary share capital of Edward Dixon & Son Limited ("Dixon") which then carried on the business of the manufacture of woollen cloth in Yorkshire. The business was not successful and production ceased in 1971. On 2nd and 3rd April, 1973 the major part of the plant and machinery at Yeadon was sold, and the freehold property then owned by Dixon was sold in January 1973 (Contract (b) below). The remaining part of the business was sold to the Company in January 1973 (Contract (c) below). The Company is now carrying on the business of the manufacture of woollen cloth at Yeadon, which is now a subsidiary of the Company. The Company's principal suppliers of raw materials are Collymore Textiles Limited (1972: 12.18 per cent. of sales); J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales); and J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales). Relations between the Company and its suppliers are good, but there are numerous sources of supply for all materials and supplies used by the Company. Sales by the Company are made to customers and during the three financial periods of the Company ended 31st April, 1972, 1971 and 1970, the Company's sales were £1,000,000, £900,000 and £800,000 respectively. The Company's sales are made to customers in North America and 10 per cent. to Switzerland and Scandinavia in the year ended 31st April, 1973 for approximately 12.1 per cent. of total sales. 1972: 12.9 per cent. of sales.

On 2nd and 3rd April, 1973 the Company acquired the whole of the Ordinary share capital of Edward Dixon & Son Limited ("Dixon") which then carried on the business of the manufacture of woollen cloth in Yorkshire. The business was not successful and production ceased in 1971. On 2nd and 3rd April, 1973 the major part of the plant and machinery at Yeadon was sold, and the freehold property then owned by Dixon was sold in January 1973 (Contract (b) below). The remaining part of the business was sold to the Company in January 1973 (Contract (c) below). The Company is now carrying on the business of the manufacture of woollen cloth at Yeadon, which is now a subsidiary of the Company. The Company's principal suppliers of raw materials are Collymore Textiles Limited (1972: 12.18 per cent. of sales); J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales); and J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales). Relations between the Company and its suppliers are good, but there are numerous sources of supply for all materials and supplies used by the Company. Sales by the Company are made to customers and during the three financial periods of the Company ended 31st April, 1972, 1971 and 1970, the Company's sales were £1,000,000, £900,000 and £800,000 respectively. The Company's sales are made to customers in North America and 10 per cent. to Switzerland and Scandinavia in the year ended 31st April, 1973 for approximately 12.1 per cent. of total sales. 1972: 12.9 per cent. of sales.

On 2nd and 3rd April, 1973 the Company acquired the whole of the Ordinary share capital of Edward Dixon & Son Limited ("Dixon") which then carried on the business of the manufacture of woollen cloth in Yorkshire. The business was not successful and production ceased in 1971. On 2nd and 3rd April, 1973 the major part of the plant and machinery at Yeadon was sold, and the freehold property then owned by Dixon was sold in January 1973 (Contract (b) below). The remaining part of the business was sold to the Company in January 1973 (Contract (c) below). The Company is now carrying on the business of the manufacture of woollen cloth at Yeadon, which is now a subsidiary of the Company. The Company's principal suppliers of raw materials are Collymore Textiles Limited (1972: 12.18 per cent. of sales); J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales); and J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales). Relations between the Company and its suppliers are good, but there are numerous sources of supply for all materials and supplies used by the Company. Sales by the Company are made to customers and during the three financial periods of the Company ended 31st April, 1972, 1971 and 1970, the Company's sales were £1,000,000, £900,000 and £800,000 respectively. The Company's sales are made to customers in North America and 10 per cent. to Switzerland and Scandinavia in the year ended 31st April, 1973 for approximately 12.1 per cent. of total sales. 1972: 12.9 per cent. of sales.

On 2nd and 3rd April, 1973 the Company acquired the whole of the Ordinary share capital of Edward Dixon & Son Limited ("Dixon") which then carried on the business of the manufacture of woollen cloth in Yorkshire. The business was not successful and production ceased in 1971. On 2nd and 3rd April, 1973 the major part of the plant and machinery at Yeadon was sold, and the freehold property then owned by Dixon was sold in January 1973 (Contract (b) below). The remaining part of the business was sold to the Company in January 1973 (Contract (c) below). The Company is now carrying on the business of the manufacture of woollen cloth at Yeadon, which is now a subsidiary of the Company. The Company's principal suppliers of raw materials are Collymore Textiles Limited (1972: 12.18 per cent. of sales); J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales); and J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales). Relations between the Company and its suppliers are good, but there are numerous sources of supply for all materials and supplies used by the Company. Sales by the Company are made to customers and during the three financial periods of the Company ended 31st April, 1972, 1971 and 1970, the Company's sales were £1,000,000, £900,000 and £800,000 respectively. The Company's sales are made to customers in North America and 10 per cent. to Switzerland and Scandinavia in the year ended 31st April, 1973 for approximately 12.1 per cent. of total sales. 1972: 12.9 per cent. of sales.

On 2nd and 3rd April, 1973 the Company acquired the whole of the Ordinary share capital of Edward Dixon & Son Limited ("Dixon") which then carried on the business of the manufacture of woollen cloth in Yorkshire. The business was not successful and production ceased in 1971. On 2nd and 3rd April, 1973 the major part of the plant and machinery at Yeadon was sold, and the freehold property then owned by Dixon was sold in January 1973 (Contract (b) below). The remaining part of the business was sold to the Company in January 1973 (Contract (c) below). The Company is now carrying on the business of the manufacture of woollen cloth at Yeadon, which is now a subsidiary of the Company. The Company's principal suppliers of raw materials are Collymore Textiles Limited (1972: 12.18 per cent. of sales); J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales); and J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales). Relations between the Company and its suppliers are good, but there are numerous sources of supply for all materials and supplies used by the Company. Sales by the Company are made to customers and during the three financial periods of the Company ended 31st April, 1972, 1971 and 1970, the Company's sales were £1,000,000, £900,000 and £800,000 respectively. The Company's sales are made to customers in North America and 10 per cent. to Switzerland and Scandinavia in the year ended 31st April, 1973 for approximately 12.1 per cent. of total sales. 1972: 12.9 per cent. of sales.

On 2nd and 3rd April, 1973 the Company acquired the whole of the Ordinary share capital of Edward Dixon & Son Limited ("Dixon") which then carried on the business of the manufacture of woollen cloth in Yorkshire. The business was not successful and production ceased in 1971. On 2nd and 3rd April, 1973 the major part of the plant and machinery at Yeadon was sold, and the freehold property then owned by Dixon was sold in January 1973 (Contract (b) below). The remaining part of the business was sold to the Company in January 1973 (Contract (c) below). The Company is now carrying on the business of the manufacture of woollen cloth at Yeadon, which is now a subsidiary of the Company. The Company's principal suppliers of raw materials are Collymore Textiles Limited (1972: 12.18 per cent. of sales); J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales); and J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales). Relations between the Company and its suppliers are good, but there are numerous sources of supply for all materials and supplies used by the Company. Sales by the Company are made to customers and during the three financial periods of the Company ended 31st April, 1972, 1971 and 1970, the Company's sales were £1,000,000, £900,000 and £800,000 respectively. The Company's sales are made to customers in North America and 10 per cent. to Switzerland and Scandinavia in the year ended 31st April, 1973 for approximately 12.1 per cent. of total sales. 1972: 12.9 per cent. of sales.

On 2nd and 3rd April, 1973 the Company acquired the whole of the Ordinary share capital of Edward Dixon & Son Limited ("Dixon") which then carried on the business of the manufacture of woollen cloth in Yorkshire. The business was not successful and production ceased in 1971. On 2nd and 3rd April, 1973 the major part of the plant and machinery at Yeadon was sold, and the freehold property then owned by Dixon was sold in January 1973 (Contract (b) below). The remaining part of the business was sold to the Company in January 1973 (Contract (c) below). The Company is now carrying on the business of the manufacture of woollen cloth at Yeadon, which is now a subsidiary of the Company. The Company's principal suppliers of raw materials are Collymore Textiles Limited (1972: 12.18 per cent. of sales); J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales); and J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales). Relations between the Company and its suppliers are good, but there are numerous sources of supply for all materials and supplies used by the Company. Sales by the Company are made to customers and during the three financial periods of the Company ended 31st April, 1972, 1971 and 1970, the Company's sales were £1,000,000, £900,000 and £800,000 respectively. The Company's sales are made to customers in North America and 10 per cent. to Switzerland and Scandinavia in the year ended 31st April, 1973 for approximately 12.1 per cent. of total sales. 1972: 12.9 per cent. of sales.

On 2nd and 3rd April, 1973 the Company acquired the whole of the Ordinary share capital of Edward Dixon & Son Limited ("Dixon") which then carried on the business of the manufacture of woollen cloth in Yorkshire. The business was not successful and production ceased in 1971. On 2nd and 3rd April, 1973 the major part of the plant and machinery at Yeadon was sold, and the freehold property then owned by Dixon was sold in January 1973 (Contract (b) below). The remaining part of the business was sold to the Company in January 1973 (Contract (c) below). The Company is now carrying on the business of the manufacture of woollen cloth at Yeadon, which is now a subsidiary of the Company. The Company's principal suppliers of raw materials are Collymore Textiles Limited (1972: 12.18 per cent. of sales); J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales); and J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales). Relations between the Company and its suppliers are good, but there are numerous sources of supply for all materials and supplies used by the Company. Sales by the Company are made to customers and during the three financial periods of the Company ended 31st April, 1972, 1971 and 1970, the Company's sales were £1,000,000, £900,000 and £800,000 respectively. The Company's sales are made to customers in North America and 10 per cent. to Switzerland and Scandinavia in the year ended 31st April, 1973 for approximately 12.1 per cent. of total sales. 1972: 12.9 per cent. of sales.

On 2nd and 3rd April, 1973 the Company acquired the whole of the Ordinary share capital of Edward Dixon & Son Limited ("Dixon") which then carried on the business of the manufacture of woollen cloth in Yorkshire. The business was not successful and production ceased in 1971. On 2nd and 3rd April, 1973 the major part of the plant and machinery at Yeadon was sold, and the freehold property then owned by Dixon was sold in January 1973 (Contract (b) below). The remaining part of the business was sold to the Company in January 1973 (Contract (c) below). The Company is now carrying on the business of the manufacture of woollen cloth at Yeadon, which is now a subsidiary of the Company. The Company's principal suppliers of raw materials are Collymore Textiles Limited (1972: 12.18 per cent. of sales); J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales); and J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales). Relations between the Company and its suppliers are good, but there are numerous sources of supply for all materials and supplies used by the Company. Sales by the Company are made to customers and during the three financial periods of the Company ended 31st April, 1972, 1971 and 1970, the Company's sales were £1,000,000, £900,000 and £800,000 respectively. The Company's sales are made to customers in North America and 10 per cent. to Switzerland and Scandinavia in the year ended 31st April, 1973 for approximately 12.1 per cent. of total sales. 1972: 12.9 per cent. of sales.

On 2nd and 3rd April, 1973 the Company acquired the whole of the Ordinary share capital of Edward Dixon & Son Limited ("Dixon") which then carried on the business of the manufacture of woollen cloth in Yorkshire. The business was not successful and production ceased in 1971. On 2nd and 3rd April, 1973 the major part of the plant and machinery at Yeadon was sold, and the freehold property then owned by Dixon was sold in January 1973 (Contract (b) below). The remaining part of the business was sold to the Company in January 1973 (Contract (c) below). The Company is now carrying on the business of the manufacture of woollen cloth at Yeadon, which is now a subsidiary of the Company. The Company's principal suppliers of raw materials are Collymore Textiles Limited (1972: 12.18 per cent. of sales); J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales); and J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales). Relations between the Company and its suppliers are good, but there are numerous sources of supply for all materials and supplies used by the Company. Sales by the Company are made to customers and during the three financial periods of the Company ended 31st April, 1972, 1971 and 1970, the Company's sales were £1,000,000, £900,000 and £800,000 respectively. The Company's sales are made to customers in North America and 10 per cent. to Switzerland and Scandinavia in the year ended 31st April, 1973 for approximately 12.1 per cent. of total sales. 1972: 12.9 per cent. of sales.

On 2nd and 3rd April, 1973 the Company acquired the whole of the Ordinary share capital of Edward Dixon & Son Limited ("Dixon") which then carried on the business of the manufacture of woollen cloth in Yorkshire. The business was not successful and production ceased in 1971. On 2nd and 3rd April, 1973 the major part of the plant and machinery at Yeadon was sold, and the freehold property then owned by Dixon was sold in January 1973 (Contract (b) below). The remaining part of the business was sold to the Company in January 1973 (Contract (c) below). The Company is now carrying on the business of the manufacture of woollen cloth at Yeadon, which is now a subsidiary of the Company. The Company's principal suppliers of raw materials are Collymore Textiles Limited (1972: 12.18 per cent. of sales); J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales); and J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales). Relations between the Company and its suppliers are good, but there are numerous sources of supply for all materials and supplies used by the Company. Sales by the Company are made to customers and during the three financial periods of the Company ended 31st April, 1972, 1971 and 1970, the Company's sales were £1,000,000, £900,000 and £800,000 respectively. The Company's sales are made to customers in North America and 10 per cent. to Switzerland and Scandinavia in the year ended 31st April, 1973 for approximately 12.1 per cent. of total sales. 1972: 12.9 per cent. of sales.

On 2nd and 3rd April, 1973 the Company acquired the whole of the Ordinary share capital of Edward Dixon & Son Limited ("Dixon") which then carried on the business of the manufacture of woollen cloth in Yorkshire. The business was not successful and production ceased in 1971. On 2nd and 3rd April, 1973 the major part of the plant and machinery at Yeadon was sold, and the freehold property then owned by Dixon was sold in January 1973 (Contract (b) below). The remaining part of the business was sold to the Company in January 1973 (Contract (c) below). The Company is now carrying on the business of the manufacture of woollen cloth at Yeadon, which is now a subsidiary of the Company. The Company's principal suppliers of raw materials are Collymore Textiles Limited (1972: 12.18 per cent. of sales); J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales); and J. H. & A. F. Williams, Limited (1972: 11.34 per cent. of sales). Relations between the Company and its suppliers are good, but there are numerous sources of supply for all materials and supplies used by the Company. Sales by the Company are made to customers and during the three financial periods of the Company ended 31st April, 1972, 1971 and 1970, the Company's sales were £1,000,000, £900,000 and £800,000 respectively. The Company's sales are made to customers in North America and 10 per cent. to Switzerland and Scandinavia in the year ended 31st April, 1973 for approximately 12.1 per cent. of total sales. 1972: 12.9 per cent. of sales.

	1972	1971	1970	Total
Turnover	£1,000,000	£900,000	£800,000	£2,700,000
Cost of sales	720,000	650,000	550,000	1,920,000
Gross profit	280,000	250,000	250,000	780,000
Including: Depreciation	14.4	4.8	18.2	37.4
Interest receivable	—	1.0	—	1.0
Profit before taxation	265.6	245.2	231.8	742.6
Taxation (note)	28.4	2.8	3.2	34.4
Exceptional financial and legal expenses	—	—	—	—
Profit attributable to shareholders	237.2	242.4	228.6	708.2
Dividends paid	3.3	3.3	3.3	9.9
Preference	23.9	2.1	3.0	29.0
Ordinary	213.3	239.3	225.6	678.2
Retained profit	19.3	12.0	22.3	53.6

Note: Taxation is based on the profits of the year and is calculated at the rates of taxation appropriate to the relevant years. Dixon tax shown above is the estimated liability on Dixon's profits assuming last year's allowances are not taken in 1972. No account has been taken of interest paid or payable by Dixon to the parent or inter-company dividends.

7. The aggregate emoluments of the directors of the company and Deacon (apportioned on a time basis) for the year ended 31st April, 1973 amounted to £26,629. Under the arrangements now in force the aggregate emoluments of the directors on a similar basis would have amounted to £15,311.

8. The following is a summary of the balance sheet of the company at 31st April, 1973 and a summary of the consolidated balance sheet of the company and the subsidiary at 31st April, 1973 and Deacon at 31st May, 1973.

	1972	1971	1970	Total
Fixed Assets	£1,000,000	£900,000	£800,000	£2,700,000
Freehold land and buildings at cost (1970)	24.5	24.5	24.5	73.5
at valuation (1972) (note b)	24.5	24.5	24.5	73.5
Deduct: Accumulated depreciation	18.0	17.5	16.9	52.4
Plant, machinery, equipment and motor vehicles at cost	47.8	33.1	57.3	138.2
Deduct: Accumulated depreciation	21.3	17.5	26.3	65.1
Current Assets	£1,000,000	£900,000	£800,000	£2,700,000
Debtors	176.5	176.5	176.5	529.5
Corporation tax	208.6	208.6	208.6	625.8
Interest in subsidiary company	216.7	216.7	216.7	650.1
Shares at cost	182.2	182.2	182.2	546.6
Deduct: amount owing to subsidiary	—	—	—	—
Investments at cost	—	—	—	—
Current Assets	£1,000,000	£900,000	£800,000	£2,700,000
Stock and work in progress	240.1	218.6	218.6	677.3
Debtors and prepayments	128.7	128.7	128.7	386.1
Cash and bank balances	3.2	482.3	482.3	1,068.3
Current Liabilities	£1,000,000	£900,000	£800,000	£2,700,000
Debtors	125.7	181.0	181.0	487.7
Creditors and accrued charges	185.3	185.3	185.3	555.9
Due to bankers (note a) and overdrafts	—	—	—	—
Current Liabilities	311.0	366.3	366.3	1,043.6
Proposed dividends since paid	21.4	22.9	22.9	67.2
Deduct: cost of shares in Deacon & Smith Ltd.	65.4	258.2	258.2	581.8
NET CURRENT ASSETS	£1,000,000	£900,000	£800,000	£2,700,000
Deferred taxation (note c)	—	25.8	25.8	51.6
Excess cost of shares in Deacon & Smith Ltd. over book value of assets acquired	—	—	—	—
Deduct: Minority interests	367.6	367.6	367.6	1,102.8
Represented by	£1,000,000	£900,000	£800,000	£2,700,000
Issued Share Capital: Ordinary	164.1	164.1	164.1	492.3
6 per cent. Cumulative Preference Shares	54.9	54.9	54.9	164.7
Revenue Reserves	218.1	218.1	218.1	654.3
Contracted but not provided for	17.9	17.9	17.9	53.7
Authorised but not contracted for	15,996	15,996	15,996	47,988

Notes: (a) The bank held as security an Unimproved and Multi-lateral Guarantee signed on behalf of the Company by the directors of the Company and Deacon. (b) The freehold property was sold for the price at which it was valued at the time of acquisition. (c) The deferred taxation is in respect of the year ended 31st April, 1973 and is calculated at the rates of taxation appropriate to the relevant years.

(d) The freehold property was sold for the price at which it was valued at the time of acquisition. (e) The deferred taxation is in respect of the year ended 31st April, 1973 and is calculated at the rates of taxation appropriate to the relevant years.

(f) The freehold property was sold for the price at which it was valued at the time of acquisition. (g) The deferred taxation is in respect of the year ended 31st April, 1973 and is calculated at the rates of taxation appropriate to the relevant years.

(h) The freehold property was sold for the price at which it was valued at the time of acquisition. (i) The deferred taxation is in respect of the year ended 31st April, 1973 and is calculated at the rates of taxation appropriate to the relevant years.

DAVID DIXON & SON LIMITED

(continued)

Profit and Loss

It is the opinion of Mr. Winfield that the trading losses of Tisbury and its subsidiary Wembley in the years ended 31st March, 1978 and 1979 arose from lack of sales outside the United Kingdom and from inefficiency in production, and that the losses which would otherwise have occurred in the year ended 31st March, 1978 were reduced following its appointment as managing director. The profit in the year ended 31st March, 1978 reflects the steps taken by Mr. Winfield. The diminution in profits in the year ended 31st March, 1979 is attributed to disruption of a necessary change in packaging and delays outside the control of the board of David Dixon & Son Limited.

ACCOUNTANTS' REPORT ON MINARD KNITTING GROUP

The following is a copy of a report dated 24th August, 1978 received from Coopers & Lybrand, the auditors of Minard Knitting Limited, and T. E. Holbrook, the joint auditor of Tisbury Limited and Wembley Limited, Company Limited.

David Dixon & Son Limited, Gentlemen,
We have examined the audited accounts of Minard Knitting Limited ("the company") and of its present subsidiary companies (collectively referred to as "the group") for the periods relevant to this report.

Consolidation of the group
1. The company was incorporated on 13th April, 1971 and subsequently acquired interests in the following companies:

A. G. Minard & Son Limited ("Minard"), which has a wholly owned subsidiary, T. P. Perkins Limited, 80 per cent. on 18th April, 1971, 100 per cent. on 28th March, 1973.
Tisbury Limited ("Tisbury"), which has a wholly owned subsidiary, Wembley Hosiery Mfg. Company Limited ("Wembley"), incorporated on 12th December, 1971 and 12th December, 1972, 100 per cent. on 18th May, 1973, 100 per cent. on 28th March, 1973.
Clarke & Orrell Limited ("Clarke & Orrell"), which has a wholly owned subsidiary, Wembley Hosiery Mfg. Company Limited ("Wembley"), incorporated on 12th December, 1971 and 12th December, 1972, 100 per cent. on 18th May, 1973, 100 per cent. on 28th March, 1973.

2. The following companies were incorporated as wholly owned subsidiaries and acquired existing trades as follows:

Martins (Systems) Limited ("Martins") incorporated on 23rd December, 1971 and on 31st December, 1971, 100 per cent. on 28th March, 1973.

Currentell Limited ("Currentell") incorporated on 23rd December, 1971 and on 31st December, 1971, 100 per cent. on 28th March, 1973.

3. The purchase consideration for the interests in the subsidiaries set out in paragraph 2 above and for the trading assets referred to in paragraph 3 above was discharged as follows:

(a) Martins Securities Limited ("Martins"), a wholly owned subsidiary of Bank Bricks Securities Limited, a Bank Bricks Group company, acquired the 80 per cent. interest in Martins (the balance of the consideration being deferred (see paragraph 5 (c) below)), the purchase of the trading assets of Martins and part of the consideration for the 80 per cent. interest in Tisbury.

(b) Loans from merchant bankers were obtained by the company to finance the acquisition of Tisbury and the balance of the consideration for the 80 per cent. interest in Tisbury. Interest on these loans has been borne by Martins.

(c) The finance for the acquisition of C. & O. and for the trading assets acquired by Currentell was provided out of group resources.

4. Under the terms of an agreement dated 30th August, 1973, which is conditional upon the shareholders of David Dixon & Son Limited ("Dixon") approving the acquisition of the company and upon the grant of the Stock Exchange listing for the ordinary shares of Dixon to be issued in consideration for the acquisition of the company, the company has agreed to transfer to Dixon, on completion of the acquisition, the 80 per cent. interest in Martins (the balance of the consideration being deferred (see paragraph 5 (c) below)), the purchase of the trading assets of Martins and part of the consideration for the 80 per cent. interest in Tisbury.

(a) Martins will procure, at no cost to the company or Dixon, the acquisition of the equity share capital of Martins and Tisbury not already owned by the company.

(b) Dixon will discharge by the payment of £250,000 the liability for deferred purchase consideration due to the vendors of Martins.

(c) The results of the subsidiaries have been dealt with, after appropriate adjustments, in the statement of turnover and results set out in paragraph 9 as follows:

(a) Minard, Tisbury and Wembley have been included for the whole of the period under review. In the year ended 31st March, 1978, no deduction has been made for results attributable to the minority interests in Minard and Tisbury.

(b) Martins and Currentell have been included from the date of incorporation. In the case of Martins the loss before taxation for the year ended 31st March, 1978, amounted to £500 and the profit before taxation for the year ended 31st March, 1979, to £1,000. The loss of Currentell for the period ended 31st March, 1979, was £1,000.

(c) C. & O. has been included since the date of acquisition.

5. Coopers & Lybrand have been auditors of the company, Martins and Currentell since incorporation and of C. & O. since acquisition. T. E. Holbrook was appointed auditor of Tisbury and Wembley with effect from the year ended 31st March, 1978, and has been the joint auditor, with Coopers & Lybrand, of Tisbury and Wembley with effect from the year ended 31st March, 1978. Both, Martins and Currentell, have been audited by T. E. Holbrook since their incorporation. Audited accounts of the group have not been made up for any period since 31st March, 1978.

Accounting policies
6. The principal accounting policies adopted in arriving at the financial information set out in this report are as follows:

(a) Turnover represents the net invoiced value of goods sold to third parties.

(b) Depreciation of fixed assets has been calculated at a rate of 10 per cent. per annum based on the cost of the assets, after taking account of investment grants receivable, over their estimated useful lives at the following annual rates applied to cost:

Plant and machinery 10 per cent. and 20 per cent.
Fixtures and fittings 10 per cent. and 10 per cent.
Motor vehicles 20 per cent. and 20 per cent.

(c) No depreciation has been charged on freehold properties in the accounts of group companies. For the year ended 31st March, 1978, the group's freehold properties were valued at £1,000,000. The group's freehold properties were valued at £1,000,000 at the year ended 31st March, 1978, and at £1,000,000 at the year ended 31st March, 1979.

(d) Stock and work in progress have been valued at the lower of cost and net realisable value. Cost comprises direct materials, direct labour and factory overheads.

(e) Provision has been made for deferred taxation at the tax rate ruling at the balance sheet date (which is 30 per cent. on profits chargeable to corporation tax).

(f) The excess of the book value of fixed assets eligible for capital allowances over their written down value for taxation purposes after deducting unabsorbed taxation losses.

(g) The group's freehold properties have been valued at £1,000,000, which is the value at which the group's freehold properties, which have been valued (paragraph 16), were sold for the revised book value.

Turnover and results
7. The turnover and results of the group for the five years ended 31st March, 1978, set out below, have been arrived at by making such adjustments to the audited accounts of the company and its subsidiaries, including adjustments on a time basis to bring the year ends of certain subsidiaries into line with the company's year end. The results are subject to the reservation in paragraph 14.

Year ended 31st March

1978 1979 1978 1979 1978 1979

Turnover £'000 £'000 £'000 £'000 £'000 £'000

Cost of sales 2,250 2,775 2,507 2,608 2,579 2,700

Including:

Depreciation 70 80 87 96 120 120

Finance interest 10 20 24 27 36 36

Other interest 10 10 10 10 10 10

Group profit before taxation 111 81 28 373 281

United Kingdom corporation tax including transfers to deferred taxation 68 72 81 143 70

Group profit/(loss) after taxation 43 (21) 49 230 211

Dividends:

Paid by the company 10 10 21 11 8

Paid by subsidiary companies before acquisition by the company and to minority shareholders 10 10 21 11 8

Retained profit/(loss) 33 (31) 27 219 203

10. Complete stock records of Tisbury and Wembley were not available to us in respect of the accounting dates up to and including 31st March, 1978. Consequently, we have been unable to satisfy ourselves that, for the purpose of arriving at the group results for relevant accounting periods up to and including 31st March, 1978, the stock records of Tisbury and Wembley were properly taken and brought into account on consistent bases and that the allocation of the results between the accounting periods was fair. However, J. B. Holland, chartered accountant, the auditor of Tisbury for relevant accounting periods ended at 31st March, 1978, has confirmed in writing that complete stock and accounting records were available to him at the time of his audit for the relevant periods and that stocks were properly accounted and brought into account in accordance with generally accepted principles which were applied consistently. The losses of Tisbury and Wembley accounted on a time basis deducted from group profit before taxation in paragraph 7 for the two years ended 31st March, 1978, were £500 and £1,000 respectively. The losses of Tisbury and Wembley accounted on a time basis deducted from group profit before taxation in paragraph 7 for the two years ended 31st March, 1979, were £500 and £1,000 respectively. The losses of Tisbury and Wembley accounted on a time basis deducted from group profit before taxation in paragraph 7 for the two years ended 31st March, 1978, were £500 and £1,000 respectively. The losses of Tisbury and Wembley accounted on a time basis deducted from group profit before taxation in paragraph 7 for the two years ended 31st March, 1979, were £500 and £1,000 respectively.

11. The charge for corporation tax for the three years ended 31st March, 1978, is high in relation to the group profit for those years because losses incurred by Tisbury were not available for group relief. The tax losses charged in the year ended 31st March, 1978, were £500 and £1,000 respectively. The tax losses charged in the year ended 31st March, 1979, were £500 and £1,000 respectively. The tax losses charged in the year ended 31st March, 1978, were £500 and £1,000 respectively. The tax losses charged in the year ended 31st March, 1979, were £500 and £1,000 respectively.

12. The aggregate emoluments of the directors of the company for the year ended 31st March, 1978, amounted to £14,250. Under arrangements effective from the acquisition of the company by Dixon, the directors' emoluments would have amounted to £7,500.

13. We set out below a summary of the balance sheet of the company and the consolidated balance sheet of the group at 31st March, 1978, based on the audited accounts at that date, after making such adjustments as in our opinion are appropriate and after taking account of the issue of ordinary shares referred to in paragraph 4.

THE COMPANY THE GROUP

£'000 £'000 £'000 £'000

FIXED ASSETS

Freehold properties at valuation (paragraph 16) 615

Less: Accumulated depreciation 2 613

Plant, machinery, fixtures and fittings at cost 2 1,904

Less: Accumulated depreciation 2 579

Motor vehicles at cost 4 425

Less: Accumulated depreciation 4 21

Less: Future instalments under hire purchase agreements 5 1,078

Subsidiary companies 4 1,004

Shares at cost less amounts written off 358

Amounts due from subsidiary companies 346

Less: Amounts due to subsidiary companies 1,198

Current assets

Stocks and work in progress 797

Debtors and prepayments 388

Less: Amounts receivable from subsidiaries (including amounts due from Martins) 194

Cash and bank balances 330

Proceeds from issue of shares (paragraph 15 (b)) 482

Less: Current liabilities

Creditors and accrued liabilities 317

Bank overdrafts (paragraph 17) 326

Less: Amounts payable to subsidiaries (including amounts due to Martins) 239

Current taxation 29

Loans from Martins since repaid in cash 10

Interest due since paid 100

NET CURRENT ASSETS/(LIABILITIES) 459 (47) 129

DEFERRED LIABILITIES

Secured loans (paragraph 18) 1,859

Corporation tax payable on or after 1st January, 1979 24

Deferred taxation 1 151

NET TANGIBLE ASSETS 1,868 922

Representing:

ISSUED SHARE CAPITAL at 31st March, 1978 1,867

Proceeds from issue of shares to Martins on 31st July, 1978 (paragraph 15) 1,867

RESERVES:

Non-distributable 1,068

Distributable 28 157

Less: GOODWILL ON CONSOLIDATION 1,068

14. No provision has been made in the above balance sheets for:

(a) the cost of the acquisition of minority interests of Minard and Tisbury, payment of which will be procured by Martins at no cost to the company or Dixon (see paragraph 5 (a));

(b) the liability for deferred consideration due to the vendors of Minard, which is to be discharged by Martins (see paragraph 5 (b));

(c) On 31st July, 1978 Martins subscribed for ordinary shares of £1 each, fully paid, in the company as follows:

(a) The allotment of 77 shares for a consideration of £77,553 in satisfaction of interest free loans from Martins of that amount, referred to in paragraph 4 (a);

(b) The allotment of 23 shares for a cash consideration of £23,000 upon the agreements referred to in paragraph 5 (b) above. The proceeds of £23,000 will be applied to the discharge of the loans from merchant bankers referred to in paragraph 4 (b).

15. The freehold properties of the group are included at the valuation of Ramon, Murch & Co., chartered surveyors, dated 31st October, 1977. These valuations were on the basis of present use as factory premises.

16. Bank overdrafts are secured by charges on the freehold properties of Tisbury, Tisbury, C. & O., and Martins and floating charges on the assets of Tisbury, Tisbury, C. & O., and Martins.

17. Loans and overdrafts are secured by mortgages on freehold properties. These loans are repayable in equal instalments and bear interest on the balance of principal outstanding as follows:

Loan principal outstanding at 31st March, 1978

£'000 £'000 £'000

18. Capital expenditure for the group approved by the directors at 31st March, 1978 amounted to £54,000 in respect of which orders had been placed for £23,000.

Yours truly

COOPERS & LYBRAND,

T. E. HOLBROOK, Chartered Accountant.

SCHOLARVILLE GROUP

History and business

Scholarville was incorporated in England as a holding company on 12th August, 1964 and now has an authorised capital of £200 divided into 100 Ordinary shares of £2 each and 200 Deferred shares of £1 each.

All of which have been issued and are fully paid. Scholarville acquired on 30th September, 1964 the entire share capital of:

(a) S. Mayers Limited ("Mayers") of Euston Mills, Leek, Staffordshire (founded in 1920);

(b) W. C. Goss Limited ("Goss") of Euston Mills, Leek, Staffordshire (founded in 1920);

(c) Mansfield Dyers Limited ("Mansfield") of Mansfield Mill, Waterhouses, Leek, Staffordshire (founded in 1920);

and the entire share capital of Scholarville was acquired by Martins on 31st March, 1978. The dates of incorporation and authorised and issued share capital of the subsidiaries of the Scholarville Group (all of which are incorporated in England and are wholly-owned) are:

Name Date of incorporation Authorised Capital Issued Share Capital

Mayers 12th February, 1920 50,000 50,000

Goss 28th February, 1924 5,000 4,500

Mansfield 19th August, 1924 1,000 747

The companies of the Scholarville Group mainly carry out wet and dry spinning of cotton, wool, and synthetic fibres and the subsequent drying and making up of a part of the total knitted material which is subsequently made up by their company. In the year ended 31st March, 1978 50 per cent. of the turnover was accounted for by circular knitting, while warp knitted material accounted for 50 per cent. of the turnover.

The customers of Mansfield are Mayers. Both Mayers and Goss have a wide range of customers, who include the companies of the Minard Knitting Group. In the years ended 31st March, 1971, 1972 and 1973 no supplier or customer accounted for 10 per cent. or more of the Group's turnover or sales except in the year ended 31st March, 1971 Kleinfurths Inc. of Perth accounted for 11.33 per cent. of Group sales.

The premises of the Scholarville Group are as follows:

Location Use Area in sq. ft. Total area in sq. yds.

Euston Mills (including 48/80 even numbers) 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Waterhouses, Leek, Staffordshire 10,000 1,000

Ststitute backs drive for rker-directors

TRAFFORD, MANAGEMENT EDITOR

SHOULD consider of shares, take-over bids and the responsibility of directors to the community and the State as a whole, according to a survey by the Institute of Directors.

The survey, published by the Institute of Directors, is a successor to a similar survey published in 1968. It is the first published survey of its kind since then.

The views expressed there broadly tally with those in the survey of directors' booklet published by the Institute of Directors last year.

It is a large to come to a conclusion that all companies over a certain size should set up "consultative machinery at plant level."

Insider dealing
The Institute, like the CBI, is unenthusiastic about the possibility of introducing German-style boards in this country. The booklet points out that there is nothing to stop a company adopting articles allowing the two-tier structure, but in practice the normal structure has proved to work very well.

The booklet makes interesting distinctions between "insider information" and "outsider information" when discussing the question normally referred to simply as "insider dealing."

Insider information is available to directors by the nature of their duties whereas "outsider information" only reaches the recipient—the institutions, stockbrokers, the Press and trade unions—when some one in the company transmits it. No advice is given on the vexed question of stopping the leakage of price-sensitive information.

Amplifying this point yesterday, Sir Charles Hardie said that at least three main problems arise.

For one thing, British companies are not controlled by financial institutions to the same extent as in Germany; secondly, it would be difficult to find enough supervisory directors of suitable quality; thirdly, a conflict would arise as to whether employees' supervisory directors should be appointed by unions or by works councils.

Guidelines for Directors
Institute of Directors, 10, Belgrave Square, London, SW1X 8PW. 75p.

Mr. John Pardoe, Liberal MP for North Cornwall and chairman of the Liberal Party's standing committee on policy, said he was surprised how many people were in favour of worker participation.

It showed that party establishment, the Confederation of British Industries and the TUC were out of touch with the situation.

"They display an incredible conservatism to worker participation which is cutting them off from their supporters. The long way to go in providing more system must be changed because it is an unacceptable structure of capitalism," he said.

The survey was answered by 125 of the 900 major companies approached. A total of 63.9 per cent of them wanted a major attempt to solve the problem rather than wait for EEC steps.

The companies also put bad management far higher than any other cause of industrial relations, and more than half wanted to see employee representation more directly accountable to employees.

"The overall message is perhaps that companies still have a long way to go in providing more facilities for consultation and co-determination of the German type and what our sample practices at present," the report adds.

Fight against pollution
'a social service'
ENVIRONMENTAL planning for cities has reached a critical stage, Mr. Graham Page, Minister for Local Government and Development, said yesterday.

He told an Institute of Biology symposium in London on the biology of urbanisation: "Bad planning, bad administration, bad planning are more disastrous than the pollution."

"Those of us who have had to confront pollution problems are convinced that it is not enough to look at one aspect or another in isolation."

"We have to seek a comprehensive view which embraces the whole structure and function of the cities."

Mr. Page said he hoped the planner and developer forget the biological origin of man.

"Without clean air we choke; without clean water we die, and without some respite from the ever-increasing volume of noise and stress and strain at work, contemporary life would become intolerable."

That was why the fight against pollution was accepted by the Government as among the most important of the social services.

North Sea exploration is helping small companies
THE INFLUENCE of North Sea increases," it says.

The oil industry's demand for exploration has created a new class of small companies in the North-East of Scotland, according to the annual report of the Small Industries Council for rural Scotland, published today.

"For engineering companies the sudden influx of the new throughout the region a trickle of business has started which high land and property prices and the number of drilling and production rigs in the North Sea region is 'very promising'."

Mr. John Pardoe, Liberal MP for North Cornwall and chairman of the Liberal Party's standing committee on policy, said he was surprised how many people were in favour of worker participation.

It showed that party establishment, the Confederation of British Industries and the TUC were out of touch with the situation.

"They display an incredible conservatism to worker participation which is cutting them off from their supporters. The long way to go in providing more system must be changed because it is an unacceptable structure of capitalism," he said.

The survey was answered by 125 of the 900 major companies approached. A total of 63.9 per cent of them wanted a major attempt to solve the problem rather than wait for EEC steps.

The companies also put bad management far higher than any other cause of industrial relations, and more than half wanted to see employee representation more directly accountable to employees.

"The overall message is perhaps that companies still have a long way to go in providing more facilities for consultation and co-determination of the German type and what our sample practices at present," the report adds.

Fight against pollution
'a social service'
ENVIRONMENTAL planning for cities has reached a critical stage, Mr. Graham Page, Minister for Local Government and Development, said yesterday.

He told an Institute of Biology symposium in London on the biology of urbanisation: "Bad planning, bad administration, bad planning are more disastrous than the pollution."

BY LORNE BARLING

MORE THAN 60 per cent of the top British companies in a recent survey have said they would like to see a major initiative to solve the problem of employee representation.

The survey was carried out by the Liberal Party industrial advisory panel. It reports on the results, out yesterday, claims there was a general feeling that industrial relations in the country were unsatisfactory.

Yet 68 per cent of the companies replying were satisfied with them in their own companies.

"On the subject of works councils, we were surprised to find that 26.5 per cent of companies already had them. 50.3 per cent were in favour of establishing them and 37.4 per cent against," the report stated.

There is also a significant minority prepared to go further, on the question of supervisory Boards. More than 22 per cent were in favour of the two-tier Board system.

Mr. John Pardoe, Liberal MP for North Cornwall and chairman of the Liberal Party's standing committee on policy, said he was surprised how many people were in favour of worker participation.

It showed that party establishment, the Confederation of British Industries and the TUC were out of touch with the situation.

"They display an incredible conservatism to worker participation which is cutting them off from their supporters. The long way to go in providing more system must be changed because it is an unacceptable structure of capitalism," he said.

The survey was answered by 125 of the 900 major companies approached. A total of 63.9 per cent of them wanted a major attempt to solve the problem rather than wait for EEC steps.

The companies also put bad management far higher than any other cause of industrial relations, and more than half wanted to see employee representation more directly accountable to employees.

"The overall message is perhaps that companies still have a long way to go in providing more facilities for consultation and co-determination of the German type and what our sample practices at present," the report adds.

Fight against pollution
'a social service'
ENVIRONMENTAL planning for cities has reached a critical stage, Mr. Graham Page, Minister for Local Government and Development, said yesterday.

He told an Institute of Biology symposium in London on the biology of urbanisation: "Bad planning, bad administration, bad planning are more disastrous than the pollution."

"Those of us who have had to confront pollution problems are convinced that it is not enough to look at one aspect or another in isolation."

"We have to seek a comprehensive view which embraces the whole structure and function of the cities."

Mr. Page said he hoped the planner and developer forget the biological origin of man.

"Without clean air we choke; without clean water we die, and without some respite from the ever-increasing volume of noise and stress and strain at work, contemporary life would become intolerable."

That was why the fight against pollution was accepted by the Government as among the most important of the social services.

North Sea exploration is helping small companies
THE INFLUENCE of North Sea increases," it says.

The oil industry's demand for exploration has created a new class of small companies in the North-East of Scotland, according to the annual report of the Small Industries Council for rural Scotland, published today.

"For engineering companies the sudden influx of the new throughout the region a trickle of business has started which high land and property prices and the number of drilling and production rigs in the North Sea region is 'very promising'."

Mr. John Pardoe, Liberal MP for North Cornwall and chairman of the Liberal Party's standing committee on policy, said he was surprised how many people were in favour of worker participation.

It showed that party establishment, the Confederation of British Industries and the TUC were out of touch with the situation.

"They display an incredible conservatism to worker participation which is cutting them off from their supporters. The long way to go in providing more system must be changed because it is an unacceptable structure of capitalism," he said.

The survey was answered by 125 of the 900 major companies approached. A total of 63.9 per cent of them wanted a major attempt to solve the problem rather than wait for EEC steps.

The companies also put bad management far higher than any other cause of industrial relations, and more than half wanted to see employee representation more directly accountable to employees.

"The overall message is perhaps that companies still have a long way to go in providing more facilities for consultation and co-determination of the German type and what our sample practices at present," the report adds.

Fight against pollution
'a social service'
ENVIRONMENTAL planning for cities has reached a critical stage, Mr. Graham Page, Minister for Local Government and Development, said yesterday.

He told an Institute of Biology symposium in London on the biology of urbanisation: "Bad planning, bad administration, bad planning are more disastrous than the pollution."

"Those of us who have had to confront pollution problems are convinced that it is not enough to look at one aspect or another in isolation."

"We have to seek a comprehensive view which embraces the whole structure and function of the cities."

Mr. Page said he hoped the planner and developer forget the biological origin of man.



Mr. John Pardoe, MP



THE CITY OF LONDON BREWERY AND INVESTMENT TRUST LIMITED

The salient points for the year to 30th June, 1973.

The revenue for the year showed an increase and the results of the underlying investments have been highly encouraging, however these have only partially come through to us due to dividend limitation. Our income has also been affected by changes to the tax system, the sum of £50,193 of franked income was deferred and has not been included in the accounts. The same changes affected our normal pattern of dividend payments, to which we expect to return. At the moment of writing we do not know the provisions of Phase Three, so it is impossible to make any forecast for next year, but the board feels confident that the increased dividend can at least be maintained.

PROGRESS DURING THE LAST TEN YEARS

Year to 30th June	Gross Income £	Priority Percentage	Dividend Paid p	Total Assets less current liabilities £	Net Asset Value of Deferred Stock Units p
1964	1,006,831	22.3-70.3	0.937	19,495,827	33.3
1967	1,046,856	20.8-68.4	1.375	20,815,497	35.7
1970	1,264,782	18.0-90.4	1.75	24,522,063	43.5
1972	1,421,274	16.2-82.6	2.063	40,167,093	76.5
1973	1,491,775	16.0-96.1	2.188	38,073,457	72.2

Copies of the Report and Accounts can be obtained from The Secretary, 3 London Wall Buildings, London, EC2M 5UL.

INTERIM STATEMENT

Upward Trend Continued

INTERIM STATEMENT

The directors announce the following unaudited profit figures of Selincourt Limited and its subsidiaries for the six months ended 31st July, 1973.

	6 months to 31.7.73 (£'000)	6 months to 31.7.72 (£'000)
Turnover	£14,213	£10,307
Group Profit before taxation	£ 908	£ 641
Taxation—estimated	420	245
Group Profit after taxation	488	396
Minority interests	7	9
Attributable to Members	481	387
Interim Dividend	136	186
Balance retained	£ 345	£ 201

As far as it is possible to forecast at this time the directors expect the satisfactory trend to continue.

An Interim Dividend of 0.33p net per share will be paid on 23rd November, 1973 to Ordinary Shareholders registered at 12th October, 1973. This payment is comparable to 0.315p net declared as the interim last year—though then expressed as 9% gross under the previous taxation law.

SELINCOURT LIMITED

Garment and Textile Manufacturers. Brand names include: Frank Usher, Tricosa, Harella, Skirtex, Filigree, Jacquar, Bush Baby.

DIXON & SON LIMITED

shall be divided, among the holders of the Ordinary shares in proportion to the amounts held by them respectively.

company shall be wound up, the assets remaining after payment of the debts and liabilities of the company shall be divided among the holders of the Ordinary shares in proportion to the amounts held by them respectively.

of funds every member present in person has one vote and on a poll every member present by proxy has one vote for every share (whether Preference or Ordinary) in the Company held by him.

dividend shall be paid out of the profits of the Company available for dividend on the Ordinary shares of the Company and out of the profits of the Company available for dividend on the Preference shares of the Company.

rights attached to any class of shares in the capital of the Company may, subject to the provisions of the Articles of Association, be varied or abrogated by the Company in general meeting.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

require Minard Knitting to purchase (on the terms and conditions therein stated) 28,000 Tuddbury shares, and pursuant to Contract (14) below Mr. Windfield agreed to sell and Minard agreed to purchase the said 28,000 Tuddbury shares for £12,000 to be satisfied as to £12,000 in cash and as to £8,000 by the issue of new shares of £1 each in the Company.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

the Company may, subject to the provisions of the Articles of Association, make such arrangements as it may think fit for the redemption or purchase of its shares.

Association of the Company, (iv) the Extraordinary General Meeting of the Company held on 27th September, 1973, (v) stamp duty on allotment of Ordinary shares of the Company to be issued by way of partial redemption pursuant to the Conditional Contract, (vi) the expense of preparing, publishing and advertising the accounts of the Company, (vii) the application to the Council of the Stock Exchange for re-listing of the shares of the Company, (viii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (ix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (x) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xxxix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xl) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xli) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xliiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xliv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxvix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxvix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxvix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxvix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxvix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxvix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxv) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxviii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxvix) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxx) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxi) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiii) the cost of the Ordinary shares to be issued pursuant to the Conditional Contract, (xlvxxxxxxxiv) the cost of the Ordinary shares to be issued pursuant to the

APPOINTMENTS

Investment Trust Management (A Managing Director Designate £7,500)

John Govett & Co. Ltd., manage Investment Trusts and other funds worth some £350m. The Company intends to appoint a FUND MANAGER who will initially be responsible, together with a Managing Director, for two publicly-quoted, internationally spread Investment Trusts.

In addition to his management role, he will also be expected to be a specialist in the U.K. Market. We are looking for a man of around 30, with a flair

and reputation for money management and who is capable of adapting to the house style. We would expect him to be promotable to a Managing Directorship within two years and to assume full responsibility for the trusts under his management.

The starting salary is negotiable around £7,500 p.a. and his further remuneration will depend upon his success as a Manager and his contribution to the Group.



Please reply, in confidence, by letter or telephone, giving brief career details, quoting ref. JG10, to: Rodney Wrightson, Wrightson Selection, 4 Broad Street Place, London EC2. Tel: 01-6289116/7

Aycliffe and Peterlee New Town Development Corporations. CHIEF EXECUTIVE and GENERAL MANAGER

Salary: £8,010-£9,600 per annum.

Background: This appointment will become vacant on the retirement of the present General Manager. We are looking for a Chief Executive and General Manager to administer and develop the New Towns of Newton Aycliffe and Peterlee. The towns are designated under the New Towns Acts. Newton Aycliffe has a population of 25,000 rising to 45,000 under the present designation. Peterlee has a population of 25,000 rising to 30,000 under the current designation.

The Job: The New Town Corporation is responsible for the development of houses, offices, shops and industry in the Towns. The Chief Executive will have reporting to him the functions of architecture, planning, engineering, surveying, housing, industrial and commercial development, social development and corporate planning. Wide management experience, political sense and personal qualities of a high order are needed to control a substantial investment programme, to reconcile the different professional skills constructively, to combine the development of the Towns with other public and private agencies, and to deal with all the human and other problems inherent in the development of a new community.

The Man: We have no pre-conceptions about age or background. The successful applicant could come from the public or private sector or from one of the professions.

Applications, together with the names of two referees, to be submitted to the under-signed not later than 12th October, 1973.

A. V. WILLIAMS, C.B.E., B.A. (Oxon.),
General Manager.

Churchill House,
Newton Aycliffe,
County Durham,
DL5 4LE.

Assistant Director

THE NATIONAL ASSOCIATION OF BRITISH AND IRISH MILLERS combines the function of a trade and an employer's association for the flour milling industry.

• ENTRY into Europe and increasing involvement with Government have created the need for an Assistant to work with the Director on all aspects of his work. He will be primarily concerned with external relations with Government and trade associations at home and overseas.

• LAW, economics or commerce is the likely academic discipline. Some fluency in French and German plus an affinity for this type of work is essential. Experience in a trade association or an international organisation involved with EEC matters is the desired background. An appreciation of the techniques of advertising and public relations would be an advantage.

• SALARY indicator £5,500 or more. Preferred age around 35.

Write in complete confidence to P. A. R. Lindsay as adviser to the Association.

TYZACK & PARTNERS
LIMITED

10 HALLAM STREET - LONDON W1N 6DJ

Financial Administration

The Association of Investment Trust Companies wishes to appoint an Assistant Secretary. Members' funds exceed £7,000 million and the task of safeguarding and promoting their interests is therefore tested with considerable prestige and importance. This post will best suit a young qualified Accountant with a strong interest in Company Law matters or ideally with some legal training. Alternatively a qualified Solicitor or Barrister with some accountancy experience would be considered. High personal qualities are needed, and the ability to produce clear reports from a mass of complex information. Starting salary by negotiation around £5,000.

Please apply in the strictest confidence quoting reference number 1473 to Clive & Stokes, 14 Bolton Street, London, W1Y 8JL.

Clive & Stokes

Appointments & Personnel Consultants

هكزمن لا فصل

INVESTMENT ANALYST/PORTFOLIO MANAGER

German-American, 35 years old—B.S. Economics, MBA Finance—10 years' experience in U.S.A. and Europe with major financial institutions in portfolio management, security analysis and institutional sales seeks position with medium sized bank and/or fund management company with particular responsibility for U.S. securities. Fluent German, some French—location open.

Please write Box T.2678, Financial Times, 10, Cannon Street, London EC4P 4BY.

Administration Manager (Europe) £6,000+

An eminent international organisation in the public relations/public affairs field wishes to appoint a high-calibre executive as Administration Manager at its European headquarters in London. He will be in charge of all financial and administrative affairs and a member of the policy-making team.

Applications are invited from qualified Accountants aged about 30/35 with proven success records in European business management. Full-time experience in one or more continental capitals is essential.

Salary is for negotiation above £6,000 p.a. The route is open to Board membership. Please apply in the strictest confidence quoting reference 1504 to Clive & Stokes, 14 Bolton Street, London, W1Y 8JL.

Clive & Stokes

Appointments & Personnel Consultants

MEAT TECHNICIAN

Wanted for modern meat plant in Africa. Must have a full knowledge of vacuum packaging of primal cuts of beef, portion control, etc. Good salary, tax free gratuities and many other benefits.

Write Box T.2679, Financial Times, 10, Cannon Street, EC4P 4BY.

COMPANY NOTICES

GESTETNER

5.5% Interim dividend was paid on 12th September. Capital Shares will be issued to holders of Capital Shares registered on 13th August:—

	Ordinary	'A' Ordinary
Based on an average price of	155p	139 1/2p
For each share held, holders will receive	0.126731 per share	0.140900 per share

Bearer holders who have not lodged coupons 95 with Barclays Bank Limited (Branch Securities Department), 54 Lombard Street, London EC3P 3AH should do so now. Capital Shareholders should lodge with allotment instructions for new Capital Shares. Certificates are expected to be despatched on 12th October.

This notice supersedes that published on 28th August.



BARLOW RAND LIMITED

Preference Dividend No. 75

NOTICE IS HEREBY GIVEN that a Preference Dividend at the rate of 6% per annum on the half year ending 30th September, 1973 (amounting to six pence net) is payable to the holders of the 6% Preference Shares registered on 12th October, 1973.

The Transfer Books and Registers of Preference Shareholders will be closed from 12th to 19th October 1973, both days inclusive.

Dividend warrants will be posted to the shareholders on 18th October 1973. In terms of the South African Income Tax Act, 1962, as amended, a non-resident shareholder who has been imposed on dividends payable to him shall be deemed to be a resident of the Republic.

On companies not registered nor carrying on business in the Republic.

The company will accordingly deduct the tax from dividend payable to shareholders where addresses in the preference share register are outside the Republic.

By Order of the Board,
R. A. LAMBERT,
Group Secretary.

Registered Office:
23 de Beer Street,
Johannesburg.

Transfer Secretaries:
Rand Registrars Limited,
2nd Floor, Devonshire House,
Johannesburg (P.O. Box 2088).

28th September, 1973.

N.V. ENGELSCH-HOLLANDSCHE BELEGINGS TRUST

(ENGLISH AND DUTCH INVESTMENT TRUST)

established in Amsterdam

5% FIRST CUMULATIVE PREFERENCE SHARES

5% SECOND PREFERENCE SHARES

NOTICE IS HEREBY GIVEN that PAYMENT of the following DIVIDENDS has been duly authorised by the relative company may be presented to the OFFICE of HOLLANDSCHE KOPPELMAKERS BANK LIPSE, MEIJER, ROSENTHAL N.V., Messen, 1000 Amsterdam, for PAYMENT on or after 1st October, 1973.

5 per cent. First Cumulative Preference Shares: Coupon No. 89, at the rate of F25.

5 per cent. Second Preference Shares: Coupon No. 89, at the rate of F25.

Residents of the United Kingdom and other countries with which the Netherlands have concluded a tax agreement are advised to consult their bankers in order to obtain their dividend free of any Dutch Dividend Tax.

Coupons forwarded from the United Kingdom will only be accepted if accompanied by Authorisation Documents and accompanied by the usual declarations required in accordance with the regulations in force in Holland.

By order of the Board,
HOLLANDSCHE KOPPELMAKERS BANK LIPSE, MEIJER, ROSENTHAL N.V., Messen.

Nieuwe Schiedamschedijk 8-9.

28th September, 1973.

EDUCATIONAL

COURSES

Middlesex Polytech

Introduction to Financial and Management Accounting for Managers October 22-26

- Specially designed for managers.
- Assumes no prior knowledge of accounting.
- Emphasis placed on planning and decision making techniques used by accountants.
- Hotel based course (non-residential).
- Fee £28.00.

Further details from Mr. G. L. Kissen (Course Tutor), Ref. FT/1 Middlesex Polytechnic, at Hendon, The Burroughs, London, NW4 4

St. Godric's

College

SECRETARIAL FINISHING AND LANGUAGE COURSES

Resident and Day Students

Particulars from:

The Registrar,

2 Arkwright Road, Hampstead, London, NW3 6AD.

Tel: 01-435 9831.

CINEMAS—(Cont)

CINECITY, Curzon Street, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

CINECITY, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

DOMINION, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

FAIR LADY, 70, Tottenham Court Road, W.1. 4.30, 6.30, 8.30, 10.30. Late Show Sat. 11.30.

is the motor industry so plagued by strikes? Management and unions have opportunity to put their case. Here we give the unsolicited views of a shopfloor worker who says,

Don't treat the workers as adults

THOUSANDS of words are given little chance to influence the motor industry. Take the introduction of a new model. It may well go into an article written either by a correspondent or planning engineers have decided and only rarely is it to use every inch of available space. The unions will not know what facilities are available until men start working there.

Then the arguments start. Men who have been directed to a new model and who will work in that building for years to come, find that the facilities are just as antiquated as ever. Production has first priority and almost no consideration is given to the conditions in which men are expected to work.

Lack of real consultation is one of the highest causes of disputes in industry today. If only management realised that men want a say about the conditions in which they work, hundreds of rows would never occur. Men have to argue, go slow, ban overtime or, in the end, go on strike to get things put right that should have been done when the floor was planned. They have to press for conditions that should be regarded as essential. Yet they see managers having deep pile carpets being put into their offices, not because they have asked for them but because protocol demands that at a certain level they must have such conditions.

Men on the shop floor see dozens of new departments springing up on the staff side putting added costs on to the finished product. It is no wonder that trade unionists in the motor industry have always been puzzled that there are not more stoppages. One cause of our problem is that the industry is now taking in better-educated young men who will not accept out-dated conditions already on the Continent. Repetitive jobs in bad working conditions are being filled by immigrant labour because the locals refuse to do this sort of work, no matter how well paid it is.

Most of the car industry is now geared to high production models and this means running lines at speeds as high as 60 units an hour. Under new measured day work agreements a man gets a ten-minute break morning and afternoon, and two other ten-minute breaks provided by a relief man. If he needs to go to the lavatory outside these times he has to get his foreman to find a relief—and stand there until that relief arrives. The only alternative is to stop the line; and if that happens all hell is let loose.

Since the introduction of measured day work, the production worker has seen his position



At work on the British Leyland Mini final assembly line at Cowley.

eroded. The ex-peaceworker is not earning money. Yet while he is at home without pay other staff whose work normally supports production will be kept in and paid. All the production worker is asking for is the security which already exists for all other sections of the work force.

Why too should managers be allowed to park their cars inside the works and get an extra hour at home, when the shop floor men have to walk half a mile to their car park and then have the frustration of waiting for thousands of cars to feed out?

Why should a man reaching a certain level in the company structure be allowed preferential treatment such as renting a car which is taxed, insured, serviced and changed yearly at a completely uneconomic rate?

These are the sort of privileges that really upset men and do nothing to create a united work force which the car industry must have if it is to get and maintain continuous production and take on foreign competitors. We are quite able to do this; we have the models and we are very competitively priced.

What we require is a manage-

ment brave enough to take some steps in the right direction. Maybe we shall not achieve everything overnight, but somewhere along the line someone has got to have the guts to start putting people in front of production; treating men with dignity and not like half-witted children. There is a shop steward's saying that must one day be acted upon, "Start treating men as men and not as children and they will start acting like men."

So we come to the crux of the matter. Let's start having real consultation with the unions, using their brains and experience. Although it would be difficult, let us put everyone on an equal footing with equal privileges, backed up by more security for the men on the shop floor. I can hear now the protests from those who already have the privileges of the "staff and manual" system. Nevertheless I believe that the only difference should be in the way packet, which alone should reflect effort, ability, skill and responsibility.

Let us have the management starting work at the same time as the factory floor so that we can get decisions first thing in the morning. If this happened and managers had to put up with some of the indignities and frustrations that the men experience, problems would be solved in half the time and dozens of stoppages would be avoided.

If anyone can convince the shop floor worker that he is not entitled to the same treatment as a secretary who has been employed only a few weeks, then I have yet to meet him.

The man on the shop floor is not, as many people like to think of him, an animal who is always looking for reasons to strike. All he asks is that he should be treated as a human being and given reasonable security so that he can place himself with other people, know his income and plan his life like any other ordinary person.

We shall probably have to wait years for real workers' participation, such as employee representation on the Board. But the ball is in the management's court to start tomorrow. We could then be on the way to some peace in the motor industry. So come on, Lord Strokes, make a real start towards a new tomorrow and towards ending the "us and them" attitude.

The author is a Transport and General Workers' Union shop steward at British Leyland's Cowley works.

CORPORATE FINANCE

Goodwill misleads

BY JOEL STERN

ACQUISITION accounting practices governing the almost arbitrary inclusion of goodwill can be accused of misleading companies in their evaluation of potential acquisitions and investors in their evaluation of share prices. When amortisation is written into a balance sheet—in the U.S. the rules on this are clear, in Britain they are considerably less so—it will artificially lower earnings and can make both a take-over and consequently a share price seem unduly expensive.

In Britain there are no firm rules about the inclusion of goodwill resulting from acquisitions. All the same, nearly three years ago the Accounting Standards Steering Committee spelled out its suggestions. While accepted by some, others have been quick to suggest that they actually contravene the 1948 Companies Act.

Basically the ASSC divides take-overs into two classes distinguished by the method of payment. First, there are those involving the exchange of cash, loan or preference stock where goodwill may be included in the enlarged company's balance sheet. Secondly, there are those deals which involve an exchange of equity shares where the ASSC suggests that the existence of goodwill is superfluous.

The U.S. position is almost identical; differing only in the fact that the rules are absolutely clear-cut. The buyer must establish a goodwill account—representing the difference between the purchase price and the fair value of the seller's shareholders' equity—when reporting a "purchase," that is to say a deal not involving an equity swap.

When the deal is classified in American parlance as a "pooling of interest" (that is when the payment for the acquisition is in the form of a buyer's ordinary shares) the books of the two companies are combined and no goodwill item is created.

Since "pooling" avoids the distortion caused by the amortisation of goodwill on earnings, management could erroneously lean towards it as a method of financing acquisitions. In other words, "purchase" suffers a comparative disadvantage because of the real but nevertheless irrelevant reduction in reported earnings.

In the U.S. the distortion results largely from the regulation that the goodwill in a "purchase" must be annually amortised (written off) over a period not exceeding 40 years. In Britain there are no rules; some would write off the whole item in the first year, others

spread the load and some even retain it in the books for ever. Nevertheless it is wrong for management to be deterred by the comparative disadvantage of the "purchase" route. Earnings may be lower but the real benefits, which are reflected in future expected Free Cash Flow (FCF), remain the same. The ultimate FCF is not affected by the choice between purchase and "pooling." This means that the choice between the two routes should have no systematic effect on share prices.

By "systematic," I mean that though some investors may be misled by this accounting convention, astute investors are not fooled by arbitrary bookkeeping entries that have no impact on FCF.

The FCF Model discounts a company's expected future FCF, which is equal to the firm's expected net operating profit after taxes, NOPAT, minus additions to capital necessary to maintain an anticipated rate of growth in NOPAT. The symbol "1" represents increments to fixed capital. Thus, FCF is equal to NOPAT minus 1.

Six parameters

The FCF Model employs six parameters which account for virtually all systematic movements in share prices. They are NOPAT, 1, the tax saving from debt financing, the expected rate of return (r) on 1, the weighted average cost of debt and equity capital and the time horizon (T) for which (r) is expected to exceed the cost of capital. The magnitudes of NOPAT, 1 (r) and T determine the pattern of FCF over time. NOPAT and 1 determine any one year's FCF, whereas (r) and the magnitude of expected future 1 determine the rate of growth in FCF. The rate employed to discount the expected future FCF is the weighted average cost of capital. The only accounting conventions that systematically affect a share price are those which affect the expected future NOPAT, 1 and (r)—and hence FCF.

The amortisation of goodwill does indeed reduce NOPAT. However, an examination of the components of 1 and (r) shows that the expected future FCF is not affected by the amortisation of goodwill.

I am equal to capital expenditures minus depreciation and other non-cash expenses plus the increase in working capital. Although goodwill amortisation reduces the amount of NOPAT, it reduces 1 by the same amount because the amortisation is a non-cash expense. Thus, the

amount of FCF is completely unaffected by the amortisation. An interesting sidelight is the reason why depreciation affects FCF. NOPAT is reduced by only half the depreciation (depreciation reduces taxable income), whereas 1 is reduced by the total amount of the depreciation. Consequently, depreciation write-off adds half of the amount of depreciation to FCF.

The expected rate of return on new investments (r) is also unaffected by any amortisation of goodwill required in future years. This is because (r) for a single investment is the rate that discounts the future FCF anticipated from the investment back to the original cash outlay. Because the magnitudes of the FCF and the cash outlay are not affected by non-cash, non-tax deductible expenses, a single project's (r) is not affected by the goodwill amortisation.

Since the firm's (r) is a weighted average of all (r)'s for all expected projects, it, too, is not affected by the annual goodwill amortisation. Hence the expected rate of growth in FCF is unaffected by goodwill amortisation.

However, goodwill is important because it represents part of the cash outlay on which (r) is calculated.

Non-cash, non-tax deductible expenses do not affect a company's share price because these expenses have no impact on the economic value of future investments.

Goodwill amortisation is a clear case of an accounting practice that has had, and may continue to have, a detrimental impact on the allocation of resources. Good acquisitions are often rejected when the should be aggressively pursued.

The author is a vice-president of the Chase Manhattan Bank.

Directors for hire

A partnership specialising in the provision of non-executive directors to major companies has been formed by John Chudley, former managing director and current non-executive director of Letraset International.

Trading under the name of John Arthur Associates, the partnership will have several full time members and up to 20 associates who have had successful careers in business and are in a position to be "farmed out" to companies which will be able to benefit from their varied experience.

John Arthur Associates 01-247 8870.

The art of course accountancy

DAFTER

THING else, I hope I can give you confidence in my own sense. With these things in their ears 20 executives with a self-lack of deep financial knowledge returned to their doubts to put their doubts through the hoop. Three days Mr. Leon a management consultant lectured on company management and led them through the art of accountancy, pricing, corporate objectives and control accounts. His message was simple—when in doubt fall back on common sense.

The course—Finance for Non-Financial Managers—was held at the Institute of Chartered Accountants, perhaps an inappropriate place considering that so much time was spent questioning the assumptions of accountants and the relevance of information in company accounts.

Forget the concept of accounting and reality; one has nothing to do with the other," he told them. "Accountants tread the path between irrelevances and arbitrary judgments."

Referring to the valuation of stock, based on cost rather than the market value, he commented: "Accountants would prefer to be precisely wrong than approximately right." The course, organised by Foulkes Lynch (Management Services) was not intended to be an accountants' debunking exercise, however. It was meant to illustrate the pitfalls in analysing accounts so that managers could make allowances. He had to admit that even incorporating such a high proportion of estimates, guesses and arbitrary judgments, company accounts were a useful guide.

The managers were also given an explanation of the language of accountants. Many were quite surprised when they learned that reserves, for instance, were not something "kept by for a rainy day," "savings" or "money in the bank."

Mr. Alan Wood, deputy managing director of Guinness Overseas, thought that the explanation of terms was particularly useful. Although no stranger to balance sheets he thought he would not be at such a disadvantage when confronted with financial jargon—whether from accountants, "the man on the train who possesses a little knowledge" or "the trying journalist who prepares clearer questions with which to catch you out."

The three-day intensive course of "clear thinking, exposition" was useful, he said. Company directors without formal training in finance or other specialist fields were often at a disadvantage. The accountants' language was not the only one which executives should master, however. Managers should also speak a foreign language. (Mr. Wood has learned French.)

It was noticeable during the course how much business was done by those attending during the coffee, tea, and lunch breaks. One of the busiest was John Clarke, general works manager of T. G. Green of Burton-on-Trent, a pottery employing 330 staff.

Having had only limited financial training the course had provided the language with which he could talk to financial men. Not only that, he managed to put off two sales deals while in London—one of them, for a batch of promotional ash trays for ICI was negotiated next to platform one on St. Pancras station.

ICI may have a bargain. For the deal was settled before Mr. Clarke attended the session on "costing and pricing."

What we require is a manage-

ment brave enough to take some steps in the right direction. Maybe we shall not achieve everything overnight, but somewhere along the line someone has got to have the guts to start putting people in front of production; treating men with dignity and not like half-witted children. There is a shop steward's saying that must one day be acted upon, "Start treating men as men and not as children and they will start acting like men."

So we come to the crux of the matter. Let's start having real consultation with the unions, using their brains and experience. Although it would be difficult, let us put everyone on an equal footing with equal privileges, backed up by more security for the men on the shop floor. I can hear now the protests from those who already have the privileges of the "staff and manual" system. Nevertheless I believe that the only difference should be in the way packet, which alone should reflect effort, ability, skill and responsibility.

Let us have the management starting work at the same time as the factory floor so that we can get decisions first thing in the morning. If this happened and managers had to put up with some of the indignities and frustrations that the men experience, problems would be solved in half the time and dozens of stoppages would be avoided.

If anyone can convince the shop floor worker that he is not entitled to the same treatment as a secretary who has been employed only a few weeks, then I have yet to meet him.

The man on the shop floor is not, as many people like to think of him, an animal who is always looking for reasons to strike. All he asks is that he should be treated as a human being and given reasonable security so that he can place himself with other people, know his income and plan his life like any other ordinary person.

We shall probably have to wait years for real workers' participation, such as employee representation on the Board. But the ball is in the management's court to start tomorrow. We could then be on the way to some peace in the motor industry. So come on, Lord Strokes, make a real start towards a new tomorrow and towards ending the "us and them" attitude.

The author is a Transport and General Workers' Union shop steward at British Leyland's Cowley works.

What we require is a manage-

ment brave enough to take some steps in the right direction. Maybe we shall not achieve everything overnight, but somewhere along the line someone has got to have the guts to start putting people in front of production; treating men with dignity and not like half-witted children. There is a shop steward's saying that must one day be acted upon, "Start treating men as men and not as children and they will start acting like men."

So we come to the crux of the matter. Let's start having real consultation with the unions, using their brains and experience. Although it would be difficult, let us put everyone on an equal footing with equal privileges, backed up by more security for the men on the shop floor. I can hear now the protests from those who already have the privileges of the "staff and manual" system. Nevertheless I believe that the only difference should be in the way packet, which alone should reflect effort, ability, skill and responsibility.

Let us have the management starting work at the same time as the factory floor so that we can get decisions first thing in the morning. If this happened and managers had to put up with some of the indignities and frustrations that the men experience, problems would be solved in half the time and dozens of stoppages would be avoided.

If anyone can convince the shop floor worker that he is not entitled to the same treatment as a secretary who has been employed only a few weeks, then I have yet to meet him.

The man on the shop floor is not, as many people like to think of him, an animal who is always looking for reasons to strike. All he asks is that he should be treated as a human being and given reasonable security so that he can place himself with other people, know his income and plan his life like any other ordinary person.

We shall probably have to wait years for real workers' participation, such as employee representation on the Board. But the ball is in the management's court to start tomorrow. We could then be on the way to some peace in the motor industry. So come on, Lord Strokes, make a real start towards a new tomorrow and towards ending the "us and them" attitude.

The author is a Transport and General Workers' Union shop steward at British Leyland's Cowley works.

What we require is a manage-

ment brave enough to take some steps in the right direction. Maybe we shall not achieve everything overnight, but somewhere along the line someone has got to have the guts to start putting people in front of production; treating men with dignity and not like half-witted children. There is a shop steward's saying that must one day be acted upon, "Start treating men as men and not as children and they will start acting like men."

So we come to the crux of the matter. Let's start having real consultation with the unions, using their brains and experience. Although it would be difficult, let us put everyone on an equal footing with equal privileges, backed up by more security for the men on the shop floor. I can hear now the protests from those who already have the privileges of the "staff and manual" system. Nevertheless I believe that the only difference should be in the way packet, which alone should reflect effort, ability, skill and responsibility.

Let us have the management starting work at the same time as the factory floor so that we can get decisions first thing in the morning. If this happened and managers had to put up with some of the indignities and frustrations that the men experience, problems would be solved in half the time and dozens of stoppages would be avoided.

If anyone can convince the shop floor worker that he is not entitled to the same treatment as a secretary who has been employed only a few weeks, then I have yet to meet him.

The man on the shop floor is not, as many people like to think of him, an animal who is always looking for reasons to strike. All he asks is that he should be treated as a human being and given reasonable security so that he can place himself with other people, know his income and plan his life like any other ordinary person.

We shall probably have to wait years for real workers' participation, such as employee representation on the Board. But the ball is in the management's court to start tomorrow. We could then be on the way to some peace in the motor industry. So come on, Lord Strokes, make a real start towards a new tomorrow and towards ending the "us and them" attitude.

The author is a Transport and General Workers' Union shop steward at British Leyland's Cowley works.

What we require is a manage-

ment brave enough to take some steps in the right direction. Maybe we shall not achieve everything overnight, but somewhere along the line someone has got to have the guts to start putting people in front of production; treating men with dignity and not like half-witted children. There is a shop steward's saying that must one day be acted upon, "Start treating men as men and not as children and they will start acting like men."

So we come to the crux of the matter. Let's start having real consultation with the unions, using their brains and experience. Although it would be difficult, let us put everyone on an equal footing with equal privileges, backed up by more security for the men on the shop floor. I can hear now the protests from those who already have the privileges of the "staff and manual" system. Nevertheless I believe that the only difference should be in the way packet, which alone should reflect effort, ability, skill and responsibility.

Let us have the management starting work at the same time as the factory floor so that we can get decisions first thing in the morning. If this happened and managers had to put up with some of the indignities and frustrations that the men experience, problems would be solved in half the time and dozens of stoppages would be avoided.

If anyone can convince the shop floor worker that he is not entitled to the same treatment as a secretary who has been employed only a few weeks, then I have yet to meet him.

The man on the shop floor is not, as many people like to think of him, an animal who is always looking for reasons to strike. All he asks is that he should be treated as a human being and given reasonable security so that he can place himself with other people, know his income and plan his life like any other ordinary person.

We shall probably have to wait years for real workers' participation, such as employee representation on the Board. But the ball is in the management's court to start tomorrow. We could then be on the way to some peace in the motor industry. So come on, Lord Strokes, make a real start towards a new tomorrow and towards ending the "us and them" attitude.

The author is a Transport and General Workers' Union shop steward at British Leyland's Cowley works.

What we require is a manage-

ment brave enough to take some steps in the right direction. Maybe we shall not achieve everything overnight, but somewhere along the line someone has got to have the guts to start putting people in front of production; treating men with dignity and not like half-witted children. There is a shop steward's saying that must one day be acted upon, "Start treating men as men and not as children and they will start acting like men."

So we come to the crux of the matter. Let's start having real consultation with the unions, using their brains and experience. Although it would be difficult, let us put everyone on an equal footing with equal privileges, backed up by more security for the men on the shop floor. I can hear now the protests from those who already have the privileges of the "staff and manual" system. Nevertheless I believe that the only difference should be in the way packet, which alone should reflect effort, ability, skill and responsibility.

Let us have the management starting work at the same time as the factory floor so that we can get decisions first thing in the morning. If this happened and managers had to put up with some of the indignities and frustrations that the men experience, problems would be solved in half the time and dozens of stoppages would be avoided.

If anyone can convince the shop floor worker that he is not entitled to the same treatment as a secretary who has been employed only a few weeks, then I have yet to meet him.

The man on the shop floor is not, as many people like to think of him, an animal who is always looking for reasons to strike. All he asks is that he should be treated as a human being and given reasonable security so that he can place himself with other people, know his income and plan his life like any other ordinary person.

We shall probably have to wait years for real workers' participation, such as employee representation on the Board. But the ball is in the management's court to start tomorrow. We could then be on the way to some peace in the motor industry. So come on, Lord Strokes, make a real start towards a new tomorrow and towards ending the "us and them" attitude.

The author is a Transport and General Workers' Union shop steward at British Leyland's Cowley works.

What we require is a manage-

ment brave enough to take some steps in the right direction. Maybe we shall not achieve everything overnight, but somewhere along the line someone has got to have the guts to start putting people in front of production; treating men with dignity and not like half-witted children. There is a shop steward's saying that must one day be acted upon, "Start treating men as men and not as children and they will start acting like men."

So we come to the crux of the matter. Let's start having real consultation with the unions, using their brains and experience. Although it would be difficult, let us put everyone on an equal footing with equal privileges, backed up by more security for the men on the shop floor. I can hear now the protests from those who already have the privileges of the "staff and manual" system. Nevertheless I believe that the only difference should be in the way packet, which alone should reflect effort, ability, skill and responsibility.

Let us have the management starting work at the same time as the factory floor so that we can get decisions first thing in the morning. If this happened and managers had to put up with some of the indignities and frustrations that the men experience, problems would be solved in half the time and dozens of stoppages would be avoided.

If anyone can convince the shop floor worker that he is not entitled to the same treatment as a secretary who has been employed only a few weeks, then I have yet to meet him.

The man on the shop floor is not, as many people like to think of him, an animal who is always looking for reasons to strike. All he asks is that he should be treated as a human being and given reasonable security so that he can place himself with other people, know his income and plan his life like any other ordinary person.

We shall probably have to wait years for real workers' participation, such as employee representation on the Board. But the ball is in the management's court to start tomorrow. We could then be on the way to some peace in the motor industry. So come on, Lord Strokes, make a real start towards a new tomorrow and towards ending the "us and them" attitude.

The author is a Transport and General Workers' Union shop steward at British Leyland's Cowley works.

What we require is a manage-

ment brave enough to take some steps in the right direction. Maybe we shall not achieve everything overnight, but somewhere along the line someone has got to have the guts to start putting people in front of production; treating men with dignity and not like half-witted children. There is a shop steward's saying that must one day be acted upon, "Start treating men as men and not as children and they will start acting like men."

So we come to the crux of the matter. Let's start having real consultation with the unions, using their brains and experience. Although it would be difficult, let us put everyone on an equal footing with equal privileges, backed up by more security for the men on the shop floor. I can hear now the protests from those who already have the privileges of the "staff and manual" system. Nevertheless I believe that the only difference should be in the way packet, which alone should reflect effort, ability, skill and responsibility.

Let us have the management starting work at the same time as the factory floor so that we can get decisions first thing in the morning. If this happened and managers had to put up with some of the indignities and frustrations that the men experience, problems would be solved in half the time and dozens of stoppages would be avoided.

If anyone can convince the shop floor worker that he is not entitled to the same treatment as a secretary who has been employed only a few weeks, then I have yet to meet him.

The man on the shop floor is not, as many people like to think of him, an animal who is always looking for reasons to strike. All he asks is that he should be treated as a human being and given reasonable security so that he can place himself with other people, know his income and plan his life like any other ordinary person.

We shall probably have to wait years for real workers' participation, such as employee representation on the Board. But the ball is in the management's court to start tomorrow. We could then be on the way to some peace in the motor industry. So come on, Lord Strokes, make a real start towards a new tomorrow and towards ending the "us and them" attitude.

The author is a Transport and General Workers' Union shop steward at British Leyland's Cowley works.

What we require is a manage-

ment brave enough to take some steps in the right direction. Maybe we shall not achieve everything overnight, but somewhere along the line someone has got to have the guts to start putting people in front of production; treating men with dignity and not like half-witted children. There is a shop steward's saying that must one day be acted upon, "Start treating men as men and not as children and they will start acting like men."

So we come to the crux of the matter. Let's start having real consultation with the unions, using their brains and experience. Although it would be difficult, let us put everyone on an equal footing with equal privileges, backed up by more security for the men on the shop floor. I can hear now the protests from those who already have the privileges of the "staff and manual" system. Nevertheless I believe that the only difference should be in the way packet, which alone should reflect effort, ability, skill and responsibility.

Let us have the management starting work at the same time as the factory floor so that we can get decisions first thing in the morning. If this happened and managers had to put up with some of the indignities and frustrations that the men experience, problems would be solved in half the time and dozens of stoppages would be avoided.

If anyone can convince the shop floor worker that he is not entitled to the same treatment as a secretary who has been employed only a few weeks, then I have yet to meet him.

The man on the shop floor is not, as many people like to think of him, an animal who is always looking for reasons to strike. All he asks is that he should be treated as a human being and given reasonable security so that he can place himself with other people, know his income and plan his life like any other ordinary person.

We shall probably have to wait years for real workers' participation, such as employee representation on the Board. But the ball is in the management's court to start tomorrow. We could then be on the way to some peace in the motor industry. So come on, Lord Strokes, make a real start towards a new tomorrow and towards ending the "us and them" attitude.

The author is a Transport and General Workers' Union shop steward at British Leyland's Cowley works.

What we require is a manage-

ment brave enough to take some steps in the right direction. Maybe we shall not achieve everything overnight, but somewhere along the line someone has got to have the guts to start putting people in front of production; treating men with dignity and not like half-witted children. There is a shop steward's saying that must one day be acted upon, "Start treating men as men and not as children and they will start acting like men."

So we come to the crux of the matter. Let's start having real consultation with the unions, using their brains and experience. Although it would be difficult, let us put everyone on an equal footing with equal privileges, backed up by more security for the men on the shop floor. I can hear now the protests from those who already have the privileges of the "staff and manual" system. Nevertheless I believe that the only difference should be in the way packet, which alone should reflect effort, ability, skill and responsibility.

Let us have the management starting work at the same time as the factory floor so that we can get decisions first thing in the morning. If this happened and managers had to put up with some of the indignities and frustrations that the men experience, problems would be solved in half the time and dozens of stoppages would be avoided.

If anyone can convince the shop floor worker that he is not entitled to the same treatment as a secretary who has been employed only a few weeks, then I have yet to meet him.

The man on the shop floor is not, as many people like to think of him, an animal who is always looking for reasons to strike. All he asks is that he should be treated as a human being and given reasonable security so that he can place himself with other people, know his income and plan his life like any other ordinary person.

We shall probably have to wait years for real workers' participation, such as employee representation on the Board. But the ball is in the management's court to start tomorrow. We could then be on the way to some peace in the motor industry. So come on, Lord Strokes, make a real start towards a new tomorrow and towards

THE FINANCIAL TIMES

Incorporating THE FINANCIAL NEWS

Head Office Editorial & Advertisement Offices:
BRACKEN HOUSE, CANNON STREET, LONDON, EC4A 3BY.
Telephone Day & Night: 01-248 8000. Telegrams: Finantime, London.
Telex: 886341/2, 883897.

FOR SHARE INDEX AND BUSINESS NEWS SUMMARY RING: 01-248 8024

Birmingham: George House, George Road, Birmingham B3 7QY. Tel: 01-214 0121.

Edinburgh: 19 Waterloo St., Edinburgh 1. Tel: 01-225 4121.

Leeds: District Bank Chambers, Park Row, Leeds LS1 5PL. Tel: 01-434 2468.

Manchester: Queens House, 40, Market Street, Manchester M2 1PL. Tel: 01-607 9341.

Paris: 24 Rue de la Harpe, 75005 Paris. Tel: 01-4736 1114.

Frankfurt: 39, Friedrichstrasse, D-6000 Frankfurt. Tel: 0531-250 1114.

Bombay: 39, Raza Marg, Bombay 400 001. Tel: 022-234 2344.

New York: 90 Wall Street, New York NY 10005. Tel: 01-333-2121.

Washington: 212 W. 23rd St., New York NY 10011. Tel: 01-774 8000.

Toronto: 245 Ont. St., Toronto, Ont. M5T 1C2. Tel: 0416-593 8000.

Sydney: 100, George St., Sydney NSW 2000. Tel: 02-361 1114.

Tokyo: 8th Floor, Nishi-Kojima Building, 1-5-5, Otemachi, Chiyoda-ku, Tokyo 100. Tel: 03-242 2344.

FRIDAY SEPTEMBER 23 1973

France sticks to its line

WHEN General de Gaulle looked forward to the day when summoned reporters to his stately Press conferences at the Elysée, the world with defence, but he quickly added a warning against putting the appeared to have been made. By comparison yesterday's Press conference given by President Pompidou was a much less dramatic event. It revealed no obvious shifts in French policy, held out no promise or menace of a drama to come.

Yet not only the setting was the same as under AL Pompidou's predecessor. The august majesty may have disappeared and the flights of a creative imagination may have been subordinated to the actual potential of France in the 1970s, but the basic assumption of French foreign policy is unchanged: that American protection is essential to Europe—even if Europe, or more specifically France, reserves the right to make life difficult for the U.S. on specific issues.

Brezhnev

That assumption explains the extreme sensitivity of the French about any suggestion that an understanding between Moscow and Washington may leave the Europeans to fend for themselves. When Mr. Brezhnev visited Paris in June after having met President Nixon, M. Pompidou looked for and was given assurances that this had not happened. Subsequently the French had a running argument with the Germans, the main point of which was the charge that Bonn's Ostpolitik was liable to lead eventually to a neutralised Germany in the heart of Europe.

M. Pompidou dealt with both points at his press conference yesterday. There was no crisis between France and Germany, and there must be no crisis. But then came the qualifying remark—it would be absurd to deny that the German Ostpolitik had not raised certain questions. Likewise M. Pompidou seemed to blow hot and cold on the issue of European defence which is so closely linked with U.S. plans for force reductions on both sides of the cast-west dividing line in Europe. He

Defence

It is not the first time this year that France has seemed to waver on this point. In June the Foreign Minister, M. Michel Jobert, made a speech in the National Assembly which was widely taken as a signal that France might no longer be intent on jealously guarding the autonomy of its defence system (an autonomy which, in any case is heavily qualified by French dependence on the allied early warning system). In the end, however, nothing much seemed to come of M. Jobert's speech. M. Pompidou did nothing yesterday to elucidate. He was equally tantalising on the linked subject of European political union. M. Pompidou indicated his readiness to talk about regular meetings of the heads of government of the Nine to further the cause of union. As in the case of defence, that may mean much, it may mean little, or almost nothing. The probability is that for the moment it means no more than that French foreign policy is unchanged.

Equally it leaves the door open to change if the pattern of power in the world and Europe should alter. That is no more than a sensible precaution at a time when the SALT talks have resumed, when the East-West conference on troop reductions is about to meet again, when the U.S. Senate is pressing for reducing American military strength in Europe, and when, as evidenced by Watergate and the attacks on the Soviet dissidents, power structures within the two great powers may at least be in question.

Prices and profits in chemicals

WHILE the recovery in capital investment appears to be gathering pace in most of the British industry, the chemical companies are continuing to take a distinctly cautious line. Their hesitancy derives in part from the unpleasant shock of the 1970-71 recession, coming as it did after several years of rapid growth; during most of the 'sixties impressive gains in productivity, as large and modern plants came on stream, outstripped the rise in costs and profitability was good. The serious over-capacity which developed when demand slowed down forced several companies to cancel or postpone expansion programmes, while the continuing rise in costs had a disastrous effect on profits. Despite the recovery in demand that has taken place in 1972 and 1973, the industry is still wary about committing itself to major projects which might lead to another crisis of over-capacity later in the decade.

Joint ventures

In this context the discussions now in progress between ICI, Shell and British Petroleum over a proposal for a jointly owned ethylene cracker make obvious sense. The amount of finance needed for today's ethylene plants, together with the problem of absorbing the output when the cracker comes on stream, is compelling the industry to make more use of the consortium approach to finance and operate these plants. The practical problems involved in planning a co-operative venture of this kind are considerable; the volume and timing requirements of the participants are bound to differ. But the indications from the Continent, as well as from the U.K., are that jointly owned plants will become an increasingly common feature of the chemical industry in the next few years.

There is no doubt that new capacity will be needed. At the present time most of the British industry is working flat out, and the same is true on the Continent. Shortages of certain basic materials, notably benzene, have created a very

carefully-timed outburst of frustration in the minds of civil servants of failing to explain the effects of price controls to Ministers, is a sign of genuine alarm. The CBI has been baffled at its apparent failure to put over what it regards as an unanswerable case against the existing rules on price control, and fears that some of its worst features may be perpetuated.

The TUC is also sullen, of course, and Ministers may well be comforting themselves with the thought that a policy which causes equal distress on both sides is, on the face of it, fair. Certainly they are preparing to wipe off any complacent smiles playing about the lips of retailers at the moment. This is altogether too easy a moral; to make everyone unhappy is not really an adequate policy aim, and even if it were, it has not been achieved.

The unhappy people

The real case against the existing rules is that those who are most unhappy are the very people who were supposed to get the most benefit: efficient, expanding companies and low-paid workers. Those on either side of industry who have something sufficiently scarce to sell have done very nicely. The anti-inflation policy has favoured those who are contributing most to inflation.

However, this result has put both the CBI and the TUC in an awkward position, for both organisations are paid to represent all their members, and have therefore been inhibited in what they could say. Because some of their members have suffered, they have had to argue as if all had done so, and to try to present a case for bigger increases in profits or pay in total. In these terms it is clearly impossible for both sides to be right. Small wonder, then, that Ministers have tended to discount all arguments put to them.

This has been particularly easy since the CBI has tended to base its main case on a claim for the importance of high profits at a time when profits have been rising unusually rapidly. This rise, a matter of 28 per cent in the first half of this year, is largely explicable in terms of stock appreciation and cyclical factors, but makes it hard to plead a squeeze.

The CBI case has been all too easily brushed aside by the Government because it presents these figures in the context of a general attack on control of profit margins—an attack which seems more designed to impress its own sturdier exponents of enterprise than to persuade

Ministers. This is unfortunate, since the case against the way that profits are distributed under the code—leaving aside their total volume—is strong.

Even when it comes to this issue, however, the presentation is puzzling. The attack has tended to be concentrated on what is always described as "the method of calculation." What is in fact at issue is the basic principle of the controls: the fact that price rises can be justified only by reference to increases in unit costs of output. Such a principle might work

a shop (notably in the food code) deserves attention. The fact that price rises compensate for allowable increases as a percentage of costs, and not of selling price, has an odd result: the higher the initial profit margin, the less onerous is the code.

In the official example printed here, for instance, the operation of the official rules reduce the cash margin per unit of sales from 28 to 24.76, the difference between the new cost and the new price. But the result would be different if this were

mixed fortunes. Those who have been able to reduce unit costs in total have enjoyed increased profits, though they will have to cut their prices when they reach their reference level. This was probably the general pattern which the Government hoped to achieve.

Among those who have had to raise prices, often through uncontrollable costs in raw material prices, percentage margins have in every case been squeezed. Cash profits, on the other hand, have risen in those trades where the rise in material costs has been very large, or where profit margins were very generous. But they may well have been reduced where net margins were narrow, and the main rise has been in internal costs.

A system which reserves its rewards for those who handle materials, preferably at sharply rising prices, and makes it hard even to maintain profits on productive activity, clearly has a wrong bias. As long as external costs are rising rapidly, it is not very encouraging to know that only those firms which can hold prices stable can increase their profit margins and earn a reward for efficiency and new investment. The CBI therefore has a strong case for urging a new approach, and for concentrating its basic attack on the basic principle of the code: the fact that price control is regulated through unit costs of output.

What the White Paper says

Calculation of Maximum Permitted Price Increases

Paragraphs 33 and 34 of the White Paper explain how maximum permitted price increases are to be calculated. Below is set out an example to illustrate how the calculation would be made for a single product where the increase in allowable costs per unit is smaller than the increase in total costs per unit:—

	Cost per unit of output		Cost Increase per unit of output	
	As at 30.9.72	As at date of price increase	Actual	Allowable (net of productivity deduction)
Allowable Costs	64	69	+5	+4
Non-Allowable Costs	30	30.5	+0.5	0
Total Unit Cost	94	99.5	+5.5	+4
Profit	6			
Selling Price	100			

In this example the maximum permitted price increase is

Allowable Cost Increase per unit
Total Cost per unit at 30.9.72 $\times 100\% = \frac{4}{94} \times 100 = 4.26\%$

This percentage may then be applied to the selling price. In this example the new maximum selling price is £104.26.

very well as long as there was not much "imported" inflation or wage drift. Firms which improve efficiency could expect higher rewards with stable prices: the odd victims of external costs would at least have their margins protected. But given large rises in bought-in costs, the results have been very different.

In retailing, where the rules protect gross margins directly, the result has been a rapid rise in net profits wherever the cost of goods has risen more rapidly than the cost of running a shop. As long as efficiency is unchanged, a rise in "bought in" costs is automatically passed on (and magnified), since a similar percentage rise in price is allowed. This is the situation in retailing, and has resulted in rapid increases in net profits in those trades where the cost of goods has been rising much faster than the cost of running

usually been possible only in capital-intensive industries which achieve a high added value.

Ensuring that cost absorption is the first claim on improved efficiency looks at first sight a good way of checking price rises, but since it is also a signal that bad way of encouraging efficiency and investment, the rewards are likely to be short-lived.

That is not the whole story. When drafting the code, civil servants became unwisely aware that, as one put it, "it was beginning to look awfully cost-plussy." They therefore decided to give it a bias towards restraint by the rather odd expedient of disallowing certain operating costs, including half the cost of any wage increase. These disallowances ensure that the net profit margins of manufacturers fall as long as their unit costs are rising.

a very high-profit industry, in which production costs amounted to only 47 per cent of selling price (and this goes only slightly beyond the examples known to the Price Commission).

All the figures in the table, except that for profit, would be halved. This would give exactly the same percentage increase in cost and in selling price, but in this case a rise in costs of £2.75 would give an increase in price of £4.26, putting up cash profits by £1.49. This odd result follows from the fact that the percentage increase allowed covers profits as well as costs: so the higher the profit, the bigger the offset against "disallowed" cost increases.

The end result is a code which has treated different profit-earners on a very unequal basis. The retailers have on the whole done best, since their gross margins have been protected. Manufacturers have had

prices rather than to reduce costs.

This is the result, essentially, of the firm-by-firm approach to price controls. As with labour costs, it would be preferable with all others to set price industry by industry, on the basis of industry costs, so that firms with above average performance would earn disproportionate share of the profits. The difficulties of definition and administration, however, would be enormous.

It is impossible to devise perfect system of price control but this does not mean that we need be satisfied with one which produces such untoward result

On the wages side, it is again imported inflation which has done most to distort the intended workings of the Phase Two code. This time, it is the more familiar fact that too prices are especially important to the poor which is the source of the trouble. This can be clearly seen from the official figures for the general retail price index and the special index for pensioners: the pensioner index has risen 10 per cent, more in the last year than the general index.

The impact on the budgets of families is even worse. Some 20 per cent of the population have suffered as badly as pensioners, and the poorest 5 per cent, appear, according to well based computations, to have suffered a rise in their living costs nearly 30 per cent greater than the average. (The rise it should be noted, have not done correspondingly well.)

Since the poor also suffer from the "poverty trap" of terms of marginal tax and loss of welfare benefits—special large families—they have suffered doubly in real standing. A wage increase of 8 per cent—the officially allowable figure for a £25-a-week man under both Phase Two and the rumoured new rules—is worth only 51 per cent in take-home pay to a father of three or more children. To cover the rise more than 10 per cent in living costs which this group has suffered, he would need to raise his gross pay by some 18 per cent.

The low-paid are in fact doubly the victims of inflation. They have suffered a differential rise in their living costs while the real value of the allowances and welfare supports on which they heavily rely has been eroded. Any solution to this problem must be highly expensive, whether through wage increases, restoration of the real value of tax and family allowances, or subsidies. Somehow, on the wages side, to damage inflation has done it concentrate on trying to raise their Phase Two needs repair.

Impact on budgets

On the wages side, it is again imported inflation which has done most to distort the intended workings of the Phase Two code. This time, it is the more familiar fact that too prices are especially important to the poor which is the source of the trouble. This can be clearly seen from the official figures for the general retail price index and the special index for pensioners: the pensioner index has risen 10 per cent, more in the last year than the general index.

Reward for efficiency

The CBI argues for controls based on the cost of inputs of both materials and labour. This would allow a reward for efficiency even in the presence of imported inflation. In these circumstances, a productivity deduction would no longer be double counting, but would set a target. Those who could keep the rise in unit costs below, say, half the rise in wages would improve their profits, but those who failed to achieve the target would suffer.

Some offset would be needed against the increase in profits allowed by this change. This could best be found by giving less generous treatment to retail margins and to that part of manufacturing profit which arises from handling costlier materials. The simplest—though perhaps unduly Draconian—measure would be to stabilise cash margins rather than percentage margins on bought-in costs.

Such a system would still be "cost-plussy," and as the Americans have found, the effect of such an approach is to persuade firms to concentrate on trying to raise their Phase Two needs repair.

MEN AND MATTERS

Proctor's stand at Griffiths Bentley

Stephen Proctor did not look much like a man alone yesterday, as surrounded by his merchant bankers, auditors, stockbrokers, accountants and public relations men, he explained why he is the only member of the Griffiths Bentley Board against the £16.8m. bid from Bristol Street Group. His resistance has led to the other directors removing him temporarily from executive office (as managing director). The bill he faces for letters to the 10,000 Griffiths Bentley shareholders comes to well over £10,000 with his campaign only just under way.

Proctor's most hopeful omen is that the shareholders have already, only weeks ago, thrown out another merger proposal. But on that occasion—the deal involved Bryanston Finance—Proctor supported the merger plans. Even so, it was after shareholders had rejected them that, on the resignation of Per Hegard as Griffiths Bentley's chairman (taking with him £30,000 as compensation), Proctor took over as managing director.

Proctor himself has a long-term contract, up to December 1978, at £12,500 a year, and also D-lark 15,000 (about £2,500) as a director of a German subsidiary. So if his campaign fails he could well receive full entitlement under his contract. If he wins, under the rules of the takeover game, the company will pay the expenses of his present campaign.

Another twist to the story is that both Proctor's father, Oscar Proctor, who started the British safety belt company in 1937 and eventually saw it become part of Griffiths Bentley in 1971, and a brother who is

also no longer with the group, are thought to favour the deal with Bristol Street Motors. But most of the family shares are in trusts, so there is no knowing which way they will be voted.

Stephen Proctor is confident enough that he will win to have already lined up a new chairman for Griffiths Bentley. All he will say about him at the moment is that the new man is "an industrialist of distinction" and that his identity will be revealed "when the time is right."

Hear all about it

This is the week for plugging the works of Macmillan. Yesterday it was the turn of Alexander Macmillan, son of the Employment Minister and grandson of the year's most promising author, who was helping to launch Practical Europe, a company set up to sell instruction courses on the EEC with cassettes at £17.50 a time.

Practical Europe, aiming to "equip British people at all levels, up to the chairman of large public companies, to meet the challenge of British entry into the Common Market," has certainly assembled a distinguished list of directors. Chairman is Lord Harlech, sometime Washington Ambassador. Doing most of the work with Alexander Macmillan will be Desmond Donnelly, the former Socialist MP, Sir Raymond Brown, once Britain's "super salesman," and Sir Edward Hulton, once the head of the Hulton Publications empire.

The first of the tapes, Your Company Joins Europe, is now it will not be easy to find a successor for Sir Richard Powell, the lofty and outspoken figure who has built the Insti-

more important than the 1932 Reform Bill.

Someone else pointed out that, although it will be produced and distributed through the Macmillan publishing house's education division, this cassette learning represents another stage in the decline of the written word. Harold Macmillan sat silently beside his grandson as Lord Harlech remarked that no businessman need read books about Europe any more.



"He is certainly helping to make the roads less congested."

Erroll's role at the Institute

Having just appointed a new chairman, the Institute of Directors will next year have to get a new director general as well. It will not be easy to find a successor for Sir Richard Powell, the lofty and outspoken figure who has built the Insti-

tute from a membership of 4,000 ten years ago to 44,000 today. But Powell, who was a close friend of the late Lord Renwick, the former chairman, insists that it is now time for a "younger person to take over."

Time will tell what that means in terms of policy. But Lord Erroll, the new chairman, has had a similar background at the Institute. He joined, like Renwick and Powell, in 1948 when it was reconstituted after some 40 years of inactivity, to fight nationalisation. Since then things have changed, with the Institute moving steadily away from politics towards social issues, health (it gives 12,000 check-ups on directors annually), education (it has a celebrated language school) and ethics. And while the CBI has assumed the role of national spokesman for industry, the Institute has tried to identify itself with the problems of individual directors and smaller companies.

Given the vagaries of politics, one issue which Erroll, a former Tory president of the Board of Trade, could be tackling again in 12 months time is nationalisation.

His most pressing problem, presumably, will be finding a successor for Powell. Powell has himself already drawn up a job specification: "What we want," he says, "is a man with enormous entrepreneurial talents and no personal ambition." It will be amusing to see who answers to that description.

Mad Westerners

Union Carbide sent a memo to its Japanese operation including the phrase "Out of sight, out of mind." The local staff were presented with this translated as "Invisible, insane."

Dear Environment Minister,
When is the Government going to stop my husband's firm from polluting my washing machine?

Overalls!
Every week I have to wash and mend them. But something can be done about it. My sister's husband works at Watsons. They use the Sketchley Overall Service and he says they do a great job. Clean, repaired overalls every week—different styles, colours and materials. The whole place looks progressive. Bob wouldn't leave them for anything—not that my sister would let him of course. She says the whole service operates smoothly. The Sketchley system really takes care of everything. The firm's management hardly gets involved at all—and it's cheap.

There is a Sketchley towel service to match too. All my husband's firm would have to do is write for the Sketchley free brochure. If they want non-standard overalls for particular jobs, Sketchley will talk about providing and cleaning them too.

Sketchley Overall Service Ltd
Fox Grove, Old Basford, Nottingham NG5 1JT
Telephone (0802) 79371

Observer

A nervous start to the new term

POLITICAL season. A Labour politician: "I know this year in as dis- as I can ever Summer holidays. The longest absence from the atmosphere of the normal induc- as, if only delecting, of proportion. The television return to topics with renewed even some new he Civil Service, after release from parlia- questions and Select- tends to conclude ical masters are not lot after all. And electors seem to think y better of politicians ce. None of these political fair of Mr. Trevor s has materialised Jones ("a political natural"). um, and the body He argues that the Liberals are ke some middle-aged taking at least as many votes on the edge of a breakdown, drags its servatives "because if this were to work more deeply further ahead than they are."

ptoms

ld be absurd to base y diagnosis merely on personal experiences, starting point let me small incidents in my rience of the last week sm to me to chime in y with the mood. eminent businessmen, Conservative and sup- the Prime Minister, is ing gloomily about the state of the economy total unreality, as he t of the Government's propaganda. "But does a Minister believe his aganda?" I ask. "That's of it," he replies. "He does."

discussing Lord Roths- "discretion" with a media -il servant. "Well," he strange gods. And the public, support Victor had to ted; but I must say I Heath, humbers greedily for was a red carpet."



Mr. Heath: too bracing? Mr. Wilson: how socialist? Mr. Thorpe: much revived?

"style" — even if it is a meretricious one.

These signs of dislocation are obviously going to be the main basis of political discussion for the rest of this year and much of next. This week, however, I merely wish to explore the preliminary question of whether the malaise is curable by any straightforward means. In other words, supposing that the Government does succeed this winter in damping down inflation, maintaining a high rate of growth and avoiding serious industrial unrest, will every-thing else fall into place?

The Liberals

Traditionally we have tended to answer this kind of question in the affirmative; and certainly the Prime Minister has always put his shirt on what one might call the "payment by results"

a view of politics. Not only is "style" a dubious substitute for prosperity, but if prosperity is present the whole political system falls into place. Nevertheless there is now a strong and fashionable school of thought that argues very differently. No doubt, they say, the civil servant is easily placated in the ascendant, but so far as the parties and the electors are concerned the disease is now too deep-seated to be cured by anything so simple as economic means or on any time-scale this side of the General Election.

On this reading of the situation the Liberal revival represents what the Liberals claim for it—a profound revolt against centralisation, bureaucracy and machine politics. The troubles of the Labour Party, likewise, stem from factors quite outside

the course of national events throughout the past year or even the past three years, and can only be cured by a long internal dialectic within the Party itself.

Weakness

The temptation when meeting this kind of argument is to deny it altogether as one frequently hears done by the kind of politician who prides himself on "hard-headed realism." It must be perfectly obvious by this time to anyone who does not have an enormous axe to grind that there is, in the Liberal revival, at least some element of annoyance over the ordinary man's inability to affect the decisions of the three giant concentrations of power—government, labour, and capital—in so far as they affect his own life, and that some of this annoyance has

nothing to do with the three sive. For example, although it cult to analyse, and much more giant's failure to deliver the is true that the latest Gallup can be said about it next week economic goods. Similarly, result shows a Liberal rise during the Blackpool Con- anyone who has studied the accompanied by a small drop ference. For the moment it is history and structure of the from Labour, if one takes the worth making the point, how- Labour Party knows that the Liberal revival as a whole the ever, that while the Left are struggle between the Marxist story is plain enough—the still on the rampage and are and the Fabian strands of Labour vote has remained likely to make further advances Labour thought antedates the steady, the Conservative vote (Mr. Denis Healey may well Common Market controversy, has gone down; and the in- lose his seat on the National the Industrial Relations Act or escapable inference is that Executive) the longer-term out- the wages freeze. Liberal gains have come mainly look is rather different.

And yet, having admitted that a general taste for "community politics and local initiative" would survive an economic dis- would survive an economic dis- would survive an economic dis- would survive an economic dis-

In the case of the Liberals, nothing that has happened in the last few months has yet convinced me that they are in a radically different position from the extremely exposed salient that they have occupied before. The common criticism that they have no policies is beside the mark: they have always had plenty of them. But the Liberal weakness is that so many of their supporters do not know and probably do not wish to know what these various policies are. Being fugitives from the other parties (pre- dominantly the Conservatives), they prefer, for instance, to remain ignorant (as the opinion polls show) of the fact that the Liberals are in favour of the Common Market and are genuinely liberal on the subject of immigration.

The Liberal high command professes to be encouraged by the opinion polls but they are not in fact desperately impres-

Conclusions

The conclusions from this seem to be: (a) If there is an economic breakthrough the Liberals could get badly squeezed, though perhaps they might do marginally better than before, as a result of more publicity and more money. (b) If there is no economic break- through they could do well in a General Election but thereafter could be in grave difficulties because the realities of their policies would be exposed in a balance of power situation. (c) Jones the Vote (that political natural) and Mr. Peter Hain are probably wrong to recommend the Liberals to go for Labour votes.

The Labour Party crisis is far more complicated and dif-

The fact is that the left-wing shift of the last couple of years has been the result of a coalition between the Left Wing activists in the constituencies and a TUC temporarily distracted by the industrial relations controversy and dominated by two powerful Left-wing figures. This coalition overwhelmed a Parliamentary Party and Shadow Cabinet, themselves distracted by the Common Market issue. A more normal balance may now re-establish itself as both industrial relations and the Common Market recede somewhat from the picture and Messrs. Jones and Scanlon realise the danger of alienating public opinion in the run-up to the General Election. Behind the Left-wing rhetoric and the arguments about nationalisation which will dominate the Conference these realities are already beginning to stir and it would not surprise me to see a reassertion next year of primacy of the Centre.

An economic breakthrough is not absolutely necessary to this process but it would powerfully assist it. The more even the fight between the main parties becomes the more necessary the struggle for the central block of votes becomes; but, more fundamentally, the removal of the desperate sense that the economy is beyond the control of any of the normal social democratic Keynesian remedies, might also remove the escapist attractions of Marxist brimstone and treacle.

Labour News

Our unions accept PA threshold deal

JOHN WYLES, LABOUR STAFF

AFER PROPRIETORS reached an agreement in printing unions on a to the threshold pay dis- ch sporadically disrupted of national news- ast July.

with a fifth union the designers and engravers are expected to ratify these proposals, while the National Society of Operative Graphical and Media el still without an under- with the Newspaper Association.

NPA said yesterday that al secretary, Mr. Richard saw, had again raised at NPA the question of the threshold agree- ng this agreement, made in per cent. cost of living erases were due to have brought forward from 1 to July 1. These were by the Government's Pay d will be paid from next Altogether, about £1.68m. have been paid to 35,000 workers in London and ster, but for Government

NPA agreed yesterday the sum of money which have been paid between and September 30, will be by the newspaper com-

Kodak processing dispute remains deadlocked

NOEL HOWELL, LABOUR REPORTER

INDUSTRIAL dispute has halted film processing at Kodak's Hemel Hempstead plant for the past three remained deadlocked ley. sisting between the com- and the Association of stopograph, Television and Technicians failed to take after Kodak insisted that up steward should join the

company is now thought actively considering the ility of laying off some of 500 workers at the plant, al decision has yet been al an early announcement.

stopped ACT members are the company to the present- ally turning up at the fac- and the Department of ak are refusing to do sim- Employment conciliation ser- work. They are protest- is trying to get the national talks against the halting of pay- re-started over a recent TUC to union members on membership audit and possible atolour print processing recognition.

staged a sympathy strike If processing at Hemel Hemp- that week after the standstill for decided to stop up action any length of time the company a 12-week-old dispute, might decide to cut back its staff TT chemical workers are on Kodak-colour print processing ing to work with members—which faces stiff competition the recognised "house" from outside processors.

the Union of Kodak The unions renew their slege. Page 13.

NIRC clamps down on two strikes

BY OUR LABOUR STAFF

THE AMALGAMATED Union of Engineering Workers was yesterday set a deadline by the National Industrial Relations Court to end a strike by Monday morning. At the same time the Transport and General Workers Union was reprimanded for failing to call off a strike in the time allowed by the court.

The NIRC held that the strike by AUEW members which began without notice to the employer, Con-Mech (Engineers), of Woking, Surrey, last Wednesday—was an unfair industrial practice.

Sir John Donaldson, president of the court, said that since the company had complained to the court, Department of Employ- ment conciliators had arranged a meeting between the union and the company for today.

Because of that, and to give the union time to have the strike called off, the order would not take effect until work started at the factory on Monday.

Sir John said that there had been very real communications difficulties, because the strikers were immigrants who had only just joined the union.

The AUEW, which has always boycotted the court, did not appear.

The court's rebuke to the TGWU followed its decision on Tuesday to give the union until noon on Wednesday to end a ten-day-old walk-out by 40 members at Davenport's brewery in Birmingham and to stop the "blackening" of com- panies delivering sugar, malt and other supplies.

The men did not go back to work until yesterday morning—by which time contempt of court proceedings had been started.

Sir John said the delay was inexcusable. "Every court has a duty to enforce its orders. This court is no exception and will not permit its orders to be ignored," he said.

"The union should know this. We think the union does know it. It is as well that everyone should know it."

The court decided not to impose a penalty on the union.

Explaining the delay in ending the strike, a union official had said that the men feared victimisation on returning to work, that there were difficulties in communicating with the men and that the deadline was an inconvenient time.

Norwegian mini-steelworks for Manchester

BY HAROLD BOLTER, INDUSTRIAL CORRESPONDENT

THE Norwegian Elkem-Spigerverket company, refused Government permission to build a mini-steelworks at Chesterfield two years ago, has now been granted an industrial develop- ment Certificate for a £10m. plant in Manchester.

When the Chesterfield plan was turned down, at a time of high unemployment, the Govern- ment faced a storm of local protest and a threat from Elkem-Spigerverket that it would abandon its plans for developing in Britain.

Now, after the considerable improvement in the employment situation, the scheme unveiled yesterday for Manchester is not likely to arouse controversy. All that remains is for Manchester Corporation to give final planning approval.

The £10m. mini-steelworks out- lined by Elkem-Spigerverket yesterday is planned for a site it is buying from Johnson and Firth Brown, which had con-

sidered developing a mini-plant there itself.

The Norwegian scheme is somewhat smaller than originally envisaged, at least initially. It is designed to produce 100,000 tons of billets a year initially, rather than the 150,000 tons first discussed. However, it is intended to build another steel furnace and a rolling mill for reinforcing bars at the same location later, which could take production up to 200,000 tons.

The first stage of the develop- ment will consist of an electric arc furnace and continuous casting machine, with fume-cleaning equipment and auxiliary facilities.

Capital expenditure on the initial stage will be about £5m. and with the development of the bar mill and increased billet production capacity total invest- ment will amount to some £10m.

Elkem-Spigerverket—formed last year following a merger between Christiania Spigerverket, Firth Brown, which had con-

the original proposer of the U.K. scheme, and Elkem—hopes to start production at Manchester in the first half of 1975.

At that stage about 120 people will be employed. Subsequent expansion should lead to employ- ment for between 250 and 300 workers.

Elkem-Spigerverket employs about 8,500 people at more than 30 plants in Norway. It is engaged in aluminium, steel and ferro-alloys production and mining and engineering, and also produces a wide range of manu- factured goods.

Johnson and Firth Brown, which owns the site on which Elkem-Spigerverket is building at Manchester, is associated with the development of another mini- steelworks.

It is expected to take a quarter-share in the £7.5m. plant being built by Hall Engineering's subsidiary British Reinforced Concrete, at Birkenhead, which, with an output of about 150,000 tons, is due on stream next year.

More spending on new factories

BY OUR INDUSTRIAL CORRESPONDENT

AN INCREASE of over 25 per cent in capital expenditure on industrial investment in the second half of this year, after a pause between April and June, appears to be supported by these early figures.

According to provisional DoE figures building contractors received new orders worth £100m. for industrial work.

This is £23m. more than in June, which was itself the best month the construction industry had known for two years in the field of factory building, and twice as high as the general level last year.

Expressed in terms of constant (1970) prices, and adjusted to exclude seasonal variations, the July figures are even more impressive. On this basis orders for private sector industrial building rose by no less than 48.5 per cent.

Predictions of a further rise in industrial investment in the second half of this year, after a pause between April and June, appear to be supported by these early figures.

Overall, new orders obtained by contractors for all work in July were worth £111m. around £45m. more than in June.

At adjusted 1970 prices this represents an increase of 4.8 per cent on the monthly average for the second quarter of this year.

Orders for new housing fell away in July, however, and there were indications from the build- ing industry yesterday that there have been further reductions since then because of uncertainty over the mortgage situation and high interest rates.

Public sector orders, other than housing, were worth £139m. to the contractors in July, £10m. less than in June, and public sector orders, in the mainly from local authorities, remained much the same as in June at £60m.

According to the industry, house-builders are marking time at the moment, waiting to see whether the inflow of funds into Britain's building societies improves next month with the increase in investment rates.

Meanwhile, the industry has suggested that the Government should provide building societies and local authority funds with £200m. in loans to keep the hous- ing market going.

The DoE figures indicate a fairly buoyant market in the commercial building field. Orders in this sector were worth £98m. in July, £13m. more than in June. Public sector orders, other than housing, were worth £204m. in July, £15m. more than in June.

Finance House base rate rise likely

BY MICHAEL BLANDEN

THE FINANCE House base the money markets during the lending rate, due to be August. In recent weeks the pre- own base lending rates down announced to-day, is likely to sure of rates in the City has from their current 11 per cent. show a further rise from the eased somewhat. Coupled with Against the background of the record level of 12 per cent. this week's signs of reductions political issues raised by high interest rates, in relation partic- ularly to the building societies, this would clearly be a popular

This, however, will reflect the given rise to some speculation high levels of interest rates in that the big clearing banks might move.

Healey & Baker


Commercial property consultants



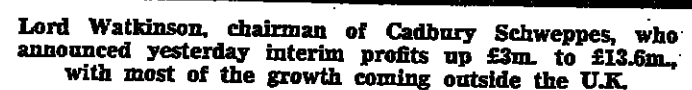

Established 1820

29 St. George Street, Hanover Square, London W1A 3BG 01-629 9292
LONDON PARIS BRUSSELS AMSTERDAM

Homfray £0.97m. ahead at peak £2.81m.



1. $\frac{1}{2} \times \frac{1}{2} = \frac{1}{4}$
 2. $\frac{1}{2} \times \frac{1}{4} = \frac{1}{8}$
 3. $\frac{1}{4} \times \frac{1}{4} = \frac{1}{16}$
 4. $\frac{1}{2} \times \frac{1}{8} = \frac{1}{16}$
 5. $\frac{1}{4} \times \frac{1}{8} = \frac{1}{32}$
 6. $\frac{1}{2} \times \frac{1}{16} = \frac{1}{32}$
 7. $\frac{1}{4} \times \frac{1}{16} = \frac{1}{64}$
 8. $\frac{1}{2} \times \frac{1}{32} = \frac{1}{64}$
 9. $\frac{1}{4} \times \frac{1}{32} = \frac{1}{128}$
 10. $\frac{1}{2} \times \frac{1}{64} = \frac{1}{128}$
 11. $\frac{1}{4} \times \frac{1}{128} = \frac{1}{256}$
 12. $\frac{1}{2} \times \frac{1}{256} = \frac{1}{256}$
 13. $\frac{1}{4} \times \frac{1}{256} = \frac{1}{512}$
 14. $\frac{1}{2} \times \frac{1}{512} = \frac{1}{512}$
 15. $\frac{1}{4} \times \frac{1}{512} = \frac{1}{1024}$
 16. $\frac{1}{2} \times \frac{1}{1024} = \frac{1}{1024}$
 17. $\frac{1}{4} \times \frac{1}{1024} = \frac{1}{2048}$
 18. $\frac{1}{2} \times \frac{1}{2048} = \frac{1}{2048}$
 19. $\frac{1}{4} \times \frac{1}{2048} = \frac{1}{4096}$
 20. $\frac{1}{2} \times \frac{1}{4096} = \frac{1}{4096}$
 21. $\frac{1}{4} \times \frac{1}{4096} = \frac{1}{8192}$
 22. $\frac{1}{2} \times \frac{1}{8192} = \frac{1}{8192}$
 23. $\frac{1}{4} \times \frac{1}{8192} = \frac{1}{16384}$
 24. $\frac{1}{2} \times \frac{1}{16384} = \frac{1}{16384}$
 25. $\frac{1}{4} \times \frac{1}{16384} = \frac{1}{32768}$
 26. $\frac{1}{2} \times \frac{1}{32768} = \frac{1}{32768}$
 27. $\frac{1}{4} \times \frac{1}{32768} = \frac{1}{65536}$
 28. $\frac{1}{2} \times \frac{1}{65536} = \frac{1}{65536}$
 29. $\frac{1}{4} \times \frac{1}{65536} = \frac{1}{131072}$
 30. $\frac{1}{2} \times \frac{1}{131072} = \frac{1}{131072}$
 31. $\frac{1}{4} \times \frac{1}{131072} = \frac{1}{262144}$
 32. $\frac{1}{2} \times \frac{1}{262144} = \frac{1}{262144}$
 33. $\frac{1}{4} \times \frac{1}{262144} = \frac{1}{524288}$
 34. $\frac{1}{2} \times \frac{1}{524288} = \frac{1}{524288}$
 35. $\frac{1}{4} \times \frac{1}{524288} = \frac{1}{1048576}$
 36. $\frac{1}{2} \times \frac{1}{1048576} = \frac{1}{1048576}$
 37. $\frac{1}{4} \times \frac{1}{1048576} = \frac{1}{2097152}$
 38. $\frac{1}{2} \times \frac{1}{2097152} = \frac{1}{2097152}$
 39. $\frac{1}{4} \times \frac{1}{2097152} = \frac{1}{4194304}$
 40. $\frac{1}{2} \times \frac{1}{4194304} = \frac{1}{4194304}$
 41. $\frac{1}{4} \times \frac{1}{4194304} = \frac{1}{8388608}$
 42. $\frac{1}{2} \times \frac{1}{8388608} = \frac{1}{8388608}$
 43. $\frac{1}{4} \times \frac{1}{8388608} = \frac{1}{16777216}$
 44. $\frac{1}{2} \times \frac{1}{16777216} = \frac{1}{16777216}$
 45. $\frac{1}{4} \times \frac{1}{16777216} = \frac{1}{33554432}$
 46. $\frac{1}{2} \times \frac{1}{33554432} = \frac{1}{33554432}$
 47. $\frac{1}{4} \times \frac{1}{33554432} = \frac{1}{67108864}$
 48. $\frac{1}{2} \times \frac{1}{67108864} = \frac{1}{67108864}$
 49. $\frac{1}{4} \times \frac{1}{67108864} = \frac{1}{134217728}$
 50. $\frac{1}{2} \times \frac{1}{134217728} = \frac{1}{134217728}$
 51. $\frac{1}{4} \times \frac{1}{134217728} = \frac{1}{268435456}$
 52. $\frac{1}{2} \times \frac{1}{268435456} = \frac{1}{268435456}$
 53. $\frac{1}{4} \times \frac{1}{268435456} = \frac{1}{536870912}$
 54. $\frac{1}{2} \times \frac{1}{536870912} = \frac{1}{536870912}$
 55. $\frac{1}{4} \times \frac{1}{536870912} = \frac{1}{1073741824}$
 56. $\frac{1}{2} \times \frac{1}{1073741824} = \frac{1}{1073741824}$
 57. $\frac{1}{4} \times \frac{1}{1073741824} = \frac{1}{2147483648}$
 58. $\frac{1}{2} \times \frac{1}{2147483648} = \frac{1}{2147483648}$
 59. $\frac{1}{4} \times \frac{1}{2147483648} = \frac{1}{4294967296}$
 60. $\frac{1}{2} \times \frac{1}{4294967296} = \frac{1}{4294967296}$
 61. $\frac{1}{4} \times \frac{1}{4294967296} = \frac{1}{8589934592}$
 62. $\frac{1}{2} \times \frac{1}{8589934592} = \frac{1}{8589934592}$
 63. $\frac{1}{4} \times \frac{1}{8589934592} = \frac{1}{17179869184}$
 64. $\frac{1}{2} \times \frac{1}{17179869184} = \frac{1}{17179869184}$
 65. $\frac{1}{4} \times \frac{1}{17179869184} = \frac{1}{34359738368}$
 66. $\frac{1}{2} \times \frac{1}{34359738368} = \frac{1}{34359738368}$
 67. $\frac{1}{4} \times \frac{1}{34359738368} = \frac{1}{68719476736}$
 68. $\frac{1}{2} \times \frac{1}{68719476736} = \frac{1}{68719476736}$
 69. $\frac{1}{4} \times \frac{1}{68719476736} = \frac{1}{137438953472}$
 70. $\frac{1}{2} \times \frac{1}{137438953472} = \frac{1}{137438953472}$
 71. $\frac{1}{4} \times \frac{1}{137438953472} = \frac{1}{274877906944}$
 72. $\frac{1}{2} \times \frac{1}{274877906944} = \frac{1}{274877906944}$
 73. $\frac{1}{4} \times \frac{1}{274877906944} = \frac{1}{549755813888}$
 74. $\frac{1}{2} \times \frac{1}{549755813888} = \frac{1}{549755813888}$
 75. $\frac{1}{4} \times \frac{1}{549755813888} = \frac{1}{1099511627776}$
 76. $\frac{1}{2} \times \frac{1}{1099511627776} = \frac{1}{1099511627776}$
 77. $\frac{1}{4} \times \frac{1}{1099511627776} = \frac{1}{2199023255552}$
 78. $\frac{1}{2} \times \frac{1}{2199023255552} = \frac{1}{2199023255552}$
 79. $\frac{1}{4} \times \frac{1}{2199023255552} = \frac{1}{4398046511104}$
 80. $\frac{1}{2} \times \frac{1}{4398046511104} = \frac{1}{4398046511104}$
 81. $\frac{1}{4} \times \frac{1}{4398046511104} = \frac{1}{8796093022208}$
 82. $\frac{1}{2} \times \frac{1}{8796093022208} = \frac{1}{8796093022208}$
 83. $\frac{1}{4} \times \frac{1}{8796093022208} = \frac{1}{17592186044416}$
 84. $\frac{1}{2} \times \frac{1}{17592186044416} = \frac{1}{175921$



profit, before tax, increased from

(a) Gross of 2.02p. (b) Gross of 1p.
(d) Net. (e) Gross of 1.72p. (f) Gross
(g) Gross of 1.023p. (h) Gross of 0.4p. (j) Gross of 7.5 per
Gross of 8 per cent. (m) Net—as forecast in June Pros-
total 1.3125p net then foreshadowed. (n) Gross of 2.25p.

Moreover, both in home and export markets, will be in excess of that for 1972-73.

Any situations considered

As they say in
Avile, Peru (It costs — 17¢)

Tel. 01-734 0186

1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26

BIDS AND DEALS

Tunnel Cement deal not full takeover

After rising more than 30p in a fortnight, Tunnel Cement shares fell back 11p to 203p yesterday when the company said the acquisition of an unnamed party of a 26 per cent stake did not indicate a full takeover bid.

The stock market has been confidently expecting an offer when it became clear that the Danish F. L. Smith cement combine wanted to dispose of its interest. Originally, Tunnel was a subsidiary of the Danish company.

Tunnel's chairman, Norwegian Mr. Carl Hagerup, said his Board was "aware that negotiations are well advanced" for Smith to sell its holding "to a third party on terms which will not result in a general offer being made."

Mr. Hagerup commented last night that his company was aware of the identity of the third party. Details would be given in another statement due to go out "in a few days."

BIBBY SALE TO REALISE £9M.

The Italian Industrie Buitoni Perugia group is to pay £9m. for the grocery interests of Liverpool-based J. Bibby. It was announced yesterday.

The cash sum is based on £7.3m. for the assets involved and £1.5m. for goodwill. The sale was first announced at the end of last month, and Bibby stated yesterday that it was hoped to complete the deal on November 3.

The grocery products division sells and distributes oil-based products manufactured by the edible oils division of Bibby's under the brand names TREX, TREX OIL, SPREAD 'N' FILL and CIDAL, and also comprises the spreads manufacturing and canned goods company "Princes" Foods. The division also includes two subsidiaries of "PRINCES" Foods, Horrocks and Watson (Springfield) and Abbey Foods (Liverpool) Limited, and the overseas marketing company Bibby (Netherlands).

The assets involved comprise principally the current assets of the above businesses; the fixed assets include the spreads factory at Southport and a leasehold warehouse at Huxton. Bibby said proceeds of the sale will be invested mainly in activities related to agriculture of the type now undertaken by the feeds and seeds and farm products division with the object of strengthening competitive position and increasing their market

VAVASSEUR EXPANDS IN HOLLAND

J. H. Vavasseur's subsidiary in the Netherlands is expanding its interests with two deals involving the equivalent of £3.6m. It is paying DFL11.5m. (around £1.85m.) for the van Zadelhoff group, estate agents, partly in cash and partly in new shares of the subsidiary which is changing its name to Beheer An Exploita-tiematschappij Vavasseur Nederland (BEAN).

Also included in the price are some properties owned by Dr. C. van Zadelhoff who owns 20 per cent of the van Zadelhoff group with Anglo-Continental Investment and Finance controlling the other 70 per cent.

Anglo-Continental is also involved in the second deal. The Vavasseur subsidiary will pay DFL11.25m. (around £1.84m.) for De Occidentale Bank of Amsterdam, a bank which will be an Amsterdam stock exchange.

Again the consideration will be partly cash and partly shares with the result that Anglo-Continental will end up with a significant shareholding in the Vavasseur subsidiary.

In addition, about DFL2m. (£325,000) of new capital will be injected into the bank by Vavasseur's offshoot, Vavasseur will also arrange for greater public participation in its subsidiary.

Mr. Proctor also insists that, far from offering commercial gains, a merger with BSG could be "seriously prejudicial" to BSG's commercial prospects. He maintains that GB shareholders are being offered "an equity stake in a company which has failed to achieve any significant growth and is now stagnating."

On the financial side, whereas GB's borrowings of £5.25m. are roughly equal to its net assets (£5.2m.), BSG's borrowings, if the offer is implemented, are likely to be more than three times net assets, claims Mr. Proctor.

At a Press conference yesterday Mr. Proctor also claimed that many of the senior employees of GB were against the bid.

The management of the operating companies within GB would not be changed if the bid were rejected but the Board needed rejuvenating. It would be up to the present main Board directors to decide their own course of action if the bid failed.

Mr. Proctor said there would be no point in personally buying shares to support his views because "I could not afford to buy the large numbers necessary to influence the outcome of the bid."

If BSG increased its offer he would have to look at it. But one problem with the present bid was the lack of cash involved and the difficulty in valuing the BSG shares.

See Men and Matters

SHARE STAKES

Rail Securities Trust has acquired a further 12,500 Bestwood Ordinary shares, making total holding 417,500 shares.

Interests of Slater Walker Securities and its subsidiaries, together with investment trusts, etc., in BSG on September 12 totalled 445,500 Ordinary shares (13.20 per cent).

Jessel Securities through certain of its subsidiaries has purchased a further 20,000 Ordinary shares and 10,000 Preference shares in Johnson Group Cleaners, 7, 1972 were £50,000. Pre-tax profit making total holding 2,083,340 ft. after charging directors

remuneration at a level that has been agreed for the future was £41,000.

Ordinary shares and 65,000 Preference shares.

Interests of Slater Walker Securities and its subsidiaries, together with investment trusts, etc., on September 11 in Doubletree totalled 3,303,373 Ordinary shares (15.16 per cent.).

R. Wylie Hill has been informed by Peldayn (Holdings) it has acquired a further 20,000 Ordinary Stock Units of Wylie Hill, Peldayn's holding is now 302,721 Ordinary units, which represents 14.34 per cent. of the capital.

HACKNEY & HENDON MERGER

After a day of mounting speculation that a deal was in the wind between Hackney and Hendon Greyhounds and G. and W. Walker, the catering and leisure concern created by former boxers George and Billy Walker, the Boards announced merger terms had been agreed in principle.

Hackney and Hendon, which has spread its interests into casinos, property and garages, will offer terms valuing Walker at £2.8m.

Hackney will issue 2m. of its Ordinary and pay £300,000 cash for Walker and because of the size of the deal has asked for its share quotation to be suspended.

Before news of the proposed merger yesterday the Hackney shares had risen 12p to 125p on rumours that a property group was building up a stake in the company.

Walker is a public but unquoted company which last financial year made pre-tax profits of £103,508 compared with the £127,643 Hackney made in its latest financial year.

TAYLOR WOODROW

TAYLOR WOODROW has, with a subsidiary, acquired the capital of A. & S. Andrews which has the Ford Main dealership for Belling and other parts of West London and a general garage business, including car hire. Consideration totalled £382,234 made up of 59,840 Ordinary shares of £5,840 Ordinary shares of £5,840 and 10,000 Loan Notes 1988 of £5,840 plus £123,174 in cash.

MILES DRUCE

A.G. McFadden Metals, a member of the engineering services division of the Miles Druce group, has by arrangement with Scott Lithgow acquired the oil suction and discharge hose coupling production facilities and know-how from Mitchell Swire, of Greenock at a cost of £60,000 cash.

The move reflects Miles Druce's expanding interest in the oil and petrochemical industries and further contributes to its growing range of services to offshore oil operations.

ESPERANZA TRADE

Esperanza Trade and Transport is to acquire Consulair Laboratories for £233,501 paid by the issue of 236,161 Ordinary shares of Esperanza. An additional amount of up to a maximum of £200,000 may be payable in cash or shares of Esperanza depending on future profits of the business over the next three years.

Net tangible assets of Consulair and its subsidiaries at December 31, 1972 were £50,000. Pre-tax profit making total holding 2,083,340 ft. after charging directors

remuneration at a level that has been agreed for the future was £41,000.

Ordinary shares and 65,000 Preference shares.

Interests of Slater Walker Securities and its subsidiaries, together with investment trusts, etc., on September 11 in Doubletree totalled 3,303,373 Ordinary shares (15.16 per cent.).

R. Wylie Hill has been informed by Peldayn (Holdings) it has acquired a further 20,000 Ordinary Stock Units of Wylie Hill, Peldayn's holding is now 302,721 Ordinary units, which represents 14.34 per cent. of the capital.

HACKNEY & HENDON MERGER

After a day of mounting speculation that a deal was in the wind between Hackney and Hendon Greyhounds and G. and W. Walker, the catering and leisure concern created by former boxers George and Billy Walker, the Boards announced merger terms had been agreed in principle.

Hackney and Hendon, which has spread its interests into casinos, property and garages, will offer terms valuing Walker at £2.8m.

Hackney will issue 2m. of its Ordinary and pay £300,000 cash for Walker and because of the size of the deal has asked for its share quotation to be suspended.

Before news of the proposed merger yesterday the Hackney shares had risen 12p to 125p on rumours that a property group was building up a stake in the company.

Walker is a public but unquoted company which last financial year made pre-tax profits of £103,508 compared with the £127,643 Hackney made in its latest financial year.

TAYLOR WOODROW

TAYLOR WOODROW has, with a subsidiary, acquired the capital of A. & S. Andrews which has the Ford Main dealership for Belling and other parts of West London and a general garage business, including car hire. Consideration totalled £382,234 made up of 59,840 Ordinary shares of £5,840 Ordinary shares of £5,840 and 10,000 Loan Notes 1988 of £5,840 plus £123,174 in cash.

MILES DRUCE

A.G. McFadden Metals, a member of the engineering services division of the Miles Druce group, has by arrangement with Scott Lithgow acquired the oil suction and discharge hose coupling production facilities and know-how from Mitchell Swire, of Greenock at a cost of £60,000 cash.

The move reflects Miles Druce's expanding interest in the oil and petrochemical industries and further contributes to its growing range of services to offshore oil operations.

ESPERANZA TRADE

Esperanza Trade and Transport is to acquire Consulair Laboratories for £233,501 paid by the issue of 236,161 Ordinary shares of Esperanza. An additional amount of up to a maximum of £200,000 may be payable in cash or shares of Esperanza depending on future profits of the business over the next three years.

Net tangible assets of Consulair and its subsidiaries at December 31, 1972 were £50,000. Pre-tax profit making total holding 2,083,340 ft. after charging directors

remuneration at a level that has been agreed for the future was £41,000.

Ordinary shares and 65,000 Preference shares.

Interests of Slater Walker Securities and its subsidiaries, together with investment trusts, etc., on September 11 in Doubletree totalled 3,303,373 Ordinary shares (15.16 per cent.).

R. Wylie Hill has been informed by Peldayn (Holdings) it has acquired a further 20,000 Ordinary Stock Units of Wylie Hill, Peldayn's holding is now 302,721 Ordinary units, which represents 14.34 per cent. of the capital.

Ordinary shares and 65,000 Preference shares.

Interests of Slater Walker Securities and its subsidiaries, together with investment trusts, etc., on September 11 in Doubletree totalled 3,303,373 Ordinary shares (15.16 per cent.).

R. Wylie Hill has been informed by Peldayn (Holdings) it has acquired a further 20,000 Ordinary Stock Units of Wylie Hill, Peldayn's holding is now 302,721 Ordinary units, which represents 14.34 per cent. of the capital.

HACKNEY & HENDON MERGER

After a day of mounting speculation that a deal was in the wind between Hackney and Hendon Greyhounds and G. and W. Walker, the catering and leisure concern created by former boxers George and Billy Walker, the Boards announced merger terms had been agreed in principle.

Hackney and Hendon, which has spread its interests into casinos, property and garages, will offer terms valuing Walker at £2.8m.

Hackney will issue 2m. of its Ordinary and pay £300,000 cash for Walker and because of the size of the deal has asked for its share quotation to be suspended.

Before news of the proposed merger yesterday the Hackney shares had risen 12p to 125p on rumours that a property group was building up a stake in the company.

Walker is a public but unquoted company which last financial year made pre-tax profits of £103,508 compared with the £127,643 Hackney made in its latest financial year.

TAYLOR WOODROW

TAYLOR WOODROW has, with a subsidiary, acquired the capital of A. & S. Andrews which has the Ford Main dealership for Belling and other parts of West London and a general garage business, including car hire. Consideration totalled £382,234 made up of 59,840 Ordinary shares of £5,840 Ordinary shares of £5,840 and 10,000 Loan Notes 1988 of £5,840 plus £123,174 in cash.

MILES DRUCE

A.G. McFadden Metals, a member of the engineering services division of the Miles Druce group, has by arrangement with Scott Lithgow acquired the oil suction and discharge hose coupling production facilities and know-how from Mitchell Swire, of Greenock at a cost of £60,000 cash.

The move reflects Miles Druce's expanding interest in the oil and petrochemical industries and further contributes to its growing range of services to offshore oil operations.

ESPERANZA TRADE

Esperanza Trade and Transport is to acquire Consulair Laboratories for £233,501 paid by the issue of 236,161 Ordinary shares of Esperanza. An additional amount of up to a maximum of £200,000 may be payable in cash or shares of Esperanza depending on future profits of the business over the next three years.

Net tangible assets of Consulair and its subsidiaries at December 31, 1972 were £50,000. Pre-tax profit making total holding 2,083,340 ft. after charging directors

remuneration at a level that has been agreed for the future was £41,000.

Ordinary shares and 65,000 Preference shares.

Interests of Slater Walker Securities and its subsidiaries, together with investment trusts, etc., on September 11 in Doubletree totalled 3,303,373 Ordinary shares (15.16 per cent.).

R. Wylie Hill has been informed by Peldayn (Holdings) it has acquired a further 20,000 Ordinary Stock Units of Wylie Hill, Peldayn's holding is now 302,721 Ordinary units, which represents 14.34 per cent. of the capital.

HACKNEY & HENDON MERGER

After a day of mounting speculation that a deal was in the wind between Hackney and Hendon Greyhounds and G. and W. Walker, the catering and leisure concern created by former boxers George and Billy Walker, the Boards announced merger terms had been agreed in principle.

Hackney and Hendon, which has spread its interests into casinos, property and garages, will offer terms valuing Walker at £2.8m.

Hackney will issue 2m. of its Ordinary and pay £300,000 cash for Walker and because of the size of the deal has asked for its share quotation to be suspended.

Before news of the proposed merger yesterday the Hackney shares had risen 12p to 125p on rumours that a property group was building up a stake in the company.

Walker is a public but unquoted company which last financial year made pre-tax profits of £103,508 compared with the £127,643 Hackney made in its latest financial year.

TAYLOR WOODROW

TAYLOR WOODROW has, with a subsidiary, acquired the capital of A. & S. Andrews which has the Ford Main dealership for Belling and other parts of West London and a general garage business, including car hire. Consideration totalled £382,234 made up of 59,840 Ordinary shares of £5,840 Ordinary shares of £5,840 and 10,000 Loan Notes 1988 of £5,840 plus £123,174 in cash.

MILES DRUCE

A.G. McFadden Metals, a member of the engineering services division of the Miles Druce group, has by arrangement with Scott Lithgow acquired the oil suction and discharge hose coupling production facilities and know-how from Mitchell Swire, of Greenock at a cost of £60,000 cash.

The move reflects Miles Druce's expanding interest in the oil and petrochemical industries and further contributes to its growing range of services to offshore oil operations.

ESPERANZA TRADE

Esperanza Trade and Transport is to acquire Consulair Laboratories for £233,501 paid by the issue of 236,161 Ordinary shares of Esperanza. An additional amount of up to a maximum of £200,000 may be payable in cash or shares of Esperanza depending on future profits of the business over the next three years.

Net tangible assets of Consulair and its subsidiaries at December 31, 1972 were £50,000. Pre-tax profit making total holding 2,083,340 ft. after charging directors

remuneration at a level that has been agreed for the future was £41,000.

Ordinary shares and 65,000 Preference shares.

Interests of Slater Walker Securities and its subsidiaries, together with investment trusts, etc., on September 11 in Doubletree totalled 3,303,373 Ordinary shares (15.16 per cent.).

R. Wylie Hill has been informed by Peldayn (Holdings) it has acquired a further 20,000 Ordinary Stock Units of Wylie Hill, Peldayn's holding is now 302,721 Ordinary units, which represents 14.34 per cent. of the capital.

HACKNEY & HENDON MERGER

After a day of mounting speculation that a deal was in the wind between Hackney and Hendon Greyhounds and G. and W. Walker, the catering and leisure concern created by former boxers George and Billy Walker, the Boards announced merger terms had been agreed in principle.

Hackney and Hendon, which has spread its interests into casinos, property and garages, will offer terms valuing Walker at £2.8m.

Hackney will issue 2m. of its Ordinary and pay £300,000 cash for Walker and because of the size of the deal has asked for its share quotation to be suspended.

Before news of the proposed merger yesterday the Hackney shares had risen 12p to 125p on rumours that a property group was building up a stake in the company.

Walker is a public but unquoted company which last financial year made pre-tax profits of £103,508 compared with the £127,643 Hackney made in its latest financial year.

TAYLOR WOODROW

TAYLOR WOODROW has, with a subsidiary, acquired the capital of A. & S. Andrews which has the Ford Main dealership for Belling and other parts of West London and a general garage business, including car hire. Consideration totalled £382,234 made up of 59,840 Ordinary shares of £5,840 Ordinary shares of £5,840 and 10,000 Loan Notes 1988 of £5,840 plus £123,174 in cash.

MILES DRUCE

A.G. McFadden Metals, a member of the engineering services division of the Miles Druce group, has by arrangement with Scott Lithgow acquired the oil suction and discharge hose coupling production facilities and know-how from Mitchell Swire, of Greenock at a cost of £60,000 cash.

The move reflects Miles Druce's expanding interest in the oil and petrochemical industries and further contributes to its growing range of services to offshore oil operations.

ESPERANZA TRADE

Esperanza Trade and Transport is to acquire Consulair Laboratories for £233,501 paid by the issue of 236,161 Ordinary shares of Esperanza. An additional amount of up to a maximum of £200,000 may be payable in cash or shares of Esperanza depending on future profits of the business over the next three years.

Net tangible assets of Consulair and its subsidiaries at December 31, 1972 were £50,000. Pre-tax profit making total holding 2,083,340 ft. after charging directors

remuneration at a level that has been agreed for the future was £41,000.

Ordinary shares and 65,000 Preference shares.

Interests of Slater Walker Securities and its subsidiaries, together with investment trusts, etc., on September 11 in Doubletree totalled 3,303,373 Ordinary shares (15.16 per cent.).

R. Wylie Hill has been informed by Peldayn (Holdings) it has acquired a further 20,000 Ordinary Stock Units of Wylie Hill, Peldayn's holding is now 302,721 Ordinary units, which represents 14.34 per cent. of the capital.

HACKNEY & HENDON MERGER

After a day of mounting speculation that a deal was in the wind between Hackney and Hendon Greyhounds and G. and W. Walker, the catering and leisure concern created by former boxers George and Billy Walker, the Boards announced merger terms had been agreed in principle.

Hackney and Hendon, which has spread its interests into casinos, property and garages, will offer terms valuing Walker at £2.8m.

Hackney will issue 2m. of its Ordinary and pay £300,000 cash for Walker and because of the size of the deal has asked for its share quotation to be suspended.

Before news of the proposed merger yesterday the Hackney shares had risen 12p to 125p on rumours that a property group was building up a stake in the company.

Walker is a public but unquoted company which last financial year made pre-tax profits of £103,508 compared with the £127,643 Hackney made in its latest financial year.

TAYLOR WOODROW

TAYLOR WOODROW has, with a subsidiary, acquired the capital of A. & S. Andrews which has the Ford Main dealership for Belling and other parts of West London and a general garage business, including car hire. Consideration totalled £382,234 made up of 59,840 Ordinary shares of £5,840 Ordinary shares of £5,840 and 10,000 Loan Notes 1988 of £5,840 plus £123,174 in cash.

MILES DRUCE

A.G. McFadden Metals, a member of the engineering services division of the Miles Druce group, has by arrangement with Scott Lithgow acquired the oil suction and discharge hose coupling production facilities and know-how from Mitchell Swire, of Greenock at a cost of £60,000 cash.

The move reflects Miles Druce's expanding interest in the oil and petrochemical industries and further contributes to its growing range of services to offshore oil operations.

ESPERANZA TRADE

Esperanza Trade and Transport is to acquire Consulair Laboratories for £233,501 paid by the issue of 236,161 Ordinary shares of Esperanza. An additional amount of up to a maximum of £200,000 may be payable in cash or shares of Esperanza depending on future profits of the business over the next three years.

Net tangible assets of Consulair and its subsidiaries at December 31, 1972 were £50,000. Pre-tax profit making total holding 2,083,340 ft. after charging directors

remuneration at a level that has been agreed for the future was £41,000.

Ordinary shares and 65,000 Preference shares.

Interests of Slater Walker Securities and its subsidiaries, together with investment trusts, etc., on September 11 in Doubletree totalled 3,303,373 Ordinary shares (15.16 per cent.).

R. Wylie Hill has been informed by Peldayn (Holdings) it has acquired a further 20,000 Ordinary Stock Units of Wylie Hill, Peldayn's holding is now 302,721 Ordinary units, which represents 14.34 per cent. of the capital.

HACKNEY & HENDON MERGER

After a day of mounting speculation that a deal was in the wind between Hackney and Hendon Greyhounds and G. and W. Walker, the catering and leisure concern created by former boxers George and Billy Walker, the Boards announced merger terms had been agreed in principle.

Hackney and Hendon, which has spread its interests into casinos, property and garages, will offer terms valuing Walker at £2.8m.

Hackney will issue 2m. of its Ordinary and pay £300,000 cash for Walker and because of the size of the deal has asked for its share quotation to be suspended.

Before news of the proposed merger yesterday the Hackney shares had risen 12p to 125p on rumours that a property group was building up a stake in the company.

Walker is a public but unquoted company which last financial year made pre-tax profits of £103,508 compared with the £127,643 Hackney made in its latest financial year.

TAYLOR WOODROW

TAYLOR WOODROW has, with a subsidiary, acquired the capital of A. & S. Andrews which has the Ford Main dealership for Belling and other parts of West London and a general garage business, including car hire. Consideration totalled £382,234 made up of 59,840 Ordinary shares of £5,840 Ordinary shares of £5,840 and 10,000 Loan Notes 1988 of £5,840 plus £123,174 in cash.

MILES DRUCE

A.G. McFadden Metals, a member of the engineering services division of the Miles Druce group, has by arrangement with Scott Lithgow acquired the oil suction and discharge hose coupling production facilities and know-how from Mitchell Swire, of Greenock at a cost of £60,000 cash.

The move reflects Miles Druce's expanding interest in the oil and petrochemical industries and further contributes to its growing range of services to offshore oil operations.

ESPERANZA TRADE

MINING NEWS

Anglo's profits take a fresh step forward

BY KENNETH MARSTON

AS EXPECTED, the half-year results of South Africa's Anglo American Corporation mining and industrial giant show a good, if not dramatic, rise. Group net profits have reached £238.8m. (£124.4m.), compared with £223.8m. in the same period of 1972 when the year's total reached a record £457m.

An increase of 1 cent to 8.5 cents (4p) in the interim just about comes into line with market expectations. The previous year's total of 19 cents. Unlike some other mining finance houses, Anglo does not have dependence on profits from sharedealing although on the latest occasion shareholders have received a dividend of 14.34p out of the total pre-tax revenue of £228.6m.

Wimpey up £7m. Thomson to top £10.4m.

23rd August 1973

use in the price of new

INTERNATIONAL COMPANY NEWS + EURO MARKETS

French bank merger

By Giles Merritt

PARIS, Sept. 27. COMPAGNIE Financière de Suez, the leading French bank group, has announced details of its plan to merge with the Banque de l'Indochine, which it gained control of rather more than a year ago.

Under a two-stage scheme, Suez will very soon merge all Indochine's financial holding operations by splitting those activities off from the Indochine banking side, registering an Indochine holding company and then merging that into Compagnie Financière de Suez, the Suez mother company that controls the groups banking and industrial interests.

The second stage in the plan is scheduled for 1975. In this move, the Suez group's chief banking subsidiary, Banque de Suez et de l'Union des Mines, will absorb Banque de l'Indochine's banking activities. The resulting new bank, it is believed, would be called Banque de l'Indochine et de Suez and would be comparable in importance to the Credit Industriel et Commercial.

General Electric to raise £3.6m.

ARRANGEMENTS HAVE been completed for the placing of £3.6m. 5% per cent. Sterling/Dollar Convertible Guaranteed Loan Stock 1985/88 of General Electric Overseas Capital Corporation (Overseas) by White, Weld and Company, Paris, was announced yesterday by the General Electric Company, U.S.A. Overseas is a wholly-owned subsidiary of General Electric, U.S.A., and the loan stock is unconditionally guaranteed by General Electric and convertible into its common stock.

Application is being made in London to The Stock Exchange for the common stock of General Electric, U.S.A., as well as the loan stock, to be admitted to the Official List, Hoare and Company, Geneva, are brokers to the listing of the common stock and to the placing.

General Electric, U.S.A., is not connected with the English company, The General Electric Company. Each £100 of the new loan stock is convertible on and after October 1, 1976, until maturity, subject to certain adjustments, into 3,292.5 shares of General Electric Common Stock equivalent at \$2.43 per pound to a conversion price of \$73 per share.

Road loan

HAMBROS BANK has arranged for the extension of two seven year \$15m. loans for the Messina-Palermo Autostrada for a further 15 years.

Eastern Airlines chief may leave after heavy losses

BY OUR NEW YORK STAFF

NEW YORK, Sept. 27.

THIS YEAR has proved to be a turbulent one for the airline industry, and it seems as if the chief executives to weather the storm as it is for earnings. Eastern Airlines is expected shortly to announce the dismissal of Samuel L. Higginbottom, its President and Chief Operating Officer.

Eastern will be the second carrier to replace a chief executive in the past few weeks if Mr. Higginbottom does leave. Recently, American Airlines, plagued by the same problems which have beset the industry as a whole, including rising costs and fewer passengers than anticipated, brought its former president, C. R. Smith, back from retirement to become chairman of the Board and chief executive officer, in place of George A. Spater.

With losses which have climbed to \$10m. in the first eight months of the year, Eastern is facing serious financial problems, and is scheduled to meet next Thursday its senior lenders, in what is being cryptically described as a "potentially significant" encounter. At the

specialty scheduled session, Eastern is expected to inform its creditors of a significant deterioration in its projected earnings for the rest of the year. Well below its earlier forecasts last spring.

Rumours have suggested that the troubled carrier might well show a loss for the year of as much as \$40m. to \$50m. Last year Eastern had earnings of \$19.8m. or \$1.02 a share, after an extraordinary charge of \$3.3m. or 18 cents a share.

The airline faced lawsuits and complications as a result of the crash of one of its TriStar aircraft, as well as a delayed delivery of other aircraft of the same model and an engine hitch which took several months to correct.

It is thought that Floyd D. Hall, Eastern's Chairman and Chief Executive Officer will take over Mr. Higginbottom's duties for the immediate future. Mr. Higginbottom's fall from grace will have been precipitous. Sources close to the industry suggest that only a year ago he was considered one of the most sought after executives in the business.

Poor first half for carriers in the U.S.

By Michael Donne, Aerospace Correspondent

THE 11 largest U.S. scheduled airlines showed a 13.2 per cent. decline in net earnings in the first six months of this year, compared with the first six months of 1972, according to the Air Transport Association of America.

In the first half of the year, these airlines had a net profit of \$25.1m. on domestic and international operations, against a profit of \$28.9m. a year ago.

The airlines included are American, Braniff, Continental, Eastern, Eastern, National, Northeast, Pan American, TWA, United and Western.

The eight local-service airlines (Allegheny, Frontier, Hughes, Midwest, North Central, Ozark, Piedmont, Southern and Texas (International), did better, with net earnings of \$6.2m., against a loss of \$8.2m. in the first half of last year.

As a result, the combined industry financial result for the half-year was a net profit of \$31.3m., against \$20.7m.

Although showing an improvement, the result is still considered well below the adequate return on capital the airlines need, to finance further expansion in the system, including the purchase of more new equipment.

Fiat holding company lifts profits

By Anthony Robinson

ROME, Sept. 27. ISTITUTO FINANZIARIO Industriale (IFI), the Fiat group holding company, has announced higher net profits of Lire7,333m. for the year ending June 30 compared with Lire6,548m. of the preceding year.

IFI, however, intend to raise its dividend and proposes an unchanged Lire80 on ordinary shares and Lire130 on privileged shares. This conservative dividend policy allows the Board to propose placing Lire2,970m. into the dividend equalisation fund, Lire1,600m. into reserves and Lire7,333m. into ordinary reserves.

Meanwhile IFI International has reportedly become the largest single shareholder in a Philadelphia-based electronics company LITE Imperial Corporation through the purchase of 6 per cent of the company's shares.

This follows IFI International's recent expansion in the leisure field through its purchase of 26,000 shares in the Club Mediterranée.

Both moves are part of a diversification and expansion plan by IFI International which recently raised its capital to \$84.2m. an operation which made some \$27m. available for investment in new projects.

Premium income improvement

ROME, Sept. 27. ASSICURAZIONI GENERALI, a leading Italian insurance company, reported that premium income rose 17.1 per cent. over the first half of 1973 to over lire 200,000m.

The company's life insurance business has been particularly strong with a global 23 per cent. increase in premium income to lire 65,000m. The best growth in this field was in its German and Austrian subsidiaries which helped to push income from its foreign life insurance business up 35 per cent. compared with the more modest 13.6 per cent. in Italy.

Other sectors were less favoured, however, particularly insurance against thefts. In Italy payments on this branch represented 136 per cent. of revenue received. Car insurance was also increasingly in the red due to the increased cost of repairs.

After four years in which the property portfolio of Assicurazioni Generali, there was a significant rise in value the company has now taken a more cautious line. This is due to what the Chairman Sig. Cesare Merzario's interim report describes as the unreasonable increase in property prices recently.

Gabon gets \$13m. loan

By Our Own Correspondent

A \$13m. ten-year loan for Gabon has now been signed. Market sources report that drawdown is to be completed by 1975, while repayments start at the end of four years. The interest rate spread is reported to be 1 1/2 per cent. over the London inter-bank rate. Managers of the loan were Loeb Rhoades, Citicorp International and Banque Internationale d'Afrique Occidentale.

The borrower is the National Railways of Gabon, and the loan is guaranteed by the Government. It is part of a major project financing of \$180m. in which various foreign governments and institutions are participating.

The Gabon railway project has a chequered and controversial history. It was originally conceived as long ago as 1957 to transport timber and iron ore from Mekambo.

MAREMONT CORPORATION

A sharp change of profile

MAREMONT CORPORATION sales have risen from \$13,000m. in 1969 to \$17,000m. in 1972, accompanied by a 10 per cent rise in the car population.

Having rationalised its automotive parts product line and sold off its filter business and words, claims Mr. Richard Abelson, president and chief executive officer, but marks a radical transformation of the company.

"Before 1969," Mr. Abelson comments, "the company had made acquisitions in quick succession. It made some dozen car parts. It manufactured machine tools and textile machinery. It ran a large automotive parts distribution and jobbing operation. Maremont was just about breaking even with depressed earnings despite sales growth."

This year the Chicago-based company has a new profile. It has divested itself of its automotive parts distribution operation and its manufacturing divisions turn out a shortened range of car parts and accessories.

Banking on after-sales

"The automotive parts, particularly the replacement parts operation, had the most growth potential and the best prospects of a steady and high earnings rate," recalls Mr. Abelson. "We decided to concentrate on after-sales and exhaust systems and to put much lower priority on friction materials. The parts business was doing some \$50m. a year in 1967. Last year it earned some \$133m. and it should reach \$176m. in 1973. The advantage of our product range is that it has a strong after-market sale, and this tends to iron out any cyclical tendencies in the business."

"In the two basic areas of shock absorbers and exhaust systems the company sees a rapidly expanding market. The total U.S. market for shock absorbers is estimated at \$580m. a year and it is calculated that only one in three of the shock absorbers needing replacement are actually being replaced. Maremont expects this market to grow from 50m. units in 1972 to 75m. in four years."

It is through the domestic retail market for exhaust systems is \$750m. Here enacted and pending safety, noise and emission control laws are expected to give a sharp boost to demand. Already 32 States have vehicle inspection systems and the rest should follow suit soon.

Since 1969 the company's automotive products have grown by 11 per cent. in sales to \$133m. while the total U.S. aftermarket

has climbed to some \$45m. The swift transformation of the company's priorities meant that, at the beginning of this year, almost two-thirds of its automotive manufacturing facilities were less than four years old.

What is exciting Mr. Abelson now is the company's new World-wide operation which is producing replacement parts for cars imported into the U.S. "Some two-thirds of car repairs in the U.S. are done through garages not through dealers," he comments. "But it is very difficult

to get parts for foreign cars from the garage down the road. We want to fill this gap by manufacturing and buying in. We aim to stock some 5,000 parts from 30 suppliers. Initially we will manufacture only about 5 per cent of the parts."

Mr. Abelson's second new line is the construction of electrolytic alternators for lorries, a piece of equipment which, he claims, will last for 500,000 miles. "We aim to build up our electrical capability," he remarks.

The company has the advantage of being relatively liquid. It raised about \$12.5m. in June 1972 through a public offering of 300,000 common shares and the issuance of an additional 388,000 shares resulting from the conversion of certain preferred shares and the exercise of warrants. Last year it also arranged for credit lines totalling \$30m. with a group of banks and followed this with a second agreement with another bank whereby it will borrow up to \$12m. this year.

At the end of 1972 the current ratio stood at 2.1 with \$108m. in current assets and \$54m. in current liabilities. Long-term debt stood at \$14.7m., including

\$840,000 of 6 per cent.ordinated debentures convertible into some \$2,665 common shares at \$15.95 a share. Maremont has maintained strong momentum since 1969. 1972 primary pre-share earnings increased by 105 per cent. to \$2.70m. Return on investment climbed to 18 per cent. against 10 per cent. and working capital was \$13m. up at \$52m. Shareholders equity moved from \$8 to \$73m. and cash-flow from \$3 to \$14m. The debt-equity ratio declined from 58 per cent. to 26 per cent. and at the end of the year the company was clear of short-term domestic bank debt. The main contributor to this was the basic automotive gear which sold equipment for \$133m., up 41 per cent.

The comparison with 1969 more striking. In that year company's sales were \$234m., net income \$24m. Its dividend per share was \$3c. (50c in 1972) and cash-flow was \$8.4m. Working capital was \$29m. and its investment totalled \$43.3m. The return on investment, guished at 6 per cent.

David Curry examines the policies that have transformed the Maremont Corporation within four years from being a diversified company with a sluggish earnings record into a high performance manufacturer of car parts which is now looking hard at the European market.

Clearing and forwarding

In the six months to June this year the company reported net sales of \$150.8m. and income of \$7.9m. giving it diluted earnings of \$1.17 per share. The respective figures for the same period of 1972 were \$136.5m. and \$1.24.

In geographic terms the company is strong in the Americas and has joint ventures in Africa and India. Its non-consolidated sales from joint ventures are about \$35m. a year. "The big opportunity is the EEC," Mr. Abelson says. "We are evaluating the possibility of a marketing effort in Europe backed by manufacturing facilities with subsidiaries joint ventures."

In particular the company is examining the possibility of entering the European absorber market, but is also to business openings in the silencer sector. Other moves could include the opening of a central clearing and forwarding point for import and export parts or operations for world-wide exercise.

Maremont has a small French subsidiary, and has set up European representative offices with Avallon in Lausanne. The company has articles of association empowering it to hold participations in other companies though the possibility of setting up a Maremont subsidiary in Switzerland is not excluded.

Company Results

Le Nickel's half year loss widens

Société Le Nickel has reported a loss of Frs.53.5m. for the first half of 1973, compared with a loss of Frs.40.1m. a year earlier. The company attributed the increase partly to an easing of the first half of 1973, compared with Frs.13.1m. a year earlier, and partly to a heavy tax charge of Frs.10.1m. for 1972 as a whole.

The company attributed the sharp rise to "constant firm" demand for lead and zinc, as well as a substantial increase of prices for these metals.

Cie de Mokla, Nickel's subsidiary with mining interests, reported net earnings of Frs.6.78m. for the first half, compared with Frs.1.23m. for all of 1972.

Société des Ciments Français first-half net earnings were Frs.17.4m. (Frs.14.37m.). Sales were Frs.446.5m. (Frs.446.1m.).

Bore-Warner Corporation is paying a quarterly dividend of 33 1/2 cents on common stock. Payable November 15.

INA Corporation has reduced its fourth quarter dividend to conform to guidelines of the Federal Government's Committee on Interest and Dividends. The new rate will be 10 per cent. of the established quarterly rate will be recommended for the first quarter of 1974.

A fourth quarter dividend of 33 1/2 cents a share was declared by the company, scheduled to be paid on November 15, 1973. The 1973 dividend of \$1.91 represents a 31 per cent. increase over the 1972 annual payment of \$1.46 and is the maximum allowable under the 1973 guidelines.

Commissary des Papiers de Châtillon-Commissary-Basile first-half earnings, before depreciation and taxes, were Frs.23.8m. (Frs.15.5m.) in the first half.

Société Minière et Métallurgique de Penarroya, Nickel's main iron-ore producer, had net earnings of Frs.10.77m. during the first half of 1973, compared with Frs.13.1m. a year earlier, and Frs.14.93m. for 1972 as a whole.

The company attributed the sharp rise to "constant firm" demand for lead and zinc, as well as a substantial increase of prices for these metals.

Cie de Mokla, Nickel's subsidiary with mining interests, reported net earnings of Frs.6.78m. for the first half, compared with Frs.1.23m. for all of 1972.

Société des Ciments Français first-half net earnings were Frs.17.4m. (Frs.14.37m.). Sales were Frs.446.5m. (Frs.446.1m.).

Bore-Warner Corporation is paying a quarterly dividend of 33 1/2 cents on common stock. Payable November 15.

INA Corporation has reduced its fourth quarter dividend to conform to guidelines of the Federal Government's Committee on Interest and Dividends. The new rate will be 10 per cent. of the established quarterly rate will be recommended for the first quarter of 1974.

A fourth quarter dividend of 33 1/2 cents a share was declared by the company, scheduled to be paid on November 15, 1973. The 1973 dividend of \$1.91 represents a 31 per cent. increase over the 1972 annual payment of \$1.46 and is the maximum allowable under the 1973 guidelines.

Other News

National Kinney settles Uris price reduction

National Kinney Corporation has completed agreements with Uris Building Corporation for a reduction of \$12.32m. in the purchase price paid by its subsidiary Kinney Development Corporation. The reduction is \$4.94m. of the outstanding Uris shares.

The terms called for a reduction from the original \$63m. price paid on July 2, 1973.

Manufacture Française d'Armes et Cycles de Saint-Etienne (Mannefrance) hopes to receive Japanese Government approval soon to set up a subsidiary in Japan in association with Tokyo-Bosch Company.

A letter to shareholders, Manufacture said the wholly-owned subsidiary would hopefully be in operation early next year. Plans call for the opening of a sales centre in Tokyo as well as the publication of a mail-order catalogue.

Manufacture is a long-established manufacturer of hunting rifles, small arms and ammunition, bicycles and sewing machines, and it also has a mail-order division. The French company would be the exclusive supplier of European arms to the Japanese subsidiary, the latter said.

Occidental Overseas Capital Corporation, a wholly-owned subsidiary of Occidental Petroleum Corporation, has sold \$250m. of Guaranteed Notes due 1981 to a group of seven Japanese banks and two Tokyo branches of two American banks.

Payment of the principal and interest on the Notes is guaranteed by Occidental Petroleum Corporation. The funds will be used to reduce debt of shorter maturities.

The plan is subject to approval by the shareholders of The First National Bank of Cooperstown and by the State and Federal bank supervisory authorities.

Bankers Trust merger plan

TWO NEW YORK bank Bankers Trust Company, Albany, and The First National Bank of Cooperstown, are merging. BTCA is a member of a second largest multi-bank holding company in the U.S., \$12,500m. deposit Bankers Trust New York Corporation.

The total deposits of the two merging banks will be about \$235m. Between them, they have 25 offices in New York.

The plan is subject to approval by the shareholders of The First National Bank of Cooperstown and by the State and Federal bank supervisory authorities.

Lesbrook Limited

(Pressings and Assemblies)
"Order books are full and well diversified"

Salient points from the circulated statement of the Chairman and Managing Director, Mr. W. F. Dorrell:

★ The year ended 30th March, 1973, marked what it is hoped to be a major step forward with the purchase of a modern factory in Birmingham.

★ It is not possible to quantify precisely further additional cost arising from the gas strike and the disorganisation of production during the move to the new factory and in the period following the move. But for these factors our trading profit of £100,438 for 1972/73 (as compared with £85,897) would have been materially higher.

★ We are overcoming our difficulties and with better production facilities and the bringing into production of the new plant, on which we spent £56,153 last year, we should soon be reaping the benefits of our move. Order books are full and well diversified. I am optimistic of being able to report next year that we have made further progress.

★ The proposed dividend of 9.1875% is equivalent to 13.125% gross (12.5% last year) and is the maximum allowed under present regulations.

Better Living for Everyone
Total Business Company

C. ITOH & CO., LTD.

Summary of the Annual Report by the President
for the year ended 31st March 1973

JAPANESE ECONOMY
Despite setbacks suffered because of the "Nixon Shock" in August, 1971, the Japanese economy headed for recovery after it bottomed out in Spring, 1972, and showed an upward trend throughout the remainder of that year.

The economy gradually entered into a period of over-heating in 1973, and because of this the Japanese government raised the official rate and the deposit reserve requirement several times. Moreover, due to the fluctuation of international currencies in Europe caused by the dollar crisis, the government adopted a floating rate system in February, 1973.

Although a tight money policy has been adopted, the growth of the economy is expected to continue due to increased demand. However, major problems such as soaring prices and international monetary instability have made it extremely difficult to obtain a clear outlook for the economy in fiscal 1973.

C. ITOH'S RESULTS

Under these economic circumstances, C. Itoh strongly affirmed its role as a general trading company. Domestically it made efforts to provide a smooth and stable supply of goods, while overseas advancing development and procurement of raw materials and resources through promotion of business tie-ups with local companies and aggressive investment activities.

Consolidated net sales during the period amounted to \$10,832 million (a 16.3% increase over the previous period), and consolidated net earnings, before an extraordinary gain on foreign exchange of \$1.75 thousand, amounted to \$71.516 thousand (a 76.7% increase).

BUSINESS ACTIVITIES

The textile industry showed conspicuous improvement paralleling the recovery in demand. C. Itoh Textile Division earned high profits due to the favorable circumstances.

The Machinery Division achieved favorable results primarily through the expansion of its business, although the machinery industry was hard hit by the dull tone of domestic demand and



Mr. Masakazu Echigo, President

by cost increases.

Although the construction industry faced continued adverse business environment during the first half of the fiscal period, it showed a favorable turn in the latter half. The Construction Division concentrated on strengthening its technological and developmental capacities, and exerted efforts to increase the scope of its business. As a result, favorable gains were achieved in its various spheres of activity.

Along with the upward trend of business activity, the construction of the metal market was extremely good, and business results of the Metal Division advanced steadily. As a result of business tie-ups with

National Motors Corporation and Ente Nazionale Idrocarburi, there was a significant rise in export contracts in this line.

The foodstuffs, chemicals and general commodities industries were very active. Amid the world-wide shortage of raw materials, the Foodstuffs, Chemicals and General Commodities Division placed emphasis on development of resources, overseas business, and offshore trade, and was able to expand its business results to anticipated levels. During the period, C. Itoh advanced a cattle-raising project in Australia, a wood chip business in Brazil and a palm oil enterprise in Malaysia.

In the field of ocean development, C. Itoh, in concert with the Dai-ichi Kangyo Bank, Ltd. and other companies, established World Ocean System Inc., which will engage exclusively in ocean development. Through this new corporation C. Itoh expects to actively participate in and promote ocean development as one of the industries of the future.

OVERSEAS ENTERPRISES

C. Itoh operates various types of enterprises in all parts of the world, the total number reaching 108 at the end of the period. The majority were set up in developing countries and, while making a significant contribution to the economic development of their host countries, they bear responsibility for one segment of Japan's international economic cooperation.

On 16th July, 1973, C. Itoh successfully issued 30,403,085 shares of common stock at ¥530 (approximately \$2.00) per share in a public offering. Arrangements were made so that shareholders of record on 31st March, 1973 were given the option to purchase 6 new shares for each 100 shares held.

On 30th November, 1972, C. Itoh called for redemption of its U.S. dollar 6 1/4% and 6 1/2% Convertible Debentures issued in March 1964 and December 1969, respectively.

ANNUAL REPORT for the 1972/73 fiscal year (ended 31st March, 1973) containing the President's message and financial statements of C. ITOH & CO., LTD. and consolidated subsidiaries, can be obtained from Hambros Bank Ltd., Coupon Department, Hambros House, Royleigh Road, Shenfield, Brentwood, Essex.

HEAD OFFICE: C.P.O. Box 117, Osaka, Japan
TOKYO OFFICE: C.P.O. Box 136, Tokyo, Japan
LONDON BRANCH: London International Press Centre, 76, Shoe Lane, London, EC4 3JB
Telephone: 01-333 6090 Telex: 261981 Cable: "TOHCHU LONDON EC4"

Cable: "CITOH OSAKA"
Cable: "CITOH TOKYO"

كتاب من الأهرام

Note: Tax is estimated at 47.5% (1972 40%)
Following is a statement by the Chairman, R. F. A. Tate—
The I.C.B. expansion to which I referred in my last Annual Report has proved to be a considerable success and is already a notable profit contributor.
The rate of supply of cars, vans and trucks is most unpredictable and together with the as yet unknown impact of Phase III of the prices and incomes Policy it is impossible to give you an accurate forecast for the following year, suffice it to say that given good supply and trading conditions your company will enjoy a record year.

The delay was caused in checking the details of last year's pay agreement and the Board has decided that the two days should be allowed because it was agreed before the pay freeze was announced last November and was due to operate before April 1 this year.

Police said bulbs were running out, lights were sticking and some were out of timing.

About 600 traffic lights—half London's total—are maintained

gineering Workers were offered pay increases in line with the Government's Phase Two regulations, said a company spokesman. All depots agreed to the increase except the 120 men at Waterloo and Wembley, who went on unofficial strike two weeks ago.

Giving the court's reserved judgment, the President, Sir John Donaldson, said that because of the nature of the writers' relationship and contracts with the Corporation, they were neither "workers" nor "employees" of the BBC.

With ASTMS seeking to enter the clearing banks, a membership battle with the established clearing banks by other unions following its expulsion from the TUC for remaining registered.

Mr. Forrester said yesterday: "I am very concerned that people who suffer from this illness can at the moment claim any kind of compensation like other industrial diseases. I want medical evidence to prove conclusively that the disease is being caused by working conditions."

The consolidated results of John Lewis Partnership Limited for the half year ended 30.6.73 are given below together with results of John Lewis and Company Limited and Suburban & Provincial Stores Limited and their Subsidiaries and John Lewis Properties Limited. The allocation for profit sharing and, subject to further taxation, for inter-company dividends and reserves, can be settled only on the results for the full year.

Total sales rose by £13 million (24.5 per cent) in the half year compared with the sales increased by 22.8 per cent to £64 million, sales in Waitrose supermarkets by 27.5 per cent to £30.3 million and wholesale and manufacturing sales by 36.4 per cent to £2 million. (These figures include purchase tax before 1st April 1973 and VAT from that date).

Trading profit increased by £1,050,000 (17.6 per cent) to £7,012,000. This was proportionately lower than the rise in sales mainly because of a budgeted reduction in gross margins in Phase I and Phase II of the Government's prices and incomes policy. Profit also has to meet the rising opening costs of supermarkets and of our new department store in Edinburgh which opened on 7th August 1973. The bulk of the trading profit came from department stores. The contribution from supermarkets increased by £21,000 to £338,000.

In the second half year the Partnership is expected to achieve a 15 per cent rise in its department store sales and for further relatively substantial expansion in the food trade. Gross margins are expected to remain significantly below last year's levels and a further sharp increase in expenses largely as a result of general inflationary factors, will probably result in a satisfactory increase in sales but not in profits for the year as a whole, it is likely that profits will rise by a significantly smaller proportion.

Mr. Terry Daly, one of the leading boilermakers of the Stewards and Workmen's shop in the district, commented: "Boilermakers' Society," said: "The welders are out because the rest of the boilermakers won't deliberately agree that in the next pay raise they will be paid parity right across the board. Some of the welders' shop stewards are creating anarchy because they cannot get what they want."

Thousands of Swan Hunter banned overtime three weeks ago over what they called pay anomalies, voted to resume normal work immediately.

But the company's restrictions pending the outcome of talks between their shop stewards and the management.

Earlier, the management had warned that, if the ban continued, the company would lose its market orders for some of the 5,000 production workers would be threatened.

and present indications are encouraging. It is still anticipated that before the end of the year, we shall be in a position to give shareholders a meaningful assessment of the implications of this discovery to The Thomson Organisation Limited.

WIMPEY

44, Main Street, Johannesburg, South Africa.
Transfer Secretaries:
Consolidated Share Registrars Limited,
62, Marshall Street, Johannesburg
(P.O. Box 61061, Marshalltown), Transvaal, South Africa.
Charter Consolidated Limited,
Kent House, Station Road, Ashford, Kent, TN23 1QB.
27th September 1972

OZALID GROUP HOLDINGS LIMITED

rikes cost car industry 5m. days by August

ELLIOTT, LABOUR EDITOR

his year cost the industry nearly 1.5m. days by the end of August. The Department of Employment, which is pushing higher this year, says that the cost of motor industry strikes is now ending at the motor component factory of Advest Engineering will have had a far greater impact on motor production than will be shown in the official figures.

The Department's statistics, published in the September edition of its monthly Gazette, show that 1,493,000 days were lost from January to August in 215 motor industry disputes involving a total 347,500 workers. Comparable figures for last year are 1,037,000 days in 152 disputes involving 174,700 workers.

These figures show that motor factories have the worst industrial record in the U.K. this year, followed by the main engineering industry, which lost 908,000 working days by the end of August. The "metal manufacture" section of the industry lost 426,000 days.

Overall, however, the strike figures for all U.K. industries and occupations are considerably better than last year, reflecting a reduction in active militancy under the Government's statutory wages controls.

By the end of August, the U.K. total of working days lost was 4.5m. compared with 19.5m. in the same period last year, which was dominated by strikes against the Government's informal wage restraint policy.

Union leader raps 'poor industrial relations at BL'

BY JOHN WYLES, LABOUR STAFF

A CLAIM that British Leyland's industrial relations are poor and that the company has failed to modernise and make profits, is made in a strong attack to-day by Mr. Jim Conway, general secretary of the engineering section of the Amalgamated Union of Engineering Workers.

Writing in his union journal, Mr. Conway, recently returned after a nine months' illness, also turns a critical eye on the AUEW which he says has achieved very little for the people it represents. He urges more action by the union in fighting for higher pensions.

The AUEW has several thousand members in British Leyland plants and Mr. Conway's broadside is the strongest public criticism yet delivered by a union leader of the recent managerial shake-up.

He says that the company's structure is outdated and the management "too personally

Council manual workers pay falling behind, says union

BY OUR LABOUR STAFF

THE RELATIVE wage position of 900,000 local authority manual workers is still worsening according to a document submitted to the Pay Board to-day by their union representatives.

The report claims that the local authority workers' guaranteed minimum earnings level is below that paid to "a typical family" receiving unemployment or supplementary benefit. It says that the difference between local authority earnings and average earnings for men has grown from £5.64 in 1970 to £7.03 in May 1973 and is likely to reach £10 by November.

Board report

The arguments are aimed at influencing the Pay Board's report on pay relativities which is due to go to the Government before the end of the year.

The local authority manual workers' case, prepared jointly by the General and Municipal Workers and the National Union of Public Employees, will be followed by a similar document covering 220,000 hospital ancillary workers which is due to go to the Pay Board early next week.

Many of the details which have been sent to the Pay Board have been included in the submissions

accompanying the local authority manual workers' pay claims over the past two years.

The workers' national joint council will be meeting next month on the union claim for a £25 a week minimum wage, which would mean a £5.15 a week increase in basic rates. If Phase Three increases are eventually accepted, the unions want the Government to allow special supplementary payments outside its wage limits for low paid workers.

The unions' submission tells

the Pay Board that the result of the low paid position is an ageing local authority manual workforce—46 per cent over 50 years old. It warns of serious problems because of the failure to hold and recruit younger workers.

It also compares the status of local authority workers with those in other European countries and argues that the work is given a higher social value elsewhere—in Sweden, says the union report, local authority workers are paid the average wage.

Glasgow's failure to rents

OWN CORRESPONDENT

GLASGOW, Sept. 27

from Mr. Gordon After wrangling for nearly an hour on procedure it was agreed Glasgow Corporation by 81 votes to 23 to remit the letter with powers to a committee of six to draw up the official reply.

This was necessary in view of the time factor of 14 days before the Corporation was called upon to decide on new rent increases.

We have merged!

Allgemeine Deutsche Credit-Anstalt

NORDDEUTSCHE KREDITBANK AG

Effective January 1, 1973, our two banks agreed to merge under the name of „Allgemeine Deutsche Credit-Anstalt“ with head offices in Frankfurt am Main and Berlin. Both banks have more than 100 years of tradition and experience.

As a result of the merger, the number of shareholders has increased and now includes:

Norddeutsche Landesbank Girozentrale, Hannover/Braunschweig, northern Germany's largest bank with total assets of DM 24 billion, Wells Fargo Bank N.A., San Francisco, a major banking concern in the United States, with total assets of DM 25 billion,

The Quandt Group, one of Germany's leading industrial groups.

As a result of the merger, Allgemeine Deutsche Credit-Anstalt is now in a position to offer you an exceptionally wide range of banking services, because in addition to head offices in Frankfurt am Main and Berlin we are now represented in all major business, industrial and financial centers.

We have access to all major economic and financial centers around the world through Wells Fargo's international network of branches, subsidiaries, representative offices and affiliates.

We are supported by bank shareholders with total assets of DM 49 billion.

As you can see, it would be difficult to find a bank with shareholders' strength comparable to that of the largest German banks yet capable of providing you with personal service at executive board level. Our bank offers you all the domestic and international services of a large universal bank.

Board of Directors

Kurt Hähnel, Chairman
Chairman of the executive board of Norddeutsche Landesbank Girozentrale, Hannover/Braunschweig, Hannover
Eberhard von Heusinger, Deputy Chairman
Attorney, Member of the executive board of Varta AG., Frankfurt am Main, Bad Homburg
Richard P. Cooley, Deputy Chairman
President and Chief Executive Officer of Wells Fargo Bank N.A. San Francisco
Robert N. Bee,
Senior Vice President of Wells Fargo Bank N.A., San Francisco
Gerhard Beier
Chairman of the executive board of Bremer Lagerhaus-Gesellschaft, Bremen
Werner Bischoff, Joint Partner of Gebr. Kulenkampff, Bremen

Dr. Gebhard Dirksen

Member of the executive board of Norddeutsche Landesbank Girozentrale, Hannover/Braunschweig, Hannover

Horst Janson, Düring near Bremerhaven

Dr. Reinhold Kreile, M. P., Attorney, München

Günter Nerlich

Member of the executive board of Norddeutsche Landesbank Girozentrale, Hannover/Braunschweig, Hannover

Dr. Ludwig Roselius, Chairman of the executive board of HAG AG, Bremen

Leon M. Weyer

Vice President and Manager of Wells Fargo Bank N.A. Luxemburg

Günther F. Krauthan, Bank officer, Frankfurt am Main

Werner Lachmann, Bank employee, Bremen

Elfriede Lürssen, Bank employee, Bremen

Johann Riechers, Bank officer, Bremen

Jörgen Thümmel, Bank officer, Frankfurt am Main

Adolf Wagner, Bank employee, Bremen

Executive Board

Ernst C. Krienke, Elected Speaker, Berlin/Frankfurt am Main

Dr. Eberhard Baranowski, Frankfurt am Main

Peter Borchardt, Frankfurt am Main

Botho F. Heinrich, Frankfurt am Main

Horst G. Küchler, Bremen

Kurt Peter Rey, Bremen

Werner J. Sommer, Frankfurt am Main

Günter Christian Schneider, Frankfurt am Main

Consolidated Balance Sheet Summary per 31. 8. 1973 in Million DM

Assets		Liabilities	
Cash	241	Due to Banks	1.666
Bills of Exchange	51	Deposits	1.132
Due from Banks	802	Net Worth	129
Securities	282	Other Liabilities	169
Loans	1.587		
Investments	55		
Other Assets	78		
Total Assets	3.096	Total Liabilities	3.096
		Contingent Liabilities	444
		Business Volume:	3.540

ADCA

Bank seit 1856

Allgemeine Deutsche Credit-Anstalt

6 Frankfurt am Main 1, Neckarstr. 9, Tel. 0611/23 03 61, Berlin 030/261 18 51, Bremen 0421/3 60 11, Bonn 0 22 21/22 60 81, Düsseldorf 0211/32 98 57, Hannover 0511/2 79 81, München 0811/5 59 31 and Stuttgart 0711/2 20 88

City Company Limited

INDUSTRIAL & BUSINESS PROPERTY

MANCHESTER

Single Storey Offices
units from
2,000-82,000 sq. ft.
85p. per sq. ft.
To Be Let

Apply Sole Agents:

**JONES LANG
WOOTTON**

Chartered Surveyors

103 Mount Street,
London W1Y 6AS
Tel: 01-493 6040
Telex: 23858

NEW OFFICE DEVELOPMENT

20/30,000 sq. ft.
ROMFORD

TO LET

Excellent location, all modern amenities. Tenant required to support an O.D.P.
Possibilities of a larger scheme at a later date.

REF. DLB

Apply Joint Sole Agents

Edward Erdman

6 GROSVENOR STREET LONDON W1X 0AD 01-499 8191

W. Goodchild & Co.

7 Eastern Road,
Romford. Tel. 45901

Factories and Warehouses

K

ACTON, W.3

Factory 12,000 sq.ft.
Immediately available.
LEASE FOR SALE.

£6,500 p.a., plus premium.

CATFORD, S.E.6

Factory and Office Premises
37,700 sq.ft.

TO LET—Terms on application.

COVENTRY

New Warehouse/Factory Units
11,500 and 14,000 sq.ft.

Available shortly.

TO LET—Terms on application.

EDMONTON, N.18

Light Industrial unit
4,500 sq.ft. app.

LEASE FOR SALE—details on application.

LEEDS (South East)

Two new units of 10,400 sq.ft.
Close to M1

TO LET—Available now

LUTON

Factory/Warehouse plus Offices
10,000 sq.ft.

TO LET—Terms on application.

NETHERTON, Liverpool

Modern factory/warehouse
38,300 sq.ft. on
site of approx. 2.50 acres

Room for expansion
TO LET.

PORTSMOUTH

Warehouse units
20-70,000 sq.ft.
Temporary Term of up to 2 years
TO LET.

King & Co

Chartered Surveyors
1 Snow Hill, London, EC1A 2DL
Telephone 01-236 3000 Telex 885485
Also in Manchester, Leeds and Brussels

Barbican

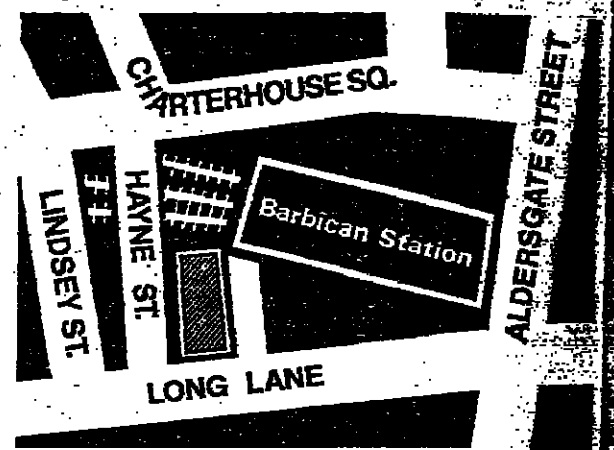
New Office
Development

14,000 sq ft

Tenant required to
support O.D.P.

Richard Ellis Chartered Surveyors
64 Cornhill London EC3V 3PS
Telephone: 01-283 3090

London W1, Scotland, Belgium, France, Holland,
Germany, South Africa, Australia, Canada



173

Richard Ellis

WEST THURROCK - ESSEX

Transport depot

14,500 sq. ft on 0.9 acres

Freehold for Sale

Joint Sole agents:

HENRY BUTCHER & CO.

59/62 High Holborn W.C.2

Tel: 01-405 8411

CHAMBERLAIN & WILLOWS

23 Moorgate, EC2R 6AX

Tel: 01-638 8001

REMINDER

23 Upper Brook Street W.1.

Closing date for Tenders
5th October 1973
at 12 noon

ANTHONY LIPTON & CO

13 Stanhope Gate, London W1Y 6JP
Telephone: 01-498 8666

**Debenham Tewson
& Chinnocks**

Chartered Surveyors
28 Grosvenor Street, London W1X 9FE
Telephone: 01-499 9152



Kings House, Southall.



8,400 sq. ft.

New Prestige
Office

Accommodation
Available Now.

Sinclair Goldsmith

20-22 Queen Street
Mayfair London W1X 7PU
Tel: 01-491 3305

Gordon Hudson

10 Wigmore Street
London W1H 8DA
Tel: 01-637 3822

BEDFORD

MODERN FACTORY
WITH OFFICES

36,000 sq. ft. 3,348 sq. m.

TO LET

**Richard
Emberson
& Company**

20 The Parade
Watford
tel: 43040

WATFORD

TENANT REQUIRED
ABLE TO SUPPORT O.D.P.

sq. 33,000 FT.

OFFICES

AIR CONDITIONING—
DOUBLE GLAZING—LIFTS

Sole Agents

DONALDSONS

70 Jermyn Street London SW1 Y6PE
01-930 1090

DO YOU REALLY NEED TO PAY CITY CENTRE RENTS?
ARE YOUR STAFF IN A GOOD ENVIRONMENT FOR
MAXIMUM EFFICIENCY?

HAVE YOU EXTENSIVE FREE VEHICLE PARKING
ADJACENT TO YOUR OFFICE?

ARE YOUR PRESENT OFFICES IMPRESSIVE TO
EXISTING AND POTENTIAL CLIENTS?

DO YOU PAY ABOUT £1 per square foot?

NO!

Then consider the possibility of moving into
THE MOST IMPRESSIVE OFFICE COMPLEX IN THE
NORTH OF ENGLAND.

WITH CONSIDERABLE GRANT INCENTIVES
(Alternative uses will be considered)

"RUDDING PARK HOUSE," NEAR HARROGATE
A distinguished Regency House in a Parkland Setting
To be let on lease after major re-furbishment incorporating
YOUR OWN PERSONAL REQUIREMENTS

Floor Area—12,850 sq. ft.
Illustrated Brochure, incorporating floor plans, available from
the Sole Agents—

DACRE, SON & HARTLEY
Chartered Surveyors,
The Manor House, 97, High Street,
Knaresborough, Yorkshire.
(Tel: 0423-76-4126)
also at Orley, Ilkley, Keighley and Skipton.

LIME ST EC3

Ground Floor

Underwriting/Banking
Accommodation

4750 sq. ft.

Modernised/

Air conditioned/

Carpeted throughout

NEWTON PERKINS

10 NORTHUMBERLAND ALLEY FENCHURCH STREET LONDON EC3N 2EP
01-488 4421

NEWMAN STREET, W1

New Office/Showroom Building
(Adjoining IBM headquarters)

TO LET

APPROX. 12,740 SQ. FT.

Joint Sole Agents:

Davis & Co

62, Brompton St. London W1P 4UX
Telephone 01-637 2061

J. TREVOR

58 GROSVENOR STREET
LONDON W1X 0AD

DÜSSELDORF

Shopping Centre

Sale Price DM 75,00,000

Cash Flow 9.5%
exclusive

COOKHAM-BERKS

Extensive Mansion offering
accommodation of about 6,000 sq. ft.

Standing in approx. 4 acres.

Ideal for Health Centre,
Nursing Home, etc.

Price £100,000 freehold

Ref: D.W.R.



**HERRING DAW
& MANNERS**

Chartered Surveyors
24/28 Sackville Street, London W1X 2QL 01-734 8155
Offices in City of London, Croydon, Paris, Sydney,
Melbourne

EAST CROSS ROUTE E.3

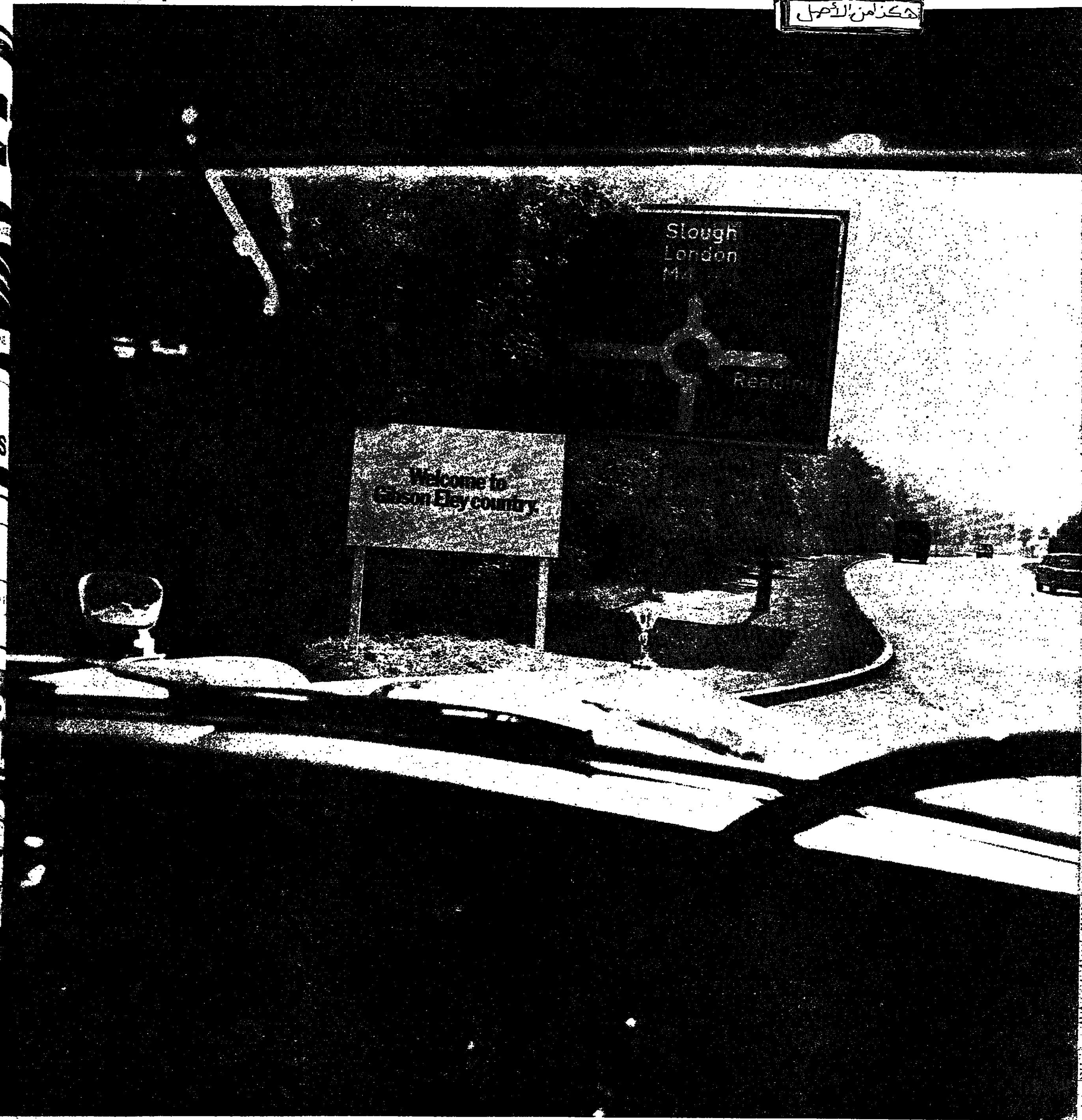
MODERN DISTRIBUTION DEPOT AND OFFICES
WITH EXTENSIVE YARDS

4,175 sq. ft. approx. on nearly ½ acre

LEASE FOR SALE

Chartered Surveyors,
23 Moorgate, EC2R 6AX.
Tel: 01-638 8001

**Chamberlain
& Willows**



Gibson Eley country is getting bigger every day.

People often ask where Gibson Eley country starts and ends. We can't say precisely. This time four years ago we were in Reading. The first specialist commercial and industrial agent in that town. But business was good. We began to feel our way around. We built a reputation.

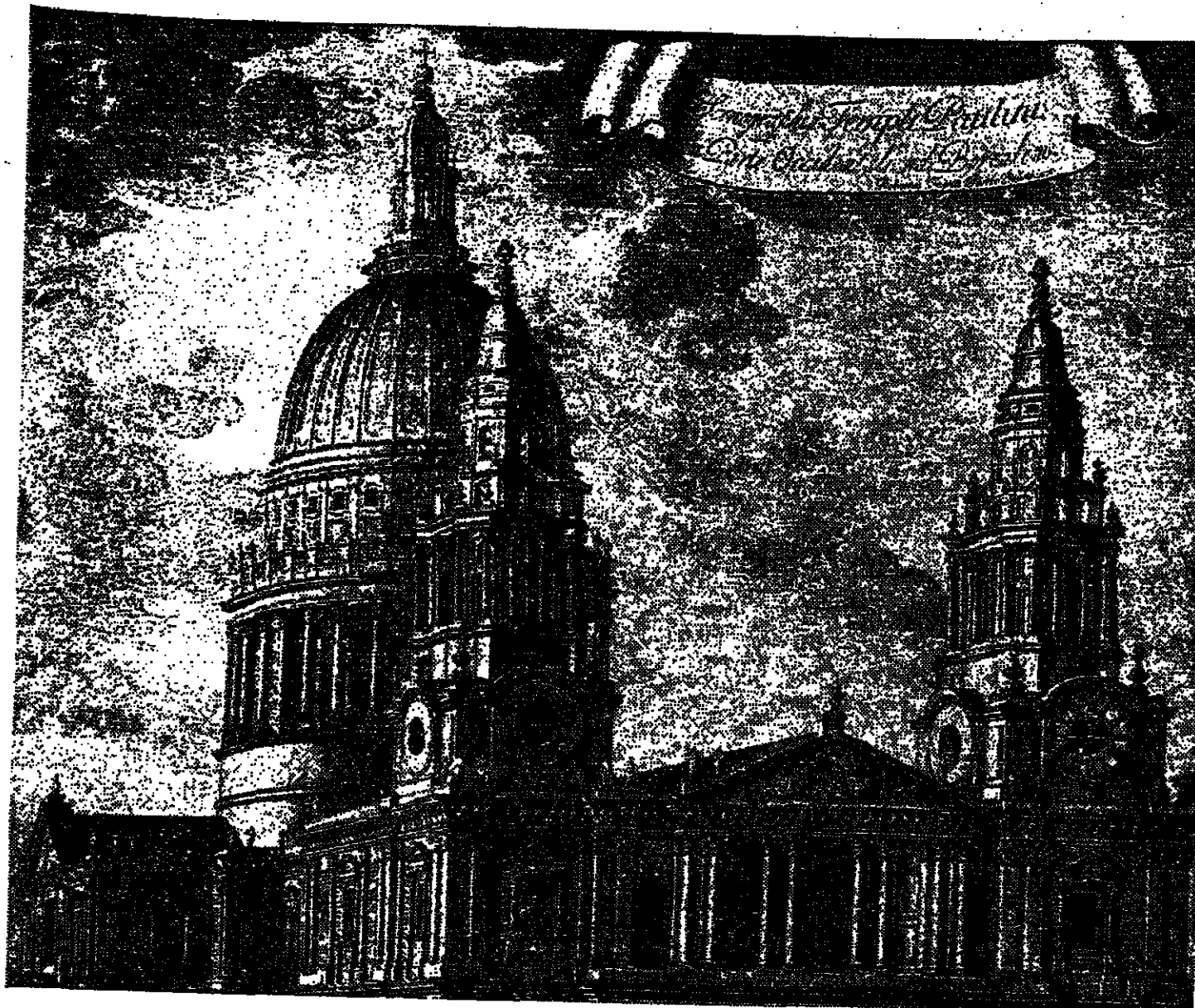
In sales, in lettings, in valuations. Organisations, people who wanted to invest in the area came to us. We provided results. Now we're looking for new people. People to work for. People to work with. We're looking for new territories.

And professional men who know their way around. Maybe there's something for you in Gibson Eley country. Maybe not. But there's only one way of finding out.

Gibson, Eley & Co.

Commercial and Industrial Agents

16-18 Friar Street, Reading RG1 1DS. 0734 583945. Telex 847386.



The new St. Paul's Cathedral took over 40 years to complete.

Wren was 84 years old when he requested the final payment of his salary for the building of St. Paul's. It was his mathematical genius that had triumphed over the lack of funds and building materials; but even so the supervision of the final work was handed over to the Assistant-Surveyor John James after Wren had attended his last meeting of the Commission in July 1715.

Nowadays much of the hard work in a

development project is completed before the foundation stone is laid.

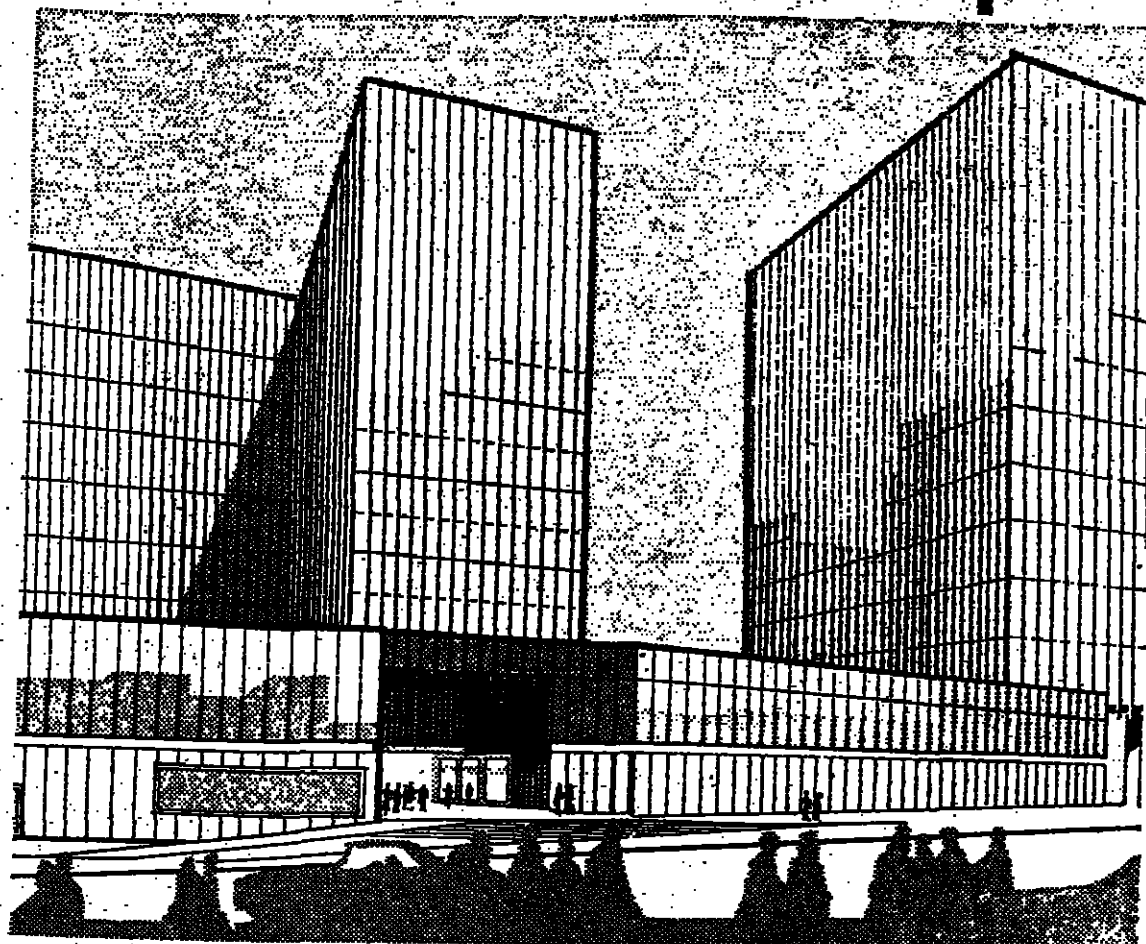
At St. Paul's Securities we employ a select number of property professionals to ensure that all developments are rapidly and successfully completed.

If you have a potential office or shop development site that you want to move quickly then contact John Butterfill, John Stokes or Wally Walsh at the address below:-

St. Paul's Securities Limited the developing company

3-4 Wardrobe Place London EC4V 5HY Tel: 01-236 4236

wimbledon office complex



two tower blocks 93,000 sqft and 220,000 sqft

313,000 square feet to let above

WIMBLEDON STATION

parking for 620 cars

READY FOR OCCUPATION JUNE 1978 (Subject to O.D.P.)



Sole agents (Ref PSC)

Healey & Baker

29, St. George Street, Hanover Square, London W1A 3BG 01-629 9292

LONDON • PARIS • BRUSSELS • AMSTERDAM

ARE YOU LOOKING FOR A SITE FOR YOUR COMPANY'S NEW OFFICE

WOKING

30,000 SQ. FT.

BUILDING LEASE PREFERRED OR WOULD BUILD TO REQUIREMENTS

commercial

development consultants
agency
valuation

MANN
& Co

22/24 Commercial Road Woking Surrey Woking 3101

Established 1891

DE-CENTRALISE

Work Where the Grass is Green
The Air is Clear
and Rents are Low

AYLESBURY

County Town of Buckinghamshire
Government Sponsored Expanding Town
Speedy Rail/Road Communications with
London and Midlands

PRESTIGE OFFICE DEVELOPMENT
18,500 sq. ft.

**CENTRAL POSITION CLOSE TO
RAILWAY STATION**

Tenant required who is able to support an O.D.P.

Apply:

Commercial Industrial Department
Temple Square, Aylesbury
Tel: 0296 4633

3,100 sq. ft. NEW OFFICES
in

SLOUGH

Within 5 minutes of the M4
Central heating. Lift.
20-year Lease

Commercial Department, P.O. Box 1,
30 High Street, High Wycombe, Bucks HP11 2AQ
Tel: (0494) 21234

**HAMNETT
RAFFETY**

Lancaster Road, London W.11 NEW OFFICE DEVELOPMENT

20,000 sq. ft. gross

O.D.P. Tenant required for only 12,000 sq. ft.

Within easy reach of the City and West End.
Close to the Westway giving direct access to the A40(M)
and motorway links to the West and North of England.

Apply Sole Agents ref. PETF:



HERRING DAW & MANNERS

Chartered Surveyors

26/28 Sackville Street, London W1X 2QL 01-734 8155
Offices in City of London, Croydon, Paris, Sydney & Melbourne

ORBITAL CENTRE

Strategically important
site near city centre on
new South Orbital Road

HULL

RETAIL CENTRE/SUPERMARKET
20,000 sq. ft. with 9,000 sq. ft. storage area
TWIN OFFICE TOWERS
13,500 sq. ft. with numerous possibilities
for division.



For further details contact joint agents:-

NEILSON AND PARTNERS
Estate Agents, Auctioneers, Surveyors
8 Baker Street, Hull HU2 6HP 0482 27772

Edward Erdman
6 GROSVENOR STREET LONDON W1X 0AD 01-629 8191

INVESTMENT PROPERTY

Costa Del Sol

Entire ground floor of new apartment block—
most flats already sold and occupied—
suitable for use as SUPERMARKET/RESTAURANT/SHOPS.
Sited almost on the beach at TORROX,
30 miles east of Malaga in rapidly developing area.

£25,000 FREEHOLD

Further details from sole agents;

PHILLIPS, RAWLINSON & WEBBER (OVERSEAS)

1,2,3/4 Station Road, Balham, S.W.12.
Tel; No; 01-673-3322.

Freehold—For Sale

Approximately 10 acres (would divide)

**Industrial Land at
Sheerness (near M2)**

Close to Docks and Station
Details on
application

King & Co

Chartered Surveyors
1 Snow Hill, London, EC1A 2DL
Telephone 01-236 3000 Telex 885496
Also in Manchester, Leeds and Brussels

NOW AVAILABLE

500,000 SQ. FT. OR PART, BRISTOL, CONNECTICUT

Quality quarters—space for office, laboratory, institutional, as well as heavy high bay crane space and modern manufacturing space. Turnkey leasing of space equipped with machinery equipment and service for specific purpose. Specialised warehousing with services toward your needs. 40 acre site, parking, all utilities, tank farm, railroad.

Contact Gavlick Machinery Corporation.
Telex No. 962-402, Torrington, Connecticut.
Tel. (203) 489-0271, R. E. Gavlick

Bairstow Eves & Son

are pleased to offer for Sale
FREEHOLD & LEASEHOLD HOTELS & SITE
at

**SOUTHEAST, WARE
WOODFORD GREEN, ST. NEOTS**

which may be sold either individually or collectively.

For further details:

Bairstow Eves & Son, Aldermans House,
Aldermans Walk, Bishopsgate, London, EC2M 3UL.
Tel: 01-623 1351.

Costa del Sol Four Star Hotel for Sale

432 rooms. Still under construction.
Directly from owners
INFORMATION: Mr. Manuel Saenz
Barquillo, 32 Madrid (4) Spain
Tel: 221.42.12 Telex: 22866.

FOR SALE

6 acres (approx) Freehold Land
zoned for Light Industry

Situated on Intersection Cardiff/Merthyr Motorway
between Treforest Trading Estate and Cardiff.

Easy access to M4.

OWNING COMPANY WILL CONSIDER SUITABLE
SHARE EXCHANGE

Write Box T.2609, Financial Times, 10 Cannon Street,
EC4P 4BY.

Auction

25th October 1973

Investment Portfolio

(many early reversions)

comprising
Shops · Flats
Commercial Investments
(some with Development Potential)

Situated in
London (N.W.1 & N.W.3)
Slough · Surbiton · Crayford
Sompting (Sussex) · Hythe (Hants)

at 3pm, Fur Trade House,
25 Little Trinity Lane,
London E.C.4

Joint Agents

Keith Cardale, Groves & Co. 43 North Audley Street,
Grosvenor Square, London W1Y 2AQ.
Tel: 01-629 6604

Browett Taylor & Co. 1/2 Lincoln's Inn Fields,
London WC2A 3BA
Tel: 01-242 8275

ERPOOL-East Lancashire Road & B OFFICE BLOCK TO BE LET

40,000 Sq. Ft.

- * Built 1967
- * Parking for 150 Cars

JOINT SOLE AGENTS

ostlethwaite
RICO

STING BUILDING, 4 WATER STREET,
ERPOOL L23 5P. Tel: 051-236 8732 and London

C.H. YOUNG

CHARTERED SURVEYOR 132 LONG ACRE
LONDON WC2E 9AH. Tel: 01-836 3444

A Claremont Group Development

Hill House Ashford Kent

Adjacent to the Town Centre



41,000 sq. ft.

Proposed new office
development
available to one company
or divisible into areas
from 10,000 sq. ft.

**Debenham Tewson
& Chinnocks**
Chartered Surveyors
Bankcroft House Paternoster Square
London EC4P 4ET 01-236 1520

Burrows & Co
39-41 Bank Street,
Ashford Kent TN23 1DJ.
0233 24321

OSTEND

Modern Warehouse To Let
2160m² (23250 sq ft)

DONALDSONS

BRUSSELS 49 81 47

INVESTMENT PROPERTY in HEIDELBERG, Germany



Excellent investment high-rise apartment building
near the new university and Cancer Research
Centre. For more information contact:

HENSELER Büro für Grundstückbeschaffung,
D-68 Mannheim, Schöpfungstrasse 5 Tel. 0621-403186

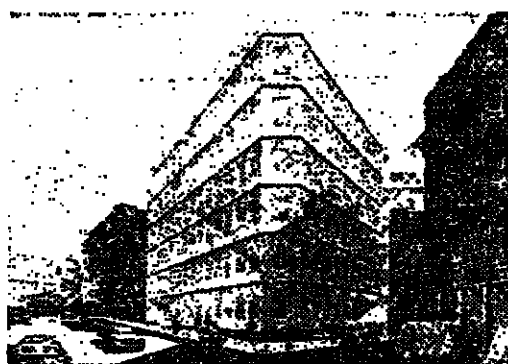
COMMERCIAL & RESIDENTIAL INVESTMENT AUCTION

Fairfields Hall, Croydon, 24th October



Lander Bedells
CHARTERED SURVEYORS ESTATE AGENTS AUCTIONEERS
19 Park Street, Croydon CR9 1TN. TEL: 01-486 4771

9/13 ST. ANDREW STREET EC4



sq. 13222 FT.
(1228.45m²)

**OCCUPATION
OCTOBER
1973**

- ★ Full air conditioning
- ★ 13 person automatic lift
- ★ Suspended carpeted floors enabling power & telephones to be brought to any position
- ★ Service area—Car park
- ★ Marble entrance hall & stairs
- ★ Hessian lined walls
- ★ Venetian blinds to double glazing
- ★ Acoustic ceilings
- ★ Fitted lights

Sole Agents



Dudley Samuel & Harrison
Surveyors, Valuers & Estate Agents
11 Bruton Street, Berkeley Square, London W1X 8BN
telephone: 01-629 7111

FRANCE TO LET

170 to 750 sq. ft.
offices West Paris suburb,
excellent location, air conditioning, telephones, for British firm wishing to have subsidiary in France. Contact: Paris Chemical, Bureaux de la Colline, 92—ST.—CLOUD, France

WANTAGE

Dominant Market Place position in this expanding
Berkshire Town.
FREEHOLD SHOP & UPPER PART
with rear access.
Ftge. 39 ft. Site Depth 215 ft.
DUNSTER & MORTON
Reading (0734) 52296 Swindon (0793) 4121

مكاتب العمل

ANGLIA

An 18,246 sq. ft. prestige office development
in Fordham Road, Newmarket. TO LET

This striking contemporary office development offers
18,246 sq. ft. of prestige office accommodation on three floors,
with over 6,000 sq. ft. on each floor. 48 car parking spaces.
Now nearing completion and available for letting. Finished to
a high standard and incorporating many modern design
features.

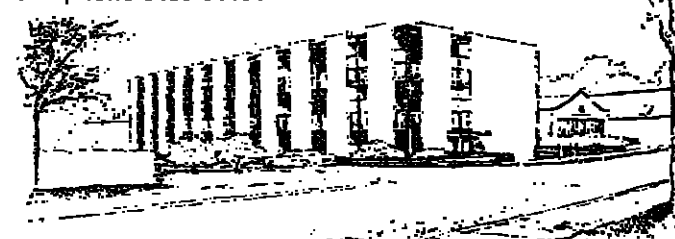
For full details contact the developers —

Anglia Commercial Properties Limited
Clarendon House North Station Road Colchester CO1 1UX
Telephone 0206 47333

or their joint sole agents

Leavers
36 Bruton Street London W1X 8AD
Telephone 01-629 4261

Ekins Dilley & Handley
Centenary House Huntingdon PE18 6PQ
Telephone 0480-51101

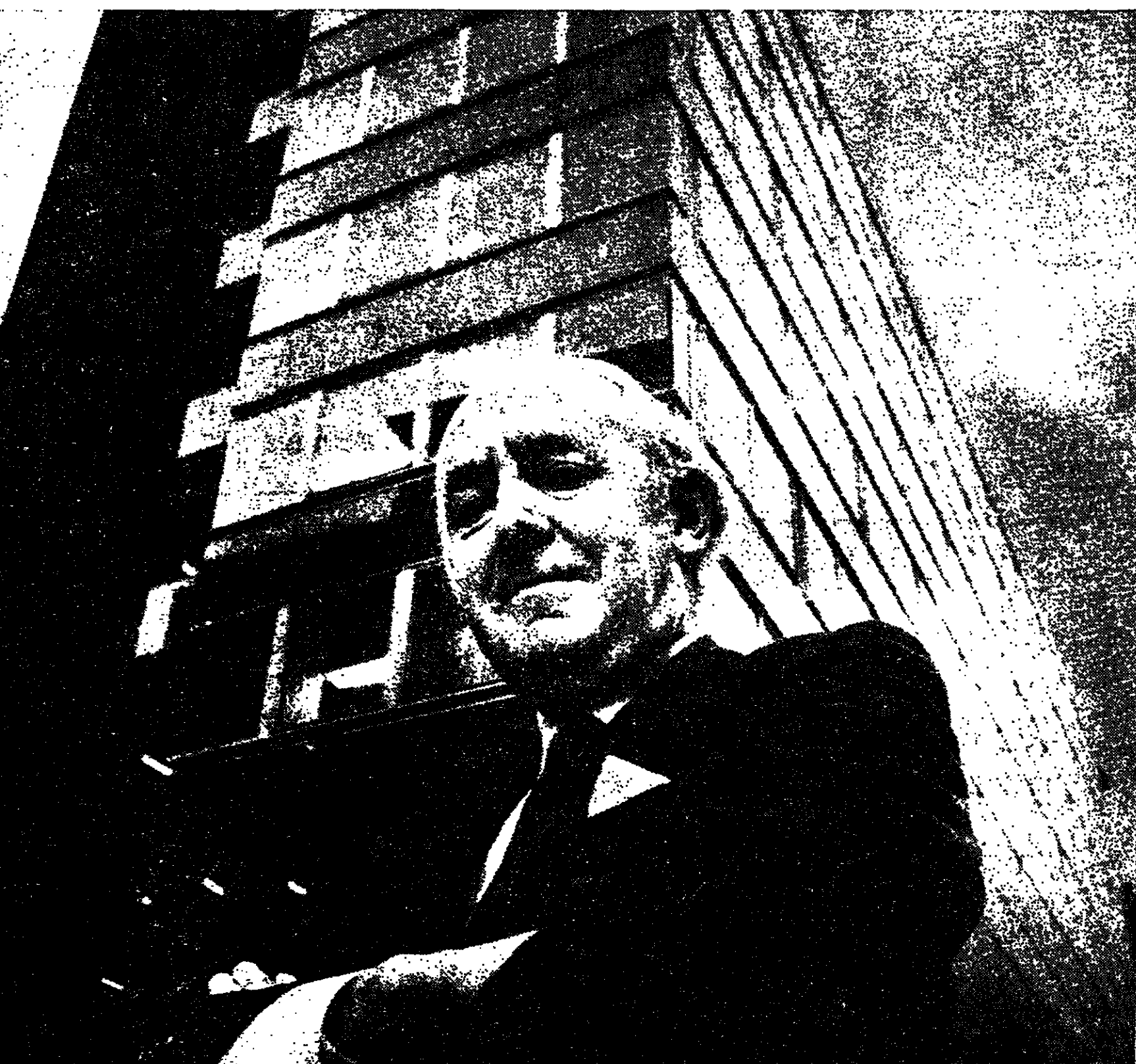


Anglia—the developing company

G. LANGLEY-TAYLOR & PARTNERS

FREEHOLD LAND WITH DEVELOPMENT POTENTIAL
(subject to planning consent) at
HERNE BAY, KENT.
extending in all to about
30 ACRES
part adjoining light industrial estate.
OFFERS IN EXCESS OF £60,000.

5, Verulam Buildings, Gray's Inn, London, WC1R 5LP.
Tel: 01-242 5038 and Perth, Scotland



Who is Lewis G. Whyte and why is he saying all those nice things about us?

Lewis Whyte is the chairman of the London and
Manchester Assurance Company Ltd.

A company for whom we completed a 10 storey
office block in Finsbury Pavement.

In 60 weeks. Using the Wates Consultant
Contractor Service.

It now stands as a monument to just how well
Consultant Contractor can work.

First of all it saves time. (That most valuable of
commodities in the construction business). Because
it enables Wates to become involved in the project
in the early planning stages which means we can
contribute advice on the programme, construction
and costings right from the beginning.

Thereafter we work closely with the client team
to achieve the best results fastest, while at the same

time controlling inflationary costs.

Which made shrewd business sense to
Mr. Whyte who has since asked us to undertake 3
more projects for London & Manchester and has also
said this about us.

"Wates' early co-operation with our Project
Team meant a speedy completion and built-in
additional value resulting in a highly satisfactory
investment."

Thank you Lewis Whyte. We like working with
you too.

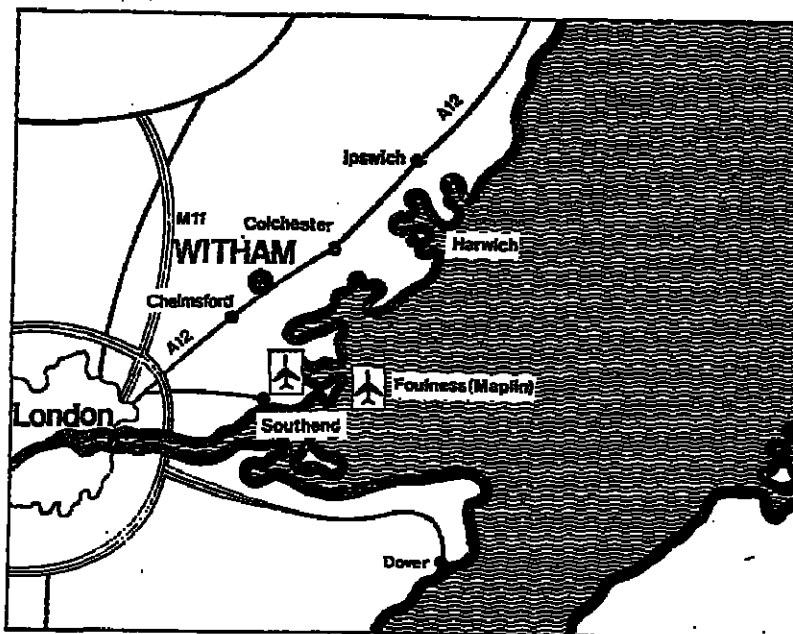
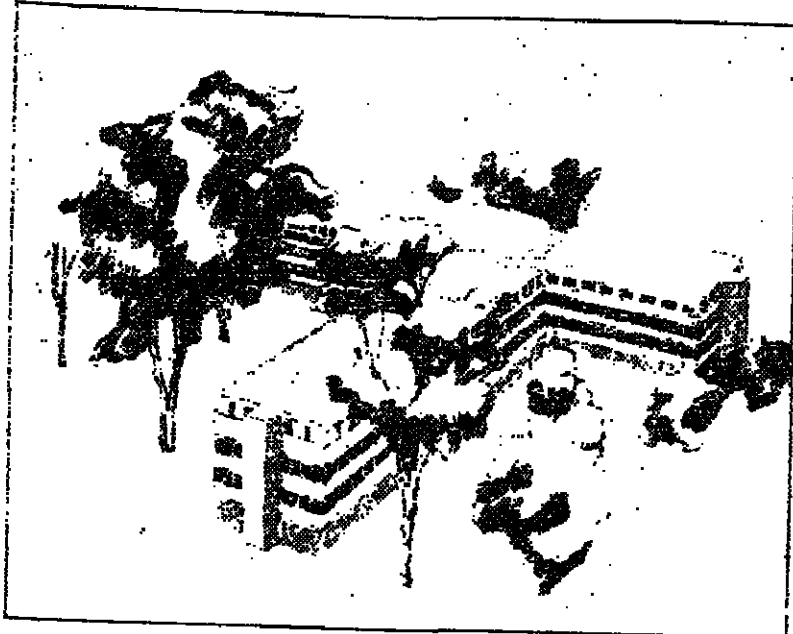
For full information on Wates Consultant
Contractor Service call Bill Morris on 01-764 5000.

Wates Construction Ltd., 1260 London Road,
Norbury, London SW16 5EG.



Wates Consultant Contractor Service
the professional approach to negotiation.

Witham Office Centre



Phase 1 now available—63,600 sq. ft. Immediate Occupation

JLW Office Agency

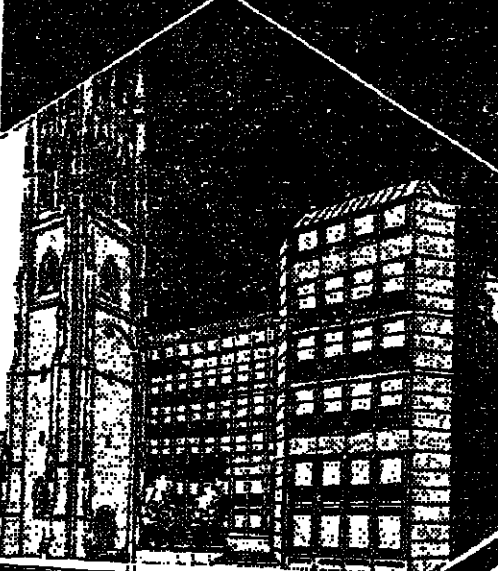
JONES LANG WOOTTON
Chartered Surveyors

103 Mount Street
London W1Y 6AS
Tel: 01-493 6040
Telex: 23858

Park House Glasgow

Modern 6 storey prestige office building with total net floor area of 43,920 sq. ft. with parking for 44 cars

To be let as a whole or in part



This prestige office development occupies an important location within the Park Circus Preservation Area close to the amenities of the City Centre and inner ring road, yet situated in, we consider, an attractive working environment. The scheme incorporates the Original Church Tower of the former Park Church and has been designed to blend with the character of adjoining Georgian styled properties. An advantage of the development is the large number of car spaces available within an area where parking is becoming a premium.

Richard Ellis

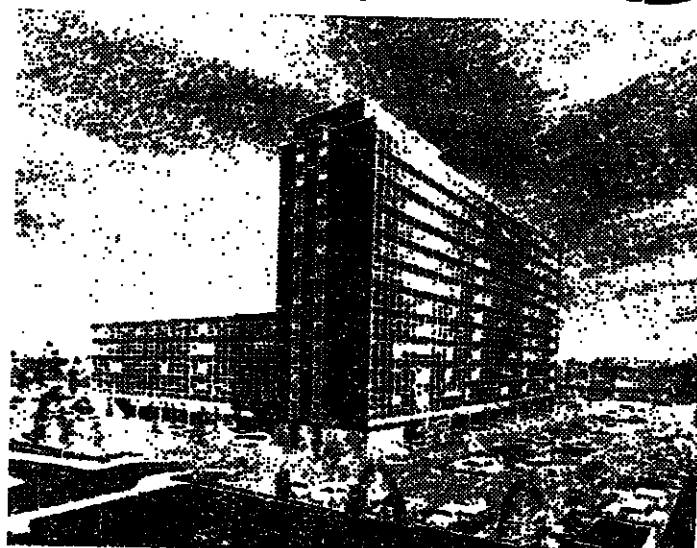
Richard Ellis Chartered Surveyors
Traill House, 75 Hope Street
Glasgow G2 6AJ
Tel: 041-221 6196
Telex: Rescot 778647

JONES LANG WOOTTON

110 West George Street
Glasgow G2 1QA
Tel: 041-332 8245
Telex: 778702

An Equitable Debenture & Assets Corporation Development

ASTFORD-KENT



International House
83,800 sq. ft.
Offices
To Be Let

Joint Agents

JONES LANG WOOTTON

Chartered Surveyors
103 Mount Street, London W1Y 6AS
Tel: 01-493 6040 Telex: 23858

Corbett Altman

100 College Road, Harrow, Middlesex.
Tel: 01-427 6222

By Order of the Corporation of London



BARBICAN TRADE CENTRE

About **140,000 sq. ft.**
now under offer or reserved

CLASS X-WAREHOUSING & SHOWROOMS WITH ANCILLARY OFFICES

TO BE LET

Last remaining Unit:

UPPER LEVEL ~ 19,000 sq. ft.
LOWER LEVEL ~ 6,400 sq. ft.
TOTAL ~ 25,400 sq. ft.

CONCRETE FLOORS (200 lbs. sq. ft. LOADING)
GOODS LIFTS/FIRE SPRINKLER SYSTEM

SOLE AGENTS:

CHAMBERLAIN & WILLOW
CHARTERED SURVEYORS

23 MOORGATE EC2R 6AX TELEPHONE: 01-636 8001

1,000 SQUARE METRES OFFICE
in the City of Düsseldorf/
Germany, to LET. Begin: 1.1.74.
WUTAG, D-4 Düsseldorf,
Mintropstr. 5.
Tel. 0211/ 32 62 46

FOR LEASE BY TENDER

CLOSING DATE: 31st October 1973

LEEDS 9/11 Trinity Street

Superb new shop in outstanding location in the exceptionally busy retail precinct next door to Marks & Spencer Ltd and within a few yards of Briggate and Commercial St.

Frontage 23ft Depth 88ft 6ins
Ground floor 1745 sq ft
First floor 1745 sq ft



Healey & Baker
29 St George Street, Hanover Square, London W1A 3BG. 01-529 5292

FOR SALE BY TENDER

CLOSING DATE: 26th October 1973

READING

THE EXCEL BOWL CAVERSHAM ROAD

Freehold property for Commercial development with frontage to the River Thames, close to the town centre and railway station.

Planning consent for conversion and development of office and warehouse accommodation.

SITE AREA 104,000 sq. ft.



Joint agents:
H & B
29 St. George Street, Hanover Square,
London W1A 3BG 01-529 5292

Gibson, Eley & Co.
16/18 Frier Street, Reading RG1 1AS
0734 53315

URGENTLY REQUIRED

For Clients

EC4 or EC1, close Fleet Street
2,000 sq. ft. Showrooms
with preferably
2,000 sq. ft. warehouse

For details apply

JONES LANG WOOTTON

Chartered Surveyors

33 King Street
London EC2V 8EE
Tel: 01-606 4060
Telex: 885557
Ref: MCT

For sale by private treaty

THREE ADJOINING W1 FREEHOLDS

of particular interest to investors, institutions, property bonds and developers. One with vacant possession, two with very early reversions.

Apply

Latymer & Co., 01-491 2781

FAREHAM — HAMPSHIRE

PRESTIGE PERIOD OFFICE BUILDING
11,000 SQ. FT.

Ready for immediate occupation. Completely restored to high standard to include Central Heating, Car Parking, Landscaped Gardens, M27 giving easy access to Portsmouth and Southampton.

TO LET



Whiteheads
Professionals in Property since 1899
154 London Road, Portsmouth,
Hants. Tel: 0705 68611.

CUBITT & WEST
9, Brookhurst Road, Gosport, Hants.
Tel: 070 17 83303/4.

FACTORIES AND WAREHOUSES

FREEHOLD STORAGE ACCOMMODATION
APPROX. 2,000 SQ. FT.
Central Storage well appointed flat above with full gas fired central heating, useful for two cars.
Full details from J. Arundel.
J. C. FROST & CO.
3 HIGH STREET, WINDSOR.
Telephone 61354.

MODERN WAREHOUSE distribution centre, 5.5 acres on A22, 4,000 sq. ft. plus STAINES & CO. Commercial Dept., 25 Cooden Sea Road, Bantull, Sussex. Cooden 2328.

WANTED

Required for Clients
SOUTH LONDON

Single storey warehouse
40,000 sq. ft. (approx.)
Proposed or existing considered.

Contact Ref.: RM
CONRAD RITBLAT

Consultant Surveyors & Valuers
MILNER HOUSE
LONDON W1M 6AA
01-935 4499

WICK ROAD, HACKNEY, E.9

Warehouse/factory with offices, flat and large yard
TO LET

Details from:
CONNELLS
62 GROSVENOR STREET, LONDON, W1X 9DA
Tel. 01-493 4932

BURY FREE PRESS

To be let on Lease
MODERN SINGLE STOREY FACTORY 7,120 sq. ft. including 500 sq. ft. offices. Site Area 0.6 acre. Car Park. Rev. £4,250 P.A. Available November. Apply H. C. Wolsten & Son, 6, Whitby St., Bury St. Edmunds. Tel: (0284) 61335.

MORTGAGES

CELTIC SEA PEMBROKESHIRE
Valuable premises 1205 sq. ft. Close to the exploration shore, water and planned exploration. Apply W. H. Cooke, Architects, Chartered Surveyors, 1 Old Bridge, Haverfordwest, Pembrokeshire. Tel. Haverfordwest 4349.

Channel Islands

Modern factory in prime location to let on long lease without premium. Enquiries to Box T.2649, Financial Times, 10 Cannon Street, EC4P 4BY.

OVERSEAS PROPERTY

DISTRIBUTION ENTERPRISE, modern building 15,000 sq. ft., 100 km. Paris, near junction of auto. and proposed motorway for Calais. Liffe-Marcelles-Paris-Metz. Part also let. £2.2 million F.F. approx. STAINES & CO. Commercial Dept., 25 Cooden Sea Road, Bantull, Sussex. Cooden (042143) 2328, Tel: 975000.

8 Lloyds Avenue EC3
19,700 square feet. A beautifully fitted air-conditioned office building now available.

Sole letting agents
MATTHEWS GOODMAN

35 Bucklersbury London EC4N 8BQ
Telephone 01-243 3200

مكتبة النهر

Finance is not enough!

You've got to find commercial and industrial property finance on terms that will improve your proposition, not kill the profit content. Garfield Hillman's established reputation in both commercial and residential finance facilities means the provision of funds from major institutions on very realistic terms, tailored to your own project. Contact Garfield Hillman now for immediate action:

Telephone **01-353 2847**
Garfield Hillman & Co. Ltd.
20-22 Temple Chambers, Temple Avenue, London EC4Y 0DU
GARFIELD HILLMAN

Westertons

100 Old Street Cheapside EC2V 7AR
01 3055

TO LET
Modern Offices
Brentwood Essex
9,000 sq.ft.
easy access Liverpool St.

MAYFAIR

AIR CONDITIONED DEVELOPMENT
PRESTIGE OFFICE ACCOMMODATION

7,800 sq. ft.

TO LET

Box T2667, Financial Times, 10, Cannon Street, EC4P 4BY.

Knight Frank & Rutley

FOR SALE BY AUCTION

On Tuesday 9th October at 3.00 p.m.
at the May Fair Hotel, Stratton Street, London W.1.

A RECENTLY CONSTRUCTED AND EQUIPPED
ABATTOIR GREENOCK, RENFREWSHIRE

WITH BENEFIT OF EXPORT LICENCE
TOTAL COVERED AREA APPROX. 12,360 SQ. FT.

Comprising Lairage, Slaughtering, Hanging and
Dressing Areas, Cold Storage and Items of Plant
and Equipment.

NEW SINGLE-STOREY WAREHOUSES
TO BE CONSTRUCTED

FULBOURN
Near Cambridge
15,450-61,800 Sq. Ft.
Close to major traffic
routes
TO LET

Joint Agent
DOUGLAS L. JANUARY & PARTNERS
7 Downing Street,
Cambridge CB2 3DR.
(Tel: 63291)

LUTTERWORTH
Leicestershire
15,980-33,000 Sq. Ft.
One mile M1 motorway
TO LET

Joint Agent
GEOFFREY E. SNUSHALL
129 Charles Street,
Leicester LE1 1LA.
(Tel: 59203)

20 Hanover Square, London W1R 0AH
01-629 8171

BERNARD THORPE & PARTNERS

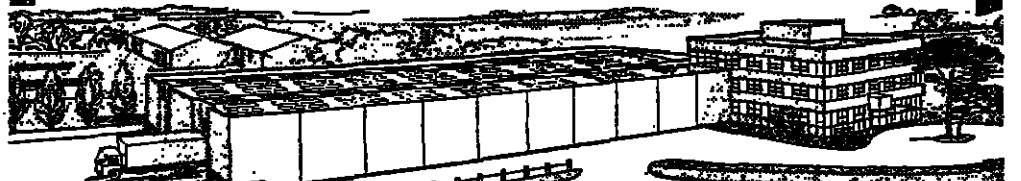
GREENFORD, MDDX.

PRESTIGE MODERN
OFFICES

16,700 + sq. ft.

HEAD OFFICE: 1, Buckingham Palace Road, SW1W 0QD.
Tel: 01-834 6890
London and Province - France - Belgium - Holland

Wates INDUSTRIAL PARK Mitcham, Surrey



TO BE LET

FACTORY or WAREHOUSE + OFFICES
20,000 sq.ft. or 10,000 sq.ft.

CHAMBERLAIN & WILLOWS
CHARTERED SURVEYORS & ESTATE AGENTS

23 MOORGATE - LONDON EC2R 6AX
TELEPHONE: 01-638 8001

Horsenden Lane Perivale, Middlesex.

No I.D.C. or O.D.P. required for
50,000 sq. ft. to 150,000 sq. ft. or more,

of existing industrial premises including offices.
Further land available for new development.
Close to A40 and adjacent to Perivale station.

For further details contact
Lyon Group (Southern) Ltd. Lyon Tower, Colliers Wood,
London SW19 2JQ Tel: 01-540 8233

Lyon
Leaders in property development
Lyon Group Ltd, Lyon Tower, Colliers Wood, London SW19 2JQ, Tel: 01-540 8233

9 REVERSIONARY RETAIL INVESTMENTS FOR SALE

PRICE £1,000,000

Details from sole agents

Edward Erdman
& COMPANY

6 GROSVENOR STREET LONDON W1X 0AD 01-629 8191

Marsland House
SALE CHESHIRE
SUPERIOR OFFICE
DEVELOPMENT
OF 47,545 sq.ft.
TO BE LET



- Just 8 Miles from City Centre
- Excellent Road and Rail Services
- Close to Motorway Links
- 8 Miles from Manchester Airport
- Ample Car Parking Facilities
- Full Central Heating

All enquiries to Joint Agents

DUNLOP Heywood & CO
20 DEANSGATE MANCHESTER M3 2EP
TEL: 061 824 8284

SITE FOR DISPOSAL ARGENTEUIL PARIS

(5 miles Champs Elysees)
British Company proposes to
sell property 1,630 sq. m. includ-
ing Factory/Warehouse 670
sq. m. Freehold.

Offers invited to:
Managing Director,
Box T.2664, Financial Times,
10, Cannon Street, EC4P 4BY.

SAVILLS CENTRAL GLASGOW BRIDGETON

76,500 SQ. FT.
ON 2 1/2 ACRE SITE

FACTORY SUITABLE FOR
REFURBISHMENT/REDEVELOPMENT
FREEHOLD FOR SALE
ZONED INDUSTRIAL

Reference WJC

SAVILLS 20 Grosvenor Hill London W.1.
Tel: 01-499 8644

FOR SALE NEWHAVEN

Leasehold Site with Detailed
Planning Consent for Industrial
Unit of 7830 sq. ft. For further
Details Contact:-

WOBBURN SECURITIES LTD.
73 Southampton Row,
London, W.C.1.
01-580 7264

UNDERWOODS CHEMISTS, AUDIO & PHOTOGRAPHIC DEALERS

NOW REQUIRE
PRIME SHOP/STORE UNITS
IN CENTRAL LONDON
AND WITHIN A 50 MILE RADIUS

OPTIMUM SIZE:
CENTRAL LONDON 1500-5000 SQ.FT.
GOOD SUBURBS 4000-10,000 SQ.FT.

AGENTS GLADLY RETAINED.

CONTACT: H. WOOLFE 01-794 4032 OR B.P. KERNER 01-584 3296
205 BROMPTON ROAD, LONDON SW3 1LA.

INTERNATIONALLY KNOWN COMPANY

urgently require a prestige

LONDON (WEST END) OFFICE

up to 2,000 sq. ft.

on ground floor with own entrance
alternatively

An Entire Period Building
with up to 10,000 sq. ft. to convert

Must have an address known
throughout the World

Details to Ref. BTC

DRON & WRIGHT

115-117 Cannon Street, London, EC4N 5AX
01-283 5103

BRISTOL

FREEHOLDS FOR SALE
PRINCESS VICTORIA STREET
DOUBLE SHOP AND UPPER
PART ALL WITH VACANT POSSESSION
WILDER STREET
INDUSTRIAL UNIT OF 1,000 SQ. FT. APPROX.
LET AT £625 P.A. WITH REDEVELOPMENT
CLAUSE
JOINT AGENTS
HARTNELL TAYLOR COOK
20 THE MALL, CLIFTON, BRISTOL
TEL: 0272 33061

Fletcher King & Megran

10-12 Cork Street London W1 01-734 7701

FACTORY OR SITE REQUIRED
BY MANUFACTURING JEWELLERS

20,000-25,000 sq. ft.

WITHIN ONE MILE OF FARRINGTON RD., E.C.1.
FREEHOLD OR LONG LEASEHOLD

Apply sole agents:-

HOODLESS, BULLOCK & LEES
320 Regent Street, London W1R 5AF.
Tel: 01-637 0577/01-637 0528

WAREHOUSE and OFFICES

BIRMINGHAM

Coventry Road, South Yardley

Approx 18 000 sq ft

Freehold For Sale

OR MIGHT LET.

FULLER PEISER

Chartered Surveyors
3-4 Holborn Circus
London EC1N 2HL
Tel: 01-353 8651
Telex: 25916
and in English, French & Portuguese

WOKING - SURREY

Freehold Single Storey
FACTORY

20,000 sq. ft. on 2/3 ACRE
Yard • Good Access & Loading •
Offices • Canteen • Central Heating •
FOR SALE

Henry Butcher & Co

59/62, High Holborn, London, W.C1V 6EG.
Telephone: 01-405 9411.
And at Shipley, Yorks. Tel: 0274 57444

FOR SALE BY TENDER
HIGH STREET, BECKENHAM

Shop and 'upper part in multiple position. Producing £1,600 per annum.
Rent review 1978

Particulars from:

Davis & Co

62, Berners St. London W1.P 4DX
Telephone 01.637 1061

WOKING Surrey

SINGLE STOREY FACTORY.
25,423 SQ. FT.

TO LET.

10 OFFICES - YARD & LOADING
Sole Agents

ILLERSH ARDING 43 ST. JAMES'S PLACE
LONDON SW1A 1PA
01-493 8141 Telex: 24510
Chartered Surveyors

GATWICK AIRPORT

in the A23 London to Brighton Road)
SINGLE-STOREY WAREHOUSE UNITS
FROM 6,775-350,000 SQ. FT.

For further details apply
Sole Letting Agents:

Druce House,
23 Manchester Square,
London W1A 2DD.
Tel: 01-486 1252.

NIXTON S.W.2

Investment or future development
on an ISLAND SITE
hold £275,000
rent income £14,000 p.a.

Chartered Surveyors
17th Audley Street
on W1Y 6JS
01-491 7880

Chamberlain & Willows

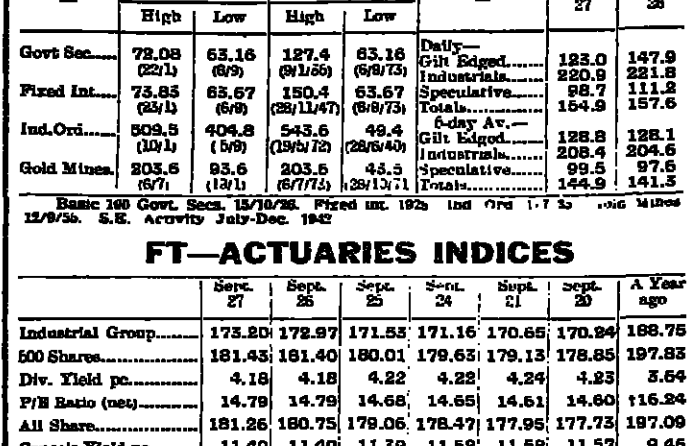
FINANCIAL TIMES STOCK INDICES							
—	Sept. 27	Sept. 28	Sept. 29	Sept. 30	Sept. 1	Sept. 2	A Year ago

Ord. Inv. Yield %	4.42	4.42	9.55	10.00	10.01	10.09	15.40
Earnings/100 (fully) (a)	9.88	9.90	9.95	10.00	10.61	10.51	15.40
P.M. Ratio net (a) (b)	15.78	16.76	15.78	15.63	13.61	13.51	18.55
Dealings marked:	6,804	6,924	6,514	6,090	5,506	6,055	9,570

* 10 p.m. 427.5 1 p.m. 427.8 4 p.m. 427.8 1 p.m. 427.9
 E.p.m. 427.5 4 p.m. 428.0
 Latest used 6:15-2628.

(a) Based on 50 per cent. corporation tax. (b) Nil=13.53. † On old basis.

HIGH AND LOWS		S.E. ACTIVITY	
1973	Since Compilation	1968	1969
1973	1973	1968	1969



Yesterday in the shares of companies concerned. South African Breweries, suspended at 103p, opened at 83p and touched 82p, for the year of 34p before rallying to 90p. O.K. Bazaars "A" opened at 480p and eased to the pre-suspension price of 450p before ending at 460p, while Anglo-Indo-Chinese Stores, suspended at 232p, opened sharply better at 285p and held around that level all day.

Teas attracted a bigger buying interest and were firmer in places. Catiel Trust were active and improved another 1p to 133p, while the added 3p to 108p. The Warren 3p to 64p. In Rubbers, Anglo-Indonesian hardened 1p to 35p but Guthrie shed 3p to 386p.

steady at 51p after Wednesday 13p decline.

Dealings in other sections of the Mining market were subdued owing to the Jewish holidays, with interest in Australian stocks further lessened by the closure of the Melbourne exchange over night. Following the chairman's cautious remarks in the annual report, Western Mining added 1p to 195p. Emperor Mines added 1p to 185p.

Gold shares eased afresh in line with the free market metal price, although losses were no more than the 20p suffered by Durban Deep at 580p.

In Financials, Anglo American were steady at 342p in front

Irish Mines weak

With the exception of Silvermines and Northgate Exploration, dealings were resumed in London in the stocks which were suspended on Wednesday in the

decision to withdraw mining tax concessions. . . .

[illegible]

هكذا من اجل اخصا

AND SISAL

4

